





Major's tour highlights worry that potency of the UN deadline will be undercut. **Philip Stephens** reports



ment, however, about the durability of the commitment of some of its European Community partners - particularly France.

The recent differences between President George Bush and US congressional leaders about the extent of Mr Bush's authority to act unilaterally has raised parallel anxieties over

For his part, Mr Major has toned down the anti-Iraq rhetoric of Mrs Margaret Thatcher, his predecessor. There is little talk now of trials for "war crimes" and more emphasis on the assurance against attack that is on offer to Iraq if it gives up Kuwait unconditionally.

That said, Mr Major does appear genuinely ready - if obviously reluctant - to commit British forces to a grisly war to drive Iraq from Kuwait. What he cannot be sure of is that Saddam knows it.

**Mr James Fiedler, an oil trader with E.D. & F. Mann in New York, said: "There's a general feeling now that the war premium will come back into the market as January 15 approaches." Some traders believe that prices could move up by a dollar a day this week as the market focuses on war. Oil prices dropped by around \$4 last week as hopes of a settlement took root.**

**Oil price**  
Brent blend crude (\$ per barrel)

Year	Price (\$ per barrel)
1990	40
1991	45
1992	35
1993	40
1994	30
1995	35

Month	Percentage (%)
Aug 1990	24
Sep 1990	28
Oct 1990	36
Nov 1990	32
Dec 1990	28
Jan 1991	26

Source: *Pew Research Center*

20%	24%	25 1/2%	2%	20%
4 1/2%	4 1/2%	4 1/2%	1 1/2%	28 1/2%
4 1/2%	4 1/2%	4 1/2%	1 1/2%	9%
4 1/2%	4 1/2%	4 1/2%	1 1/2%	28 1/2%

**Mr Kaufman** talked of bearing in mind how long the international consensus on sanctions could hold together, and spoke of the danger of sending the wrong signals to President Saddam Hussein. He also raised

The political dilemma for Mr Kaufman is to try to keep that substantial strand of his col-

work, when they will be questioning the government, rather than by another debate.

port Association (IATA), with the International Civil Aviation Authority (ICAO), the avi-

tion technical agency of the Soviet Union, has developed alternative flight routings for airlines operating between Europe and the Far East.

Apart from the new southern routes, the new regulations include a route over the lower part of the Soviet Union and one avoiding the Arabian peninsula altogether.

It is understood that if the airspace of specific coun-

\$7,500 at Cairo.

Insurance in insurance cover have ranged from 500 per cent to 9,000 per cent, according to the value of the aircraft and the destination. Insurances are likely to rise sharply as the January 15 deadline approaches.

● **Baly's state airline Altair** is suspending flights to Israel for a number of months in order to guard to balk service.

19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100									
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100

[illegible]

	1954	1955	1956	1957	1958	1959
8 Credit R	4	115	11%	10%	10%	1%
10 Credit		237	11%	1%	1%	1%
33 GenSp 1.38	3.8	34	30%	37%	36%	36% + 1%
4 GenSp		2	4541	10%	8%	10% + 1%
5 GenSp	1.87	4				

[illegible]

	DPL	DCE	DeSam	DevaCo	Other	Total
% of total sales	156	144	100	160	79	84%
% of total assets	82	58	12	27	24	42%
% of total liabilities	846	128	193	1885	10	42%
% of total equity	191	11	5	27	24	11%
% of total debt	18	24	5	27	24	11%
% of total capital	70	24	5	27	24	11%
% of total operating income	10	24	5	27	24	11%
% of total net income	10	24	5	27	24	11%
% of total cash flow	10	24	5	27	24	11%

[illegible]

**JAN 8 1991**

**Baker in Paris and Bonn**

**in Riyadh**

**JANUARY 1991**

Mon	X	14	21	28
Tue	6	15	22	29
Wed	7	16	23	30
Th	8	17	24	31
Fri	9	18	25	
Sat	10	19	26	
Sun	11	20	27	

**Oil price**

Brent blend crude (\$ per barrel)

Date	Price (\$ per barrel)
Aug 1, 1980	24.50
Aug 15, 1980	28.00
Aug 30, 1980	40.00
Sep 15, 1980	32.00
Sep 30, 1980	38.00
Oct 15, 1980	28.00
Oct 30, 1980	32.00
Nov 15, 1980	28.00
Nov 30, 1980	30.00

Source: Petroleum Association of America



## EC brings joint venture within merger controls

By David Gardner in Brussels

THE EUROPEAN Commission yesterday brought joint ventures within the sphere of its merger control regulations for the first time.

It has cleared what it calls a "concentrative" joint venture between Mitsubishi of Japan and Union Carbide of the US of any anti-competitive taint in the market for carbon, graphite and related products.

This is both the first time that the EC's merger regulations have been applied to a joint venture - rather than a merger or acquisition - and the first Commission decision reached under the regulations involving two non-EC companies.

Mitsubishi has bought a 50 per cent stake in Union Carbide's carbon business, the UCAR Carbon Company and its 19 international subsidiaries. The Commission ruled that control of UCAR rests with neither Mitsubishi nor Union Carbide, and that neither parent company remains active in UCAR's market either as producer or trader.

It is therefore a "concentrative" joint venture compatible with EC competition policy, with no "significant impact in the Community".

The "concentration" affects markets for graphite, carbon and related products.

The general framework of the merger regulations, adopted last year, covers link-ups valued at over Ecu5bn, (\$6.85bn) or mergers and acquisitions in which each of the partners has more than Ecu250m in intra-EC sales.

With yesterday's decision the Commission has underlined that joint ventures within this category will also be subject to scrutiny on competition grounds.

In a separate decision, the European Commission cleared the purchase of Carimil, an Italian steel distributor by Usinor-Sacilor of France, the largest EC manufacturer of steel products.

The deal was being investigated because Usinor-Sacilor has a substantial distribution arm. Carimil is a medium-rank steel products distributor.

But Usinor's network has penetrated only a small part of the Italian market, the Commission judged, and will therefore "face competition from a considerable number of other steel distributors".

Election today could settle long-running battle for power at France's most distinguished daily

## Le Monde faces up to a changed world

By William Dawkins in Paris

THE 275 journalist shareholders of Le Monde today face a stark choice which could end or prolong the worst leadership crisis in the 46-year history of France's most distinguished daily newspaper.

At a meeting this afternoon, they will decide whether to move with the times and accept Mr Jacques Lesourne, a 62-year-old economist and former consultant, nominated over their own choice by the majority of other shareholders as head of business and editorial operations.

While the battle for power at Le Monde has not exactly rivaled the French nation's attention in recent weeks, it does demonstrate how one of France's most respected institutions is being forced to adapt to competitive pressures.

Founded by the late Mr Hubert Beuve-Méry in 1944, shortly after the liberation of France, Le Monde has traditionally been managed like a cross between a workers' co-operative and an Oxbridge college.

Its individualist tradition shows in Le Monde's usual - though not unswerving - independence from the government line, its intellectual rigour, the fact that, like no other French newspaper, it insists on coming out on afternoons only, dated the following day, and, less flatteringly, in its old-fashioned appearance. Tucked

## Le Monde

Founded shortly after the liberation of France, Le Monde has been managed like a cross between a workers' co-operative and an Oxbridge college



Founder Beuve-Méry

under the arm, it is an essential part of the uniform of the Parisian intellectual.

Until the latest crisis broke out a year ago, Le Monde looked set to stick to its usual practice of being managed by one of its own journalists, chosen by the editorial staff, a reflection of Mr Beuve-Méry's passionate will to escape the intellectual dishonesty and corruption prevalent in pre-war French newspapers.

That, at least, was how it happened until Mr André Fontaine, director since 1985 and the fourth to hold the post since Mr Beuve-Méry, announced that he wanted to retire at the turn of the year to

write a book. Under the traditional system, the successor was proposed by the outgoing director or by his colleagues.

In the event, the required majority of journalists accepted Mr Fontaine's own candidate, Mr Daniel Vernet, currently managing editor, after three rounds of voting in which Mr Vernet beat off challenges from Mr Jean-Marie Colombani, an editor-in-chief, and Mr Bernard Guetta, former Moscow correspondent.

But Mr Vernet's hopes were dashed last month when the other shareholders rejected the journalists' choice. According to a Le Monde executive, they felt they needed a professional

manager to guide the perennially fragile newspaper through the recession. Mr Vernet won only 44 per cent of the overall votes, way short of a majority.

The non-journalist shareholders found their alternative candidate, Mr Lesourne, after a thorough search in the echelons of France's business elite. Mr Lesourne, who ran Sema, a medium-sized software consultancy, for 17 years, has spent the past two weeks quietly chatting to Le Monde staff. They are generally complimentary about his approach and conscious of the need to end the uncertainty at what is a sensitive time in all newspaper's fortunes.

If Mr Lesourne does win this afternoon, he will immediately face some tough decisions. Le Monde swung from last year's FF500m (\$5.1m) operating profit into a small loss on sales of around FF1.2bn last year, mainly due to the cost of building a print plant in a Paris suburb and moving into a modern headquarters.

Mr Fontaine has forecast that the fall in advertising revenues will bring a "very large" loss in 1991 unless Le Monde can make significant cost-cutting, including the loss of 200 out of its 1,200 staff. Yet the flagship of French journalism cannot even start steering through the recession until a captain has been allowed on to the bridge.

## Brussels sets Greek loan conditions

By Kerin Hope in Athens

GREECE HAS been told to submit detailed proposals for reducing tax evasion and eliminating thousands of civil service jobs in order to qualify for the Ecu1bn (\$1.5bn) European Community loan it is seeking, a senior official said yesterday.

In a letter to Greece's acting economy minister, Mr Efsthymios Christodoulou, the EC commissioner for macroeconomic affairs, Mr Henning Christopherson, also requested precise information on how the government intends to shrink the Public Sector Borrowing Requirement from 16.5 to 10 per cent of Gross National Product in the next two years.

The EC loan is seen as crucial in Greece's efforts to turn around its deficit-plagued economy. It is urgently needed to help cover a current account deficit expected to total \$3.2bn (\$1.65bn) for 1990. It would also provide a useful guarantee of creditworthiness as Greece goes to the market for an estimated \$3.5bn of foreign borrowing in 1991.

The government had hoped that regular consultations with European Commission officials while the 1991 budget was being prepared would ensure the loan was swiftly approved. But the finance ministry were told that the Commission figures on new sources of revenue, such as taxing farmers and selling government bonds redeemable in plots of building land, the official said.

The government was also seen as lacking the determination to crack down on tax evasion by self-employed professionals, mainly doctors and lawyers, he added.

In his reply Mr Christodoulou is expected to detail new revenue collection procedures, and accept the EC proposal for a 10 per cent cut in public sector staffing by the end of 1992, which would mean the dismissal of up to 60,000 Greek civil servants.

The government hopes the EC loan would then be approved by the Community's finance ministers later this month.

## Banks lend less to eastern bloc

By Stephen Fidler, Euromarkets Correspondent

MORE EVIDENCE has emerged of the pull-back of international banks from lending to the Soviet Union and the economies of east Europe in figures from the Bank for International Settlements.

Bank claims on the Soviet Union dropped by \$3.5bn (\$1.61bn) in the first half of last year, according to the forum for central banks. Loans to the whole of the former communist east European bloc, excluding Yugoslavia, fell by \$1.1bn in the same period, reversing the \$3.3bn increase in the previous six months.

Short-term claims on the Soviet Union, Hungary and Czechoslovakia - loans of less than one year - all declined by \$3.5bn, \$0.8bn and \$0.3bn respectively, suggesting they may be able to rely on support from the IMF and the World Bank, including private property.

The Democratic Party, the country's only independent party, bases its electoral programme on the need for radical economic reforms. But the party, which was founded on December 12, is inhibited by a media tightly controlled by the state, and remains constrained by the short amount of time with which it has to organise itself before February 10. Leaders of the Democratic Party have demanded postponement of the polls until May.

Bank claims on Brazil contracted by \$6.2bn. Banks away from trade finance, Page 4

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FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

## Hungary draws up foreign fund

Hungary is drawing up a 1.5bn forint (\$24.70m) investment promotion fund to support foreign companies and joint ventures doing business there, the MTI news agency says, Reuter reports from Budapest.

The fund will finance infrastructure improvements and will initially benefit companies based in the provinces. Grants of up to 10 per cent of an investment project's value will be awarded to ventures with at least 200m forint capital, it said.

Companies that introduce new technology in areas such as telecommunications, electronics, bio-technology and the car industry will be given priority when the money is allocated.

## Unemployment rise slows in Poland

The rise in unemployment in Poland last month was the smallest since the country ditched communism and began shifting to a free market system, the Labour Ministry said yesterday, Reuter reports from Warsaw.

An official said 1,124,763 people, or 8.3 per cent of the workforce, were registered as jobless on December 31 after a jump of 35,700 in the month. The increase has slowed each month since July when it peaked at 131,100.

## Turkey urged to free protesting miners

Two international trade unions representing more than 8m workers urged Turkey yesterday to release coalminers arrested during a peaceful protest march for demand higher wages, Reuter reports from Brussels.

"We demand the immediate unconditional release of all the detained strikers," said the International Federation of Chemical, Energy and General Workers' Unions and the Miners' International Federation.

"(We also demand) a guarantee that no further repressive measures will be used against them or their leaders. We reserve the right to lodge a complaint with the International Labour Office against the Turkish government if the repression continues," it said.

## Baltic Sea conference

Parliamentarians from around the Baltic Sea began a conference on Monday on closer cooperation in the region now that the Cold War is over, Reuter reports from Helsinki.

Some 120 delegates from the Nordic countries, the Soviet Union, Germany and Poland are attending the three-day meeting in Helsinki hosted by the Finnish parliament.

During almost 10 hours of debate on environmental, economic, cultural and political topics, they will discuss ways to forge new regional links, organisers said.

Soviet representation included delegations from the state Supreme Soviet, the Russian Federation, the Karelian autonomous republic bordering Finland and the three Baltic republics, which are seeking to regain their independence.

Debate about the situation in the Soviet Baltic republics was not on the agenda but conference secretary-general Pertti Joensuu said: "I don't think one is able to prevent that."



ORTHODOX Christmas was celebrated as a public holiday in Moscow yesterday, for the first time in more than 70 years, Reuter reports. Orthodox and other eastern rite churches celebrate Christmas two weeks after the rest of the Christian world. The day was an official holiday in the Russian Federation, and in the Ukraine and Moldova, two other

areas where the Orthodox faith is strong. Thousands of believers flocked to churches. The women above were pictured at a service in Yerevan in Soviet Armenia. Offices and factories in Moscow were closed and only one morning newspaper was published: the Communist party daily, Pravda. A Christmas tree was lit in Red Square for the first time.

## Spirit of Hoxha lives on in Albanian election programme

By Judy Dempsey

ALBANIA'S ruling Party of Labour (APL) will invest more in the economy, new technology and the expansion of public services, according to its programme for the February 10 elections.

But it has few intentions of dismantling the state or introducing wide-scale private property in industry or agriculture, nor will it dismantle the legacy of the late Enver Hoxha.

Hoxha founded the Communist party after the war, and pursued a policy of self-imposed isolationism following a break in relations with the US and Britain, and later the Soviet Union and China.

With just four weeks left before Albanians vote in the first multi-party parliamentary

elections for more than 50 years, the programme is clearly aimed at reassuring the peasantry and the large bureaucracy that change will be gradual.

A solemn tribute paid to Hoxha in the programme suggests President Ramiz Alia, head of the APL and Hoxha's chosen successor, is not yet ready to break with the past.

"To the APL, with Comrade Enver Hoxha at the head, belongs the historic merit of providing the people with a political programme which gave the possibility to Albania, a tiny and backward country, to detach itself once and for all from the semi-feudal economic and social structures of the past, to usher on the road of

GREECE SAID yesterday that the influx of Albanians into its territory had slowed, Reuter reports from Athens. Authorities in northern Greece said about 40 refugees crossed the border during the day, the smallest number in the past 10 days during which more than 4,000 Albanians have come across on foot. A government spokesman said a team from the UN High Commission for Refugees would visit northern Greece to assess the needs of the refugees, most of them ethnic Greeks. He added that the government planned to invest in southern Albania.

Industrialisation, economic-cultural development," the party's electoral programme states. The APL's confidence about controlling the political agenda during the election campaign, and afterwards, is confirmed by a new draft constitution which was published at its latest earlier this month.

The constitution, which will be presented to the country's new parliament after the elections, and only then be promulgated, pledges that Albania "is a People's Socialist Republic".

Even the constitution's preamble remains unchanged: "The Albanian people has blazed the trail of history, sword in hand." This implies that the country's long fight

for independence will not be easily compromised.

Yet despite the APL's commitment to retaining the socialist character of the state, significant changes are contained in the constitution. Freedom of religion is guaranteed (Hoxha proudly announced in 1967 that Albania had become the first atheist state); individuals will have the right to travel abroad; foreigners will be permitted to invest in the country; the rule of law will be strengthened.

But similar to the APL's electoral programme, the authors of the constitution, the first new draft since 1946, are cautious about the introduction of private property on a wide scale. Enterprises will

continue to be controlled by the state, but will be granted economic independence. Land will remain in the co-operative, but provisions will be made for private ownership, including private property.

The Democratic Party, the country's only independent party, bases its electoral programme on the need for radical economic reforms. But the party, which was founded on December 12, is inhibited by a media tightly controlled by the state, and remains constrained by the short amount of time with which it has to organise itself before February 10. Leaders of the Democratic Party have demanded postponement of the polls until May.

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## Economy casts a shadow over Sweden's government

The budget could be the last chance for the ruling party to regain lost ground, writes Robert Taylor

THE SWEDISH budget, to be presented on Thursday, provides probably the last opportunity for the ruling Social Democrats to seize the initiative in this general election year.

The party, which is suffering an all-time low in popularity, has just nine months left in which to stage a revival and avoid catastrophe.

But Mr Allan Larsson, the finance minister, will find it hard to offer much cheer to the voters, given the tough task he faces in reviving the ailing economy. Most of the economic indicators suggest that this year Sweden could suffer its sharpest downturn since the early 1980s.

The latest OECD world economic outlook, published at the end of last month, pointed to continuing high interest rates and a slump in investment in 1991. It suggests that this would be coupled with an actual decline in gross domestic product, rapid growth in unemployment, persistently high inflation of over 10 per cent, a drop in industrial production

and a further deterioration in the country's balance of payments deficit. Only in 1992 does the OECD expect any improvement in the Swedish economy, and most of the country's forecasters agree with this bleak picture.

The economic gloom is adding to uncertainty about the country's political future after the September 15 general election. Many Swedes still find it hard to believe the party's 60 years of domination could be drawing to a close. But there is now an increasing probability that a non-Socialist coalition government will come to power in the autumn.

The ruling Social Democrats, led by prime minister Ingvar Carlsson, can be expected to fight all the way. After this week's budget, they plan to launch a political offensive on a programme agreed jointly between the party and its powerful blue-collar union allies.

With as many as 20 per cent of voters still undecided about how they will vote in the autumn, Social Demo-

crat strategists are convinced they can still recapture the lost ground, even though it is desperately late to stage a recovery.

The latest opinion polls suggest that the Social Democrats can expect to secure no more than 30-32 per cent of the vote, compared with the 43 per cent they won in the 1988 general election. The party has not polled such a low figure since its formative years in the early 1920s.

The Social Democrats have lost support heavily in the cities among young people and blue-collar workers, mainly because of the deterioration in the economy. Many people also feel that the ruling party has lost touch with feelings in the country.

The party may also find it harder now to persuade the floating voters that Sweden has no real alternative to Social Democratic power.

The brief period of non-Socialist governments between September 1976 and September 1982 was unsuccessful and helped to convince the electorate that it needed the competence of

Social Democrats. But a credible political alternative has emerged since the autumn, with the two main opposition parties - the Moderates and the Liberals - now united on the key issues.

In October, Moderate party leader Carl Bildt joined forces with Liberal leader Bengt Westerberg in sketching out a common agenda for government. If they succeed in forming a coalition in the autumn, their plans would include:

● An immediate Swedish application to join the European Community ● A cut in the heavy tax burden as well as curbs on public expenditure to bring Sweden more into line with the rest of western Europe

● A shake-up of the welfare state through increased private competition ● Measures to strengthen share ownership and personal savings as well as a "rational" energy policy to keep prices competitive.

The Moderates and Liberals are unlikely to be able to secure a parliamentary majority in September,

although at present they could expect to gain around 40 per cent of the vote, mainly due to an impressive growth in Moderate support to nearly 29 per cent of the electorate. However, they may be able to rely on support from the Christian Democrats, who look likely to be represented in parliament for the first time, and possibly from the wayward Centre party, which says it wants to see a non-Socialist government in the autumn and now favours free market policies.

Those four parties together could poll between 55-60 per cent of the vote in the general election, giving them a comfortable combined parliamentary majority.

This may look easier to achieve on paper than in reality. The unpopular measures which Mr Bildt believes are necessary to revive the Swedish economy after September could well split the non-Socialist forces. And that would increase the dangers of political fragmentation, with the prospect of as many as eight separate parties in the next parliament.

مكرام الأصيل







## Panic in Somali capital as family of president flees

By Julian Ozanne in Nairobi

PANIC broke out at Mogadishu airport yesterday, as a large group of Somalis fleeing the city of Mogadishu, capital of Somalia, fled the city.

The incident marks the degree of desperation that has set in among residents of Mogadishu, which is said to be facing acute shortages of food, water and medical supplies, and whose streets are strewn with corpses. Health workers said risks from cholera and other epidemics were rising.

Members of President Mohamed Siad Barre's immediate family seeking political asylum were said to be among 70 Somalis who fled the capital and landed in Adu Dhabi. There was also initial confusion over whether the ageing president was among the group, with mixed statements by United Arab Emirates officials first confirming and then denying his presence on board the flight.

Later, the Somali embassy in Rome formally denied the rumours that President Siad Barre had fled to the UAE.

Mr Osman Dirie Hashi, chargé d'affaires at the Somali embassy in the Italian capital, said he "categorically denied" the rumours.

He told the Italian news agency, Ansa, that he had been in contact with the Somali foreign minister, Mr Ahmed Mohamed Aden Geyhere, who he said was in Abu Dhabi.

Radio Mogadishu, which was on the air yesterday afternoon after silence since Saturday, broadcast a three-minute appeal by President Siad Barre, calling for opposition groups to come to the capital to take part in peace talks under Egyptian and Italian government supervision.

It was unclear whether the radio broadcast, made after reports of Mr Siad Barre's

departure, had been pre-recorded.

Heavy fighting was reported again yesterday in Mogadishu, with indications that some troops loyal to President Siad Barre were going on a frenzied spree of looting and destruction before fleeing the capital for the countryside.

The rebel United Somali Congress (USC), which controls large parts of the city, maintained yesterday that it had launched a decisive final offensive against the airport, one of the few remaining strongholds around the embattled capital of Siad Barre's troops.

Yesterday's Italian rescue operation evacuated 248 people, including 57 Italians and other foreigners, as well as 75 Somalis, aboard two Italian Hercules C130 transport aircraft which arrived back at the Kenyan coastal city of Mombasa. A further 60 Italians at least are believed to be still trapped in the country.

Earlier in the day, at least 22 foreigners, including members of the International Committee of the Red Cross (ICRC), were rescued by French marine commandos and ferried in boats and helicopters to French warships lying off the Somali coast.

In Geneva an ICRC spokesman said the all-Swiss organisation's delegation had been withdrawn from Mogadishu because its personal property and medical equipment had been looted and its vehicles hijacked at gunpoint.

But a seven-person medical team from the international charity, Médecins Sans Frontières (Doctors without Borders) managed to disembark from one of the Italian aircraft yesterday hoping to set up a neutral hospital and tend to thousands of war wounded in the city.

It was unknown whether they had been able to leave the airport.

## S African blacks record worst ever school results

By Reuters and Our Foreign Staff

SOUTH AFRICA announced the worst ever school-leaving examination results by black students yesterday, with only 36.4 per cent of passes in 1990, as against 41 per cent in 1989. The pass rate among whites was 97 per cent.

Mr Stoffel van der Merwe, the education and training minister, who described 1990 as a "traumatic" year for black education, blamed strikes by teachers and classroom protests against racially-segregated education for the poor results.

The results are sharpened when added to the fact that, according to estimates by independent educationists, more than 40 per cent of black school entrants drop out by

their fifth year of education, well before the school-leaving examination.

The fall in black success rates in the important school-leaving or matriculation examination was swiftly condemned by black commentators. "The results for white matriculants graphically indicate the imbalance in the way in which children of different races are trained," said the Sowetan, a newspaper mainly read by blacks.

The Sowetan drew attention to the long-term implications of such results by adding that "if this country has to survive the future then it has to deal with this fact".

The radical Pan Africanist Congress said the exam results

were catastrophic and showed the failure of "Liberation Before Education", a slogan traditionally voiced by members of the African National Congress. The ANC this year abandoned the slogan and urged students to return to school to prepare for a post-apartheid society.

Under apartheid, incrementally introduced soon after the governing National Party came to power in 1948, spending is almost four times as much on a white child's education than on that of a black child.

That is an improvement on 10 years ago when the ratio was 10 to one. But black education remains influenced by the apartheid theory, now officially abandoned, that blacks are fit

only for menial work. The overall result, by some estimates, is that up to one half of the country's adults are illiterate, while half of school-age youngsters do not attend class.

Mr Van der Merwe said the stoppages were the main cause of the poor results. Excitement among youngsters generated by the release from prison of anti-apartheid leader, Mr Nelson Mandela, in February had also contributed to absenteeism, he added.

He said he was optimistic that next year's results would be greatly improved because black political movements had acknowledged the need for youths to return to school.

Protests against teaching in the Dutch-derived Afrikaans

language were the origin of a 1976 uprising against white rule in which police shot dead hundreds of black youths.

In the 1980s a "lost generation" of blacks abandoned school under the slogan of Liberation Before Education and became the stone-throwing vanguard of the anti-apartheid movement.

Many business leaders as well as the ANC are concerned at the prospect of a serious skill shortage in a post-apartheid society. In 1986 almost twice as many engineers emigrated from the country as immigrated, a net loss with serious implications given that none of South Africa's nine black universities has an engineering faculty.

## Indonesia's spending to rise 18%

By Claire Bolderson in Jakarta

PRESIDENT Suharto of Indonesia yesterday announced an increase in spending for the 1991-92 financial year in a budget which emphasised the financing of infrastructure projects while trying to keep inflation down.

Indonesia's budget will increase by nearly 18 per cent in the next year to \$26.6bn (\$21.7bn).

Much of the extra income will come from oil and gas revenues, although its contribution to total income had been falling as Indonesia diversified its exports in the face of the oil price slump of the 1980s.

Because of the recent rise in oil prices however, the 1991-92 budget predicts a 39 per cent increase in Indonesia's total oil and gas earnings. Increased government spending is to be directed at financing rural development and infrastructure projects in an attempt to distribute extra funds without fuelling last year's 9.55 per cent inflation rate, the highest since 1983.

The anti-inflation drive means that the salaries of civil servants and members of the armed forces will not go up though President Suharto promised an improvement in wages "when the state finances later allow it". Development spending on the other hand is to rise by 23 per cent to \$10.52bn. The money will go towards building and repairing roads, building irrigation projects and power plants, and towards schools and agricultural programmes.

President Suharto also said the Indonesian government's commitment to deregulation of the economy would continue and he announced that because of higher domestic earnings in the next financial year Indonesia would cut by just over 8 per cent the money it borrows from foreign creditors to make up the deficit.

Indonesia, which has a total foreign debt of more than \$50bn, plans to borrow \$5.5bn from abroad in the coming year.

## Westpac quits Seoul over strike deadlock

By Kevin Brown in Sydney

WESTPAC Banking Corporation, Australia's biggest bank, yesterday announced the closure of its branch in Seoul, South Korea, after the failure of attempts to end a four-month strike.

"We simply cannot yield to unreasonable and uncompromising union demands that would transfer fundamental management rights into union hands," said Mr Dong Soo Choi, chief manager of the Seoul branch.

Mr Choi said the bank had "exhausted all possible avenues towards a settlement" after the rejection of a compromise proposal tabled on December 27. Westpac said it had made concessions on pay and conditions to the bank employees union, which represents 18 of the 38 staff at the Seoul branch.

However, the bank said it had refused demands for a union-dominated "personnel committee" which would have given the union the right of veto on the company's recruitment, dismissals and disciplinary matters.

"The union demand strikes at the very heart of the funda-

mental principles of management rights."

"Westpac can never agree to transfer management decision-making authority to a labour union," said Mr Choi.

Westpac officials have said they believe the bank was singled out by the union for the first stage of a campaign to improve agreements with other foreign banks.

The strike was marked by allegations of violence and the use of large loud-speakers placed outside the bank's branch by the strikers to annoy the 20 staff who continued to work during the stoppage.

The closure of the formerly profitable Seoul branch is in line with Westpac's strategy of closing underperforming businesses in the wake of a 14.6 per cent cut in net profits to A\$694m (\$280m) last year.

The bank said responsibility for South Korean business would be transferred to branches in Taiwan and Tokyo.

However, the closure is a blow to Westpac's attempts to expand its Asia-Pacific business.

## Abu Nidal says Belgian hostages free

A RADICAL Palestinian group led by the world's wanted guerrilla, Abu Nidal, said yesterday that it had released four Belgian hostages, Reuters reports from Beirut.

"In response to great efforts by Libyan leader Muammer Gaddafi... I am pleased to announce that our movement has released the rest of the Silco boat prisoners [hostages]," said the Fatah Revolutionary Council (FRC) in a statement.

The group did not say when and where the release took place. Abu Nidal, who was previously based in Libya, is reported to have moved his headquarters to Iraq.

The four Belgians are Mr Emmanuel Houelkens, 45, his wife Godelieve Kets, 40, and their children Valerie, 19, and Laurent, 20. They are members of a family of eight seized from the yacht Silco in the eastern Mediterranean in 1987.

The FRC had said previously it would not free the four Belgians until it received a pledge from Brussels that guerrilla Nasser Said, a Palestinian jailed there for an attack on a Belgian synagogue in the early 1980s, would be freed.

## UK protests as Sudan releases Palestinians

Mr Douglas Hogg, the British Foreign Office spokesman, yesterday told the Sudanese ambassador of his "dismay" at the release of guerrillas jailed for a bomb attack which killed five Britons, agencies report.

The five Palestinians were freed after less than three years in jail when a Sudanese judge decided to be lenient because the murder had a "political motivation". Mr Hogg summoned Mr El Rashid Abushama, one of the members of the Arab Revolutionary Cells, who also killed two Sudanese, left prison.

In September 1988, the Sudanese Supreme Court referred the final decision on the fate of the five, already sentenced to death, to a section of a penal code under which victims' relatives can insist killers be executed, pardoned or given blood money. British relatives refused money.

## Algerian PM in Morocco visit

Mr Monloud Hamrouche, Algeria's premier, arrived yesterday for his first official visit to Morocco. Reuters reports from Rabat. Mr Hamrouche will meet King Hassan, Mr Azeddine Lataf, the prime minister, and other ministers for talks covering the Gulf and relations with the EC.

## Ershad charged with keeping illegal arms

Police have filed the first formal charges against Bangladesh's deposed president, Hossein Mohammad Ershad, yesterday accusing him of illegal possession of firearms, agencies report from Dhaka.

Former president Ershad, along with his wife Roushan, is now interned at a luxury villa. If convicted, the ex-president, 60, could be sentenced to life imprisonment.

A deputy commissioner of police, Mr Shamsur Alam, filed the charge on Saturday in a police station in the Dhaka military cantonment where Mr Ershad, a former general, lived when he was president, a senior police official said.

Police found four unlicensed pistols, four other unlicensed guns and 174 bullets in the former Ershad residence during raids after he was removed from the dwelling and put under arrest on December 12.

At the same time, the former ruling party (Jatiya Party) demanded that Mr Ershad be released from police detention before parliamentary elections, due on February 27.

"We demand immediate release of party chairman Ershad and its secretary-general Shah Moazzem Hossain for creating a congenial and impartial atmosphere to hold the coming polls in a

free and fair manner," acting Jatiya Party chairman, Mr Jamunur-Rahman Chowdhury, said.

Mr Ershad resigned on December 6 after seven weeks of violent street demonstrations against what his opponents said was a corrupt and autocratic rule.

Mr Ershad handed over power to an interim president, Mr Shahabuddin Ahmed, the former chief justice who was nominated for the job by opposition groups.

Mr Ahmed has repeatedly said his prime task is to make the elections free and impartial to restore democracy to Bangladesh.

A police official said that two more charges will be filed against Mr Ershad, for smuggling and amassing wealth inconsistent with his income. He gave no further details.

During the raids, police found local currency worth \$600,000 (\$210,830) and some satellite telephones, which are banned from import into Bangladesh. Mr Ershad's annual salary as president was about 4,000 dollars.

Mr Ershad seized power in a bloodless coup in 1982 and ruled under martial law until 1986 when he was elected president in voting that was widely believed to be rigged.

## Malaysian state leader faces corruption trial

By Lim Siong Moon in Kuala Lumpur

MR Joseph Pairin Kitingan, chief minister of the Malaysian state of Sabah, is to face trial on three counts of corruption following his sudden arrest by police last Saturday.

The corruption charges, brought by the Anti-Corruption Agency, a federal body, are related to M\$12m (\$2.4m) worth of construction contracts approved in 1985 and to timber licences for 2,000 hectares issued in 1987. Most of the contracts allegedly went to his relatives.

Mr Kitingan, chief minister since 1988, has been freed on bail of M\$1.5m after a brief appearance in a court in Kota Kinabalu, the state capital. The date for the hearing was not fixed. A day before his arrest, Mr Maximus Ongkili, Mr Kitingan's nephew and adviser, was also arrested and held under internal security laws which permit indefinite detention without trial.

There are similar corruption charges pending against Mr Kitingan's younger brother, Mr Jeffrey Kitingan, a director of the state-run Sabah Foundation. However, he is charged under federal emergency powers. Human rights activists

have been campaigning for their removal, along with that of the Internal Security Act.

The charges brought against the chief minister come just two-and-a-half months after political opponents of Mr Mahathir Mohamed, the prime minister, gained control of two states, Sabah and Kelantan, in the federal and state elections.

Mr Kitingan, a Roman Catholic, earned the displeasure of Mr Mahathir when, during the election campaign, he took his party, the Parti Bersatu Sabah, out of the ruling coalition and into the opposition camp headed by Mr Tengku Razaleigh Hamzah, a former finance minister.

Mr Mahathir has since said that Mr Razaleigh could be investigated for corruption on the failed loans by a Hong Kong subsidiary of Bank Bumiputra, the country's second largest bank, in the early 1980s.

In Kelantan, the ruling fundamentalist Islamic party has begun a systematic campaign to introduce religious edicts into the social and legal system. It has prohibited women from night shifts in factories and has banned the sale of alcohol and lotteries.

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## UK NEWS

## World Student Games hit by satellite TV merger

By Ian Hamilton Fazey, Northern Correspondent

ORGANISERS of the World Student Games in Sheffield, in northern England, have not been able to start selling television-linked marketing packages because of the merger of British Satellite Broadcasting with its former rival Sky.

The games, due to begin in July, have been beset by financial problems and uncertainty. Guaranteed television coverage is essential to attracting advertisers at the venues where the games will be staged.

After being turned down by BBC and ITV, organisers secured a contract with BSB and were due to launch pack-

ages to international advertisers in November. But the merger with Sky on November 2 meant these all had to be withdrawn.

BSkyB, the merged company, agreed last month to honour the BSB contract. But the games management has since had to re-establish the commitment of countries that had previously agreed to take BSB's coverage, so as to ascertain the size and spread of the potential worldwide TV audience.

Mr Ray Gridley, the Sheffield city council officer in charge of the games, is refusing to reveal

the figures until the new packages are ready to be presented to potential advertisers towards the end of the month. How much revenue these yield will determine whether the games make a profit or loss. The games organisation has received pledges of income so far - mainly from local sponsors - of £5.5m but has financial commitments of £9.4m. With costs estimated at a minimum of £17m, this means that the international marketing effort will be trying to close a potential deficit of £11.2m.

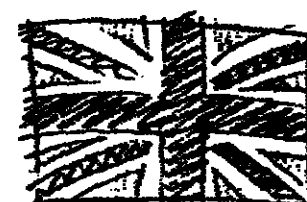
Leaders of the local private

sector, including Mr John Hambridge, director of Sheffield Chamber of Commerce, are urging more business in the area to become sponsors.

The delay over TV-linked marketing packages adds to the dilemma of Sheffield city council over whether to provide for the games in its 1991-92 budget.

Coupled with the deepening UK recession, uncertainty over the economic impact of a Gulf war, and the unpredictability of ticket sales, accurate forecasting is impossible. Yet a decision on committing funds must be made in February.

## BRITAIN IN BRIEF



## British Coal urged to privatise

British Coal should be privatised as soon as possible, Mr Malcolm Edwards, commercial director of British Coal, told coal industry executives in London.

He said British Coal should separate itself from the Department of Energy as soon as possible and advised business in Britain to "keep well away from the government machine."

Criticising governments of both right and left for forcing British Coal to depend on one product, Mr Edwards compared British Coal unfavourably with Veba, the German coal company, which had been left free to diversify.

He said British Coal should try to broaden its business base, "making it less like the last pre-Gorbachev state coal industry."



London's first Red Route, designed to ease congestion in the capital, was yesterday opened to traffic. Jams soon built-up, however, on the Archway Road into North London (pictured above) despite being designated part of the seven-mile experiment. Transport officials hope tough parking and unloading restrictions on the route, marked by double red lines, will prevent lengthy tailbacks. But local traders have protested that the restrictions could lead to a loss of business.

## Crisis talks at Morning Star

Staff on the Morning Star, Britain's communist newspaper, are meeting to discuss plans to avert a financial crisis through job cuts, investing in new technology and increasing the paper's cover price for the first time in seven years.

The cause of the latest crisis was the announcement at the end of last month that the Soviet Union was cancelling its daily order for 6,000 copies of the paper. The loss of the Soviet order not only cuts the Morning Star's circulation to 8,500, but wipes out 240,000 of its £1m annual income.

## GEC-Marconi to close site

GEC-Marconi, the defence arm of the General Electric Company, plans to stop work at one of the four main sites of its underwater systems division near Watford, at the end of March.

The company said it would make every effort to find alternative jobs for the 500 employees at the centre, which is involved in the research and design of acoustic systems. It also said it was possible that another company from the GEC group would take over the facilities.

## EC aid for SW England

Parts of Devon and Cornwall in western England which have been hit by a decline in the shipbuilding industry are to receive £12.5m in European Community support for a regional restructuring programme.

The government has already committed a similar sum as

## Green Party faces crisis

The Green Party is facing a financial crisis caused by a fall in membership, increasing overheads and the rising cost of environmental campaigns.

"We are in an extremely precarious situation at the moment," said Ms Judy Macleod, one of those responsible for the party's success in the 1989 election. "Currently we are running at a loss." Membership has dropped sharply since it soared to a high of 17,300 last year following the success of the party in the Euro-elections the previous year.

## BR faces trial over disaster

British Rail was ordered to face an Old Bailey trial over safety breaches that allegedly caused the Clapham rail disaster, south London, in which 35 people died.

If convicted, BR could face a huge fine. Nearly 500 people were injured in the triple train crash at the peak of the morning rush hour on December 12 1988.

## Price report on coffee trade

The Monopolies and Mergers Commission is to deliver its report on the UK instant coffee market to Mr Peter Lilley, trade and industry secretary. He is likely to take some time before publishing the report.

the DTI said. The investigation was launched last April after Sir Gordon Brown, director general of fair trading, voiced concern that the fall in world coffee prices had not been adequately reflected in instant coffee prices in the shops.

The study was to focus in part on the influence of Nestlé, leader in the £575m a year market, in establishing prices.

## Thomas Cook pay rise

Staff working for Thomas Cook, the travel services group, have been awarded pay rises ranging up to 31 per cent under one of the most comprehensive private sector agreements with a union within the UK.

The average rise given to the 6,500 staff will be 11.5 per cent after the TSSA transport union re-negotiated the terms of the deal to ensure that more people fall into the top two grades of performance assessment this year.

## Rail disruption in Scotland

British Rail services out of Glasgow were disrupted by a 24-hour strike by guards over the de-horning of five guards from being trained as drivers because they had committed disciplinary offences related to alcohol.

The strike was the first industrial action over the way in which the two-year-old national agreement on the transfer of guards to driving duties has been applied.

Scottish Rail, the Scottish business division of BR, has offered compensation of £15,000 to each guard if they fail to become drivers following an appeal.

It had made an administrative error in initially allowing their applications, it said.

## Classic motorcycle maker faces inquiry

By Jane Fuller

NORTON GROUP, which resurrected one of Britain's most famous motorcycle marques, is being investigated by Department of Trade and Industry inspectors, the department announced yesterday.

The DTI would only say that the investigation was being carried out under section 432(2) of the Companies Act 1985. This means the DTI believes there are circumstances which suggest either the defrauding of creditors, or unfair treatment of shareholders, or failure to give reasonable information.

Mr Philippe Le Roux, chief executive, a former merchant banker and motor biking fan, became involved in the company in 1986 when the company was a shell. Since then, the married couple and rotary engine businesses have been revived and the group has entered other engineering fields.

Mr Le Roux said he knew nothing of the DTI's concern until yesterday and could think of no reason for the action.

The two DTI inspectors visited the group's central London office yesterday. Norton said they had asked for a wide range of documents covering the last three years of the company's activities.

This takes the investigation back to before Norton's main market listing, which followed its reverse takeover of Muntz, a furniture company.

Yesterday the share price fell 6p to a new low of 15p, a tenth of last year's high.

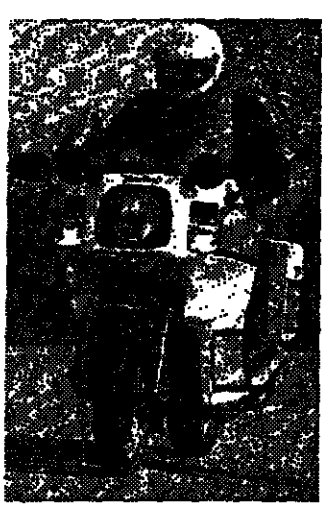
The collapse follows a poorly supported 15-for-4 rights issue, at 20p per share, which temporarily left the underwriters, stockbrokers T C Coombs & Co, holding most of the group's share capital.

The main purpose of the 25.5m issue was to fund the purchase of a German fastener manufacturer, a deal which dissident shareholders tried to block.

They were unhappy because the German concern was being bought ultimately from a Channel Island vehicle for the family interests of Mr James Tildesley, Norton's non-executive chairman. Altogether the deal was worth £8.2m.

The dissidents were led by Mr Yehuda Mendelsohn, head of a US subsidiary called Pro-Fit, which Norton acquired in 1988.

Another disappointment for



The Interpol: the model produced for the police

shareholders last year was that property in north London, which it had been hoped would sell for about £11m, only brought in £4.9m.

The inspectors are Mr Richard George Bramwell, Mr Kenneth Heywood, of accountants Price Waterhouse, and Mr John Norton. Norton was famed for quality engineering and racing success and by the late 1950s was selling 10,000 machines a year. But by the 1970s it was on its knees, largely thanks to its indifference to Japanese production.

In 1972 the Conservative government asked Norton to bid for BSA Triumph with the intention of rationalising the combined operation by closing Triumph's Coventry plant. A sit-in followed to stop the closure and the Labour government offered £5m to form a co-operative. Norton Villiers went into voluntary liquidation.

A new era began in 1985 when property interests were injected into Norton Villiers Triumph, a mere shell about to go into liquidation. After one mishap the renamed NVTG was restructured and in 1987 the company bought the Norton Villiers motorcycle business and the rights to the Norton name.

In 1987 the company joined the Third Market and, after a brief diversification into selling night-club and disco membership, they bought Pro-Fit Piping Components, a US engineering business. They announced a first annual profit in 1989.

## British retail sales sink to lowest levels since 1981

By Rachel Johnson, Economics Staff

BRITISH retail sales in the run-up to Christmas were at their lowest levels since 1981, according to government figures yesterday which painted a grim picture of the retail recession.

The retail sales figures came as the Society of Motor Manufacturers and Traders reported a drop of more than 27 per cent in new car registrations in December, the sharpest single monthly fall on record.

Official figures for consumer credit, also released yesterday, gave further proof of the reduction in overall economic activity.

They showed a sharp decrease in outstanding borrowing in November - as consumers made efforts to pay off credit card debts to avoid interest charges - and suggested that banks had become much more selective about lending in the recession.

In addition, the Bank of England confirmed that the contraction in the rate of growth of the money supply was continuing as the economy slowed.

The Central Statistical Office said that retail sales volumes fell 0.5 per cent in November - much more than its original estimate of 0.5 per cent - to take the annual rate of decline to 1.1 per cent.

Between September and November, sales volumes shrank by 1.2 per cent com-



Brown: fears job losses

pared with the preceding three months, giving the worst underlying trend rate since June 1981.

The Treasury acknowledged that the figures confirmed the economic downturn was continuing. But it said the figures held out the prospect of "a sharp fall in inflation later in the year".

Mr Gordon Brown, the opposition Labour Party's spokesman on trade and industry, said the figures foreshadowed another grim round of redundancies and bankruptcies.

"With sales again likely to drop immediately after the Christmas and New Year sales boost, I fear for the loss of more jobs in the retail and service sector," he said.

## Government advisers support partial sale of power generators

By Clare Pearson and David Thomas

THE chances of a partial sale of the electricity generators have increased sharply after government advisers swung behind the option of retaining a minority government shareholding in National Power and Powergen after their flotation next month.

Senior civil servants and the government's financial advisers have told ministers that proceeds to the Exchequer would be increased by a partial sale.

Mr John Wakeham, energy secretary, is expected to decide this week on whether to sell 100 per cent or a lesser proportion of shares, which would be likely to be 60 per cent.

He will weigh proceeds against other government objectives, notably the wish among ministers to privatise generators in one go.

Concerns about funds raised

from the generators' sale have been deepened following last month's £5.2bn flotation of the 12 regional electricity companies, which attracted accusations of underpricing by the government.

If all the shares in the generators are sold next month, the privatisation is currently expected to raise about £5.5bn, inclusive of about £700m of debt.

Officials have concluded that proceeds to the taxpayer would be maximised by delaying the sale of a proportion of the shares until a later date.

The argument hinges on the prospect of significant profit improvements at the companies over the next few years, enhancing their market value.

Officials will have cited previous privatisations such as that of Cable & Wireless where big uplifts in value were

achieved between sale of the first tranche of shares in 1981 and the third in 1985.

A government minority holding would be strongly disliked by the companies themselves.

However, government advisers denied last night that it was simply a threat to persuade the companies to provide more optimistic profit and dividend forecasts to be included in their flotation prospectus, and to take on more debt.

Investors would also be dismayed by less than 100 per cent of the shares being sold. They would be expected to ask for more generous terms in next month's flotation than would otherwise be the case.

Mr Wakeham will have to bear in mind that the government again be turning to the market to sell the two Scottish electricity companies, earmarked for flotation in May.

## New car registration falls by a record 27.5% in December

By John Griffiths

NEW CAR registrations in the UK had their steepest monthly fall on record last month, emphasising the severity of the recession now affecting private buyers and businesses alike.

The drop, of 27.5 per cent compared with December 1989, is the first to exceed the 20 per cent level for more than two decades.

Particularly worrying for the motor industry and the UK's 7,500 franchised motor traders is that it denotes a further, sharp acceleration of a decline which has been steepening since September.

The market fell by 18 per cent, on a year-on-year basis, in November and 14 per cent in October.

Manufacturers and traders last night were taking some comfort in the fact that December is usually a poor sales month, typically accounting for less than 5 per cent of annual sales, and that total sales last year were still the fourth highest on record.

Nevertheless, the drop in actual sales volume, of nearly 300,000 cars, has bitten deeply into the motor trade's profitability and there is little optimism of any early return.

The Retail Motor Industry Federation, which represents

the franchised motor trade, said it had sent a formal plea to Mr Norman Lamont, the chancellor, calling for a revaluation of sterling within the ERM as a means of forcing down interest rates which, it claims, are threatening the future of the vehicles business.

In the absence of any such action, the downward trend "seems likely to persist in the immediate future," said Mr Simon Foster, director of the Society of Motor Manufacturers and Traders, which released the statistics yesterday.

They showed December sales falling to 63,837 from 86,789 a year earlier. They brought the year's total sales to 2,008,594, down 12.69 per cent from a record 2,300,944 in 1989.

Another minor consolation for the UK industry was that the share of the market taken by imports last year fell, if only marginally. They accounted for 56.74 per cent of sales against 54.95 per cent the previous year.

The SMMT is still forecasting sales of about 1.9m this year. However, that forecast was made in September and may well be adjusted downwards.

## Interest rates put motor traders on road to ruin

John Griffiths examines the bleak prospects for vehicle retailers of the government's economic policy

AMONG Chancellor Norman Lamont's Christmas mail was an envelope from the UK's retail motor trade. It contained not a good-will plea but a plea for a prompt devaluation of sterling within the ERM as a means of getting interest rates moving down smartly.

Behind the "siren voice" of the Retail Motor Industry Federation's appeal lay concern about falling car sales and a lengthening list of receiverships among its 7,500 franchised car dealer members.

That concern was given stark new emphasis yesterday with the publication by the Society of Motor Manufacturers and Traders of statistics showing the sharpest single monthly fall in new car registrations in the SMMT's records.

The RMI's economist, Mr Neil Marshall, says unequivocally that high interest rates are "strangling" the UK car market and imperiling the trade. It is a view shared by the SMMT, manufacturers and other sectors of the industry.

Despite the severity of the drop, 1990 still produced the fourth highest new car market on record, at 2,008,594. It is the drop in volume terms, however - nearly 300,000 units - which has hit dealers and manufacturers hard, although surging production for export (up 40 per cent last year) have



On a road to nowhere? New cars await buyers who now have less money to spend

provided something of a safety valve for the latter.

However, what appeared to be causing most concern to the UK trade and industry yesterday was the lack of any immediate prospects of improvement, encouraging fears that the list of receiverships will continue to grow this year and profitability continue to evaporate.

re Felling acknowledged the December figures to be "extremely bad", although he said it was a poor month, typically accounting for less than five per cent of the year's sales. "But what is really worrying is the deepening of the decline since October."

The current year, he warned, "is likely to be very tough for the distribution and retail trade."

Three main factors have combined to hit the motor trade particularly hard. In the view of analysts, high interest rates are seen a problem not so much for pushing up the cost of buying cars but because mortgage increases have cut so deeply into disposable income of private motorists, in dampening the economy overall they have also begun biting company car purchases badly

in the past three months, while the Gulf crisis is also eroding company confidence.

The other problem, points out Mr Felling, is that there has been a rising trend in new car sales since 1982. Historically sales always follow a cyclical pattern but at some stage the market wasn't going to go into reverse. The trouble is, all these factors have come together.

Last month's electricity privatisation is also believed to have been a factor in dampening demand from private motorists, and Mr Marshall suggests that the private buyer will come back into the market in greater numbers early in the year.

"Business is now definitely feeling the pinch and making economies, whereas if private buyers feel things will get better in the next six months, they will take action now."

Mr Marshall, however, sees "no hope" of any overall upturn in the first quarter.

"Interest rates are keeping us all on tenterhooks. Even if there is a cut next month it will not produce any sign of improvement until the end of the second quarter."

The several dozen dealerships which have ceased trading or entered receivership in the past few weeks - they include such well-known names as parts of London's

Follett group - are seen as only a forerunner of things to come in the business of any marked improvement.

The final nail for some of them has been the rising costs of stocks at a time when resources have been drained by heavy investments in upgrading premises and service standards as part of what is commonly described as a "retailing revolution" in the motor trade.

"For all those investment to pay off we need a market at least as big as last year's with decent profit margins," according to Mr Marshall. "We're used to low margins; the industry's more efficient than anyone, including the supermarket, but we can't operate on negative margins."

In 1989, the RMI estimates dealers average retained margin on turnover before tax was 2.5 per cent, with the bigger and better managed PLCs managing rather better. During 1990 it's been 1.5 per cent.

"We can't yet say it's a collapse, or that closures are about to sweep through the sector. But there are an accelerating number of receiverships and it is worrying."

"The last thing we want is the financial institutions taking the short term view of what's happening. In the past they have pulled the rug too quickly and I hope they'll take the long-term view."



## FT LAW REPORTS

## Law digest, Michaelmas term

**Regina v Inland Revenue Commissioners, ex parte Woolwich Equitable Building Society** (FT, October 31)

BY annual voluntary arrangement with the Revenue, the Woolwich Building Society discharged its liability for investors' tax in the year of assessment. The Finance Act 1985 terminated that system and the Income Tax (Building Societies) Regulations 1986, made thereunder, imposed a compulsory system of quarterly collection. Regulation 11 charged to tax dividends and interest paid during 1985-86 between the end of the accounting year and February 28 1986. Regulation 11(4) charged tax at the reduced and basic rate for 1985-86. So far as Woolwich was concerned, the effect of the Regulations was to subject it over 24 months to tax on 29 months' income. Woolwich applied for judicial review seeking a declaration that the 1986 Regulations were unlawful. While the Revenue rightly conceded that regulation 11(4) was ultra vires, the Woolwich argued it had the effect of invalidating regulation 11 in toto. The Court of Appeal held regulation 11 to be valid save to the extent that paragraph (4) purported to fix a rate. Allowing the appeal in part, the House of Lords held that Regulation 11 without paragraph (4) was in substance different from the regulation which the draftsman actually produced and the defect could not be cured by deletion.

**General Caplin: Free Wave; Proteus.** (FT, November 2)

IN THE charterparties, the laytime clause provided that cargo was to be discharged "at the average rate of 1,000 metric tons basic five or more available workable hatches per rate, if less number of hatches, per weather working day." The owners contended that the clause expressly provided for an overall rate for the ship and that its effect was not to substitute a rate per hatch for the overall rate, but was to qualify the provision for an overall rate in two respects: first, if when the vessel began discharging, less than five workable hatches were available, the overall rate would be reduced *pro rata*; second, if in the course of discharging, any hatches should cease temporarily

to be available, the relevant period should not count towards laytime. In dismissing consolidated appeals by the charterers, the House of Lords stated that in all three cases the owners' construction appeared to have been adopted by the arbitrators who were commercial men, well aware of the practical consequences of their decision, and of how charterparties were negotiated and how they were likely to be understood in the trade.

**Derby and Others v Weldon and Others** (FT, November 6)

THE plaintiffs' primary submission was that by a combination of section 1(3) of the Civil Evidence Act 1972 and RSC Order 38 rules 36 and 37, the court had jurisdiction to order a party to disclose, in the form of a written report, expert evidence on an issue, even though that party did not wish to adduce expert evidence on that issue at the trial. Mr Justice Mummery held that the submissions were not accepted. Neither section 2(3) of the 1972 Act, nor RSC Order 38 rules 36 and 37, expressly or impliedly removed or modified the privilege from production enjoyed by such documents under the pre-existing law of evidence and discovery of documents. There was nothing in those procedural provisions which empowered the court to direct a party to bring into existence a privileged document embodying an expert's evidence on an issue, or to disclose it to the other side, when that party had no intention of adducing expert evidence on the issue. The court had no jurisdiction under the 1972 Act or Order 38, or by way of inherent jurisdiction, or under section 37(1) of the 1981 Act, to make the order sought.

**Balfour Beatty Construction Ltd v Parsons Brown and Newton Ltd** (FT, November 7)

PARSONS were consulting engineers employed by the plaintiffs in an initial agreement of March 16 1981 to provide, during the tender stage, drawings to calculate the cost of the building and civil engineering works for a construction of a terminal in Indonesia. A second agreement was entered into on July 17 under which Balfour engaged Parsons to provide professional

design services. Balfour's building contract was terminated as a result of settlement during construction and it sued Parsons for breach of the July 17 contract and for negligence between November 1981 and January 1 1985. It then successfully sought leave to amend the claim to include the tender stage. Allowing Parsons' appeal, the Court of Appeal stated that the amended statement of claim involved the addition of new, statute-barred, tortious and contractual causes of action, in respect of the period prior to July 1 1982, which did not arise out of the same facts, or substantially the same facts as were already in issue.

**K/S Norjal A/S v Hyundai Heavy Industries Co Ltd** (FT, November 9)

BY accepting appointment two arbitrators undertook "to use all reasonable despatch in entering on and proceeding with the reference" (see section 13(3) Arbitration Act 1950). Having accepted appointment, they became entitled to reasonable remuneration for their services but their acceptance did not carry with it any right to a commitment fee and there was no basis on which entitlement to such a fee could arise as an implied term. For an arbitrator who had accepted appointment without reservation subsequently to insist on payment of a commitment fee as a condition of continuing to perform his services, would constitute misconduct. Whether such misconduct justified his removal depended on the circumstances. Mr Justice Phillips stated. However, in this case, the arbitrators' request for a commitment fee was in response to the parties' request that they hold themselves available for 60 days in the middle of 1992. What had occurred was that parties and arbitrators had reciprocally sought to negotiate a degree of commitment beyond that implicit in the appointment.

**Owners of Sardinia Sulcis v Owners of Al Tawwab** (FT, November 13)

After a collision between two ships and a compromise on one issue and a referral to arbitration on another matter, the defendants' solicitors received advice from correspondents in Italy that the owners had

ceased to exist as a result of merger. They issued a summons in the Admiralty Court to strike out the action on the ground that it had been commenced in the name of the wrong party and/or a party that had ceased to exist when the writ was issued. Meanwhile the plaintiffs had issued a summons to correct the name. Mr Justice Sheen decided all points in favour of the plaintiffs. Dismissing the defendants' appeal, the Court of Appeal held that in the present case there could be no reasonable doubt as to the identity of the person intending to sue, namely the person in whom the rights of ownership were vested when the writ was issued. Moreover, even if the amendment did not relate back and the present writ was a nullity, the court would have no hesitation in amending the order to give effect to the parties' intention.

**The Handy Mariner** (FT, November 14)

BY a contract for sale, Intertrax as sellers and Establishments Soules as buyers, agreed the sale of a cargo "c.i.f. free out Lorient - discharge 400 metric tonnes per hold/whether working day... demurrage \$3,500 per day *pro rata* with half dispatch". The contract provided that other terms should be in accordance with Form 100 of the Grain and Feed Trade Association (Gafsa). Clause 18 of Gafsa Form 100 provided "discharge shall be as fast as the vessel can deliver in accordance with the custom of the port". The Handy Mariner arrived with the cargo at Lorient on September 30 1987. Owing to congestion in port, she had to wait for a berth until October 13 before the cargo could be discharged. Dismissing the sellers' appeal that time started to count when the vessel arrived in port or when notice of readiness was given at the latest, the Court of Appeal stated to undertake liability for demurrage while the vessel was in port waiting for a berth, would be an open commitment in a contract for purchase since the receiver could not control congestion in port. Clearer words would be required before holding that buyers had assumed liability and time started to count when the vessel berthed.

Aviva Golden

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FINANCIAL TIMES

Notice to the Holders of

U.S. \$200,000,000

5½% Convertible Subordinated Debentures Due October 12, 1999

of

MCA INC.  
(The "Company")

## Notice of Adjustment of Conversion Rate

Notice is hereby given that on December 29, 1990 a subsidiary of Matsushita Electric Industrial Co., Ltd. accepted for payment shares of common stock of the Company pursuant to its previously announced tender offer. Accordingly, the previously declared dividend (the "Spinoff Dividend") of shares of common stock of Pinelands, Inc. (formerly a wholly owned subsidiary of the Company) which owns television station WWOR-TV, was paid on December 29, 1990 to stockholders of record as of the close of business on December 28, 1990. The Board of Directors of the Company determined that the fair market value of such Spinoff Dividend applicable to one share of Company common stock for purposes of adjusting the Conversion Rate was \$5.00.

As a result, the following adjustment to the Conversion Rate has been made:  
(1) Conversion Rate prior to such adjustment: 65.2529 shares for each U.S. \$5,000 principal amount  
(2) Conversion Rate after such adjustment: 70.5226 shares for each U.S. \$5,000 principal amount  
(3) Effective date of the adjustment: December 29, 1990

Upon conversion, holders of Debentures should complete and submit with their Debentures certain IRS Forms which can be obtained from the Conversion Agents.

January 4, 1991

MCA INC.

Notice to the Holders of

U.S. \$300,000,000

5½% Convertible Subordinated Debentures Due 2002

of

MCA INC.  
(The "Company")

## Notice of Adjustment of Conversion Rate

Notice is hereby given that on December 29, 1990 a subsidiary of Matsushita Electric Industrial Co., Ltd. accepted for payment shares of common stock of the Company pursuant to its previously announced tender offer. Accordingly, the previously declared dividend (the "Spinoff Dividend") of shares of common stock of Pinelands, Inc. (formerly a wholly owned subsidiary of the Company) which owns television station WWOR-TV, was paid on December 29, 1990 to stockholders of record as of the close of business on December 28, 1990. The Board of Directors of the Company determined that the fair market value of such Spinoff Dividend applicable to one share of Company common stock for purposes of adjusting the Conversion Rate was \$5.00.

As a result, the following adjustment to the Conversion Rate has been made:  
(1) Conversion Rate prior to such adjustment: 71.8133 shares for each U.S. \$5,000 principal amount  
(2) Conversion Rate after such adjustment: 77.6234 shares for each U.S. \$5,000 principal amount  
(3) Effective date of the adjustment: December 29, 1990

Upon conversion, holders of Debentures should complete and submit with their Debentures certain IRS Forms which can be obtained from the Conversion Agents.

January 4, 1991

MCA INC.

## Thomas Cook pay rise

STAFF at Thomas Cook, the travel agency, have been awarded a 3.5% pay rise for 1991. The award was made by the National Association of Travel Agents (NATA) after a successful campaign by the union. The rise was awarded after a year of industrial action and a pay dispute. The union had threatened to strike if the offer was not accepted. The award was made after a year of industrial action and a pay dispute. The union had threatened to strike if the offer was not accepted.

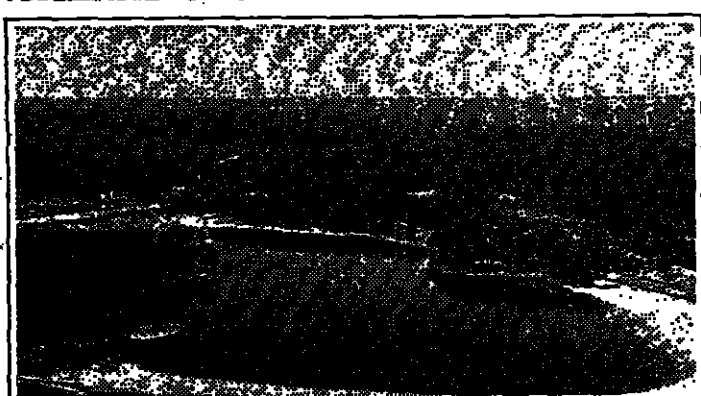
## Rail disruption in Scotland

RECORD numbers of commuters were disrupted by a 24-hour strike by rail drivers in Scotland. The strike was part of a national rail dispute. The union had threatened to strike if the offer was not accepted. The award was made after a year of industrial action and a pay dispute. The union had threatened to strike if the offer was not accepted.

## ruin economic policy

THEFT of a £100,000 cash box from a bank in Scotland has led to a review of security measures. The bank had been targeted by a group of thieves. The union had threatened to strike if the offer was not accepted. The award was made after a year of industrial action and a pay dispute. The union had threatened to strike if the offer was not accepted.

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## NOTICE OF CREDITORS MEETING UNDER SECTION 482C INSOLVENCY ACT 1986

LEMANCOLOUR LIMITED (STRICKEDEN LIMITED)

NOTICE IS HEREBY GIVEN pursuant to Section 482C of the Insolvency Act 1986, that a meeting of the creditors of the above named company will be held at Bank House, Charlotte Street, Manchester, M1 4BS, at 11.00 am on Thursday 15 January 1991 for the purpose of having laid before it a copy of the report prepared by the Joint Administrative Receiver under Section 482C of the said Act and, if thought fit, appointing a committee.

A proxy form is sent herewith. Creditors whose claims are wholly secured are not entitled to attend or be represented at the meeting. Other creditors are only entitled to vote if:

- they have delivered to me at the address shown below, no later than 11 January 1991, a written statement of the debt they claim to be due to them from the company, and their claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986;
- there has been lodged with me any proxy which the creditors intend to be used on his behalf.

Date: 21 December 1990  
J D Harrison  
Joint Administrative Receiver  
Cork Gully

## CASTLE CONTRACTS LIMITED

Registered Number: 181917  
Nature of business: Recruitment Consultancy - New Contract  
Trade classification: 55  
Date of appointment of joint administrative receiver: 26 December 1989  
Name of person appointing the joint administrative receiver: National Westminster Bank plc  
VIA: IAN HAPPEY CARPENTERS AND DAVID ROBERT WILTON  
Joint Administrative Receivers  
(Office holder nos 514 and 522)  
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FT SURVEYS

## FINANCIAL TIMES CONFERENCES

## EUROPEAN INSURANCE FORUM

New Markets, New Risks  
- Corporate Strategies for Insurers in Europe  
London - 18 & 19 February, 1991

Europe's insurers find themselves at the centre of a global industry undergoing far-reaching changes. The shift towards a Single European Market has started a surge in acquisitions, mergers and new alliances, which is changing the shape of the industry across the Continent. The relationship between the insurance industry and other financial institutions is changing. These topics, and others, will be addressed by a distinguished panel of speakers including:

Mr John Redwood, MP  
Minister of State for Corporate Affairs  
Department of Trade and Industry

Mr Humbert Drabbe  
Head of the Insurance Division, DG XV  
Commission of the European Communities

Dr Roberto Pontremoli  
Managing Director  
La Previdente Assicurazioni SpA

Mr Michael A Butt  
Chairman and Chief Executive  
Eagle Star

Mr Christopher Pountain  
Executive Director  
Morgan Stanley International

Mr Robin Rowland  
Director and Group General Manager  
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Chief Executive Officer  
Alexander Stenhouse Europe Ltd

Mr Axel von Krosigk  
Member of the Management Board  
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Mr David Coleridge  
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Skandia Group

Mr David Rowland  
Chairman  
Sedgwick Group plc

Mr Leslie Hammick  
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مكرام الناحيل



## TECHNOLOGY

## New robot quickens the pace

A MAJOR Swiss chocolate manufacturer will soon be equipping its factories with a new type of robot, known as the parallel robot, which is faster and lighter than almost any other robot on the market.

Of Swiss origin, the concept for the Delta robot was developed at the Ecole Polytechnique Fédérale de Lausanne and has been industrialised by Demareux, a precision automation company. The advantage of the parallel robot design is that the heaviest parts of the machine, notably the drive motors, are comparatively static at all times. In other robots these have to be integrated into the moving arms, giving additional weight and inertia which has adverse effects on speed and precision.

Characterised by a very simple mechanism, the Delta resembles an upside-down tripod, at the apex of which is suspended a platform to hold the robot "hand". Each "leg" of the tripod engages, at its top end, with a shoulder which is driven by a motor fixed to the robot base. By rotating the three shoulders the suspended platform can be made to move in three translational axes.

The impression of the Delta is one of extreme fragility. When the first European application began just over a year ago, workers doubted it would last even three months. In reality, however, Swiss packaging company Sandherr reports that it runs without difficulty, two or three shifts a day, five days a week.

In the Sandherr application, the Delta is integrated into an automated production system for making environmentally-friendly yoghurt pots. The robot is equipped with a vacuum gripper to transfer the recyclable paper components to the machine that adds the plastic component - also recyclable.

In the forthcoming chocolate factory applications, the Delta robots will be used to fill plastic blister packs at the rate of 90 chocolates a minute. The robots will be equipped with vision systems as the chocolates arrive randomly on a continuously moving belt and the blister packs are also carried on a conveyor.

Anna Kochan

There are no wings on the computers at British Airways, but without computers BA would never leave the ground. The airline is so dependent on its computers that it is spending the equivalent of two new Boeing jumbo jets - £150m a year - on information technology. This amounts to 3 per cent of BA's gross revenue, a figure set to rise to 5 per cent in the late 1990s.

British Airways sees itself as a "global service business dependent on the excellence of our information technology," says Jenny Sharp, BA general manager for corporate training. Information technology has become so important to BA that the airline wants three quarters of the airline's annual intake of 200 young graduates to work in IT, alongside the 2,900 IT staff which make up almost 5 per cent of the airline's 49,000 staff.

Yet while the business of BA is flying airliners and passengers around the world, the flights are no longer the starting point, but the end product of other activities - the main one being the management of information. This has grown in importance since BA was state owned and less computerised, when it was driven more by production - its flights and airliners - than by marketing the seats.

In the early days, airliners flew on a wing and a prayer that passengers would materialise to fill the seats. But given the high prices of jumbo jets and intense competition to win passengers in a sluggish market, the current emphasis is on maximising the profit from each flight.

BA's marketing tools aimed at maximising profit include turning flights and seats into "products". These help passengers choose a favourite airline, rather like the makers of soap powder who claim their product washes whiter in the hope of earning loyal customers.

Yet, unlike soap powder, airline seats have no shelf life. Sir Colin Marshall, chief executive of British Airways, says "a seat on a flight is the ultimate perishable item". Once an airliner takes off with an empty seat, it has lost an opportunity to earn revenue.

To help sell seats BA uses one of the fastest and largest computer systems outside the defence industry, with 200,000 terminals attached to 15 mainframe computers and 200 mid-range computers, mostly from IBM. The system can extract data from anywhere on the BA

Lynton McLain explains how British Airways is using IT to maximise the profit from its flights

## Computers climb into the hot seat

world network in two seconds from a memory with more data (10 gigabytes) than all the words in 1,000 London telephone directories.

John Watson, director of information management at British Airways, says: "You couldn't run a logistical operation like an airline without information technology."

Logistics for BA involved carrying 25.2m passengers on 274,000 flights to 164 destinations in 75 countries using 229 aircraft in 1989-90. The complexities multiply with the 26 fare levels BA offers, in currencies from the 75 countries.

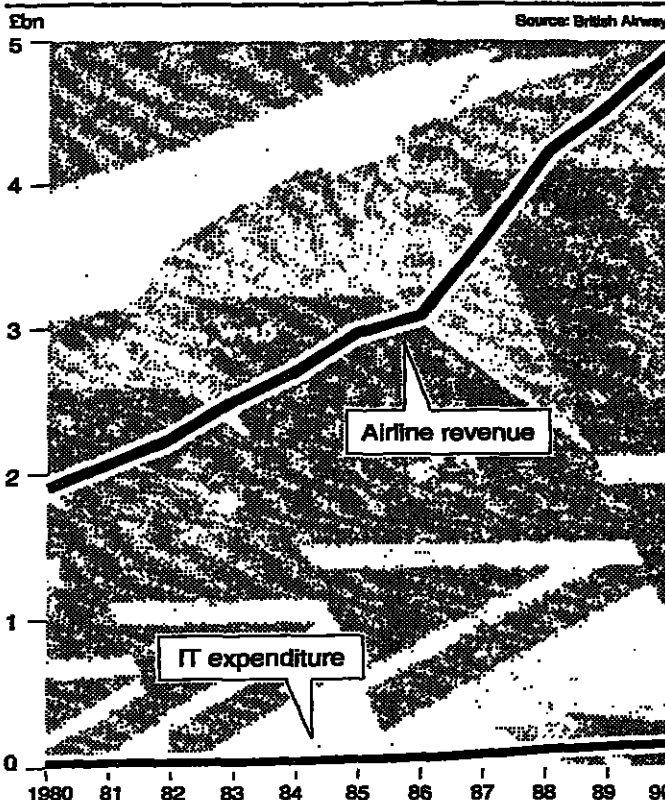
The airline can seek to link seat availability to the currency a passenger uses. When sterling is strong, for example, BA may limit the availability of seats to passengers paying in weaker currencies.

"With an average of one flight departure every two minutes with two or three classes, 70,000 passengers each day and a mass of historical data to analyse, we have employed the most sophisticated forecasting and decision support systems imaginable to help make us the most profitable airline in the world," Sir Colin says. "This is a strategic use of technology."

The enormous number of permutations implicit in the possible combinations of these figures demands computers to juggle them to maximise the yield, or profit, from each seat flown by BA. Much of the juggling happens in "real time", such as when a passenger awaits his tickets at the travel agent or an aircraft is redirected to take account of a following wind.

Maximising the profit from each seat is "yield management," says Watson. "Yield management is the alchemists' stone of airline management. Correctly handled, it can yield gold for airline shareholders; badly handled, or not handled at all, it can yield disaster, for a failure of yield management amounts to a failure to make the most of the hugely expensive airliner."

BA revenue and IT expenditure



The problem for BA, along with most other international airlines, is that it "only makes a profit if we sell seats at the highest possible price. These are first class and executive seats, the ones that cost people a lot for the freedom not to turn up if they do not want to. Yet if the seat is not used, the product [the seat] perishes and the profit can be lost because it is not available for sale to somebody else," Watson says. "It is very easy to fill the plane and lose money."

But airlines overbook flights precisely so this does not happen - the yield per seat is maximised by having more than 100 per cent of the seats booked. Much of the IT effort and investment at BA is devoted

to the management of overbooking. In such a way, it hopes, that a majority of its passengers will not be upset and those who are upset will be paid handsomely if they are victims of overbooking.

The ultimate task of the BA board is to manage the booking of each seat to produce maximum profit. To do this, BA "compares the actual daily booking patterns at least 12 times a year with previously made forecasts of the booking patterns," Watson says. "The nearer you get to the date of a flight, the more you revise the booking forecasts, so by the day the flight is due to take off the forecast is close to the actual booking for that flight."

This enables the airline to offer seats for maximum profit up to the last minute, so a seat that might have been held in the hope that it would be sold for a high ticket price, but remained unsold at that price as the date of the flight approached, could be offered at a lower fare and at least produce some revenue.

Generally, however, the later a passenger books, the higher the fare. The passenger is paying for the privilege of not giving the airline the advance warning it would ideally like to enable it to make the accurate forecasts it needs to maximise the profit from each seat.

The constant revision of forecasts sounds simple, but to be most effective in producing profits the technique requires precise forecasting. This is where the airline's bank of data on booking patterns comes in, going back several decades. It has become the airline's biggest, intangible asset. The more comprehensive the data, the more accurate the forecast and the greater the possibility of maximising the profit for each seat. This explains why BA is seeking to get more information about its passengers' travel habits.

Sir Colin, in a recent speech on IT, says IT is "inseparable from the operation of our business". He sees it both as a utility and as a strategic tool. As a utility, BA expects to be able "to switch on IT like electricity and expect it to work without having to think much about it," he says. As a strategic tool it offers "a means of changing the very nature of your business, your products and your services".

BA claims to know the contribution of its computer systems to its business, but it is reluctant to discuss what this is and how it is evaluated. "The financial impact of yield management using our computer system is massive, running into tens of millions of pounds a year," Watson says.

The importance of IT to BA is illustrated by that fact that in spite of duplicating all the information on two separate databases, BA still spends more than £500,000 a year on insurance against loss or failure.

The airline is seeking more computers, more capacity and more information about its passengers' travel habits to enable it to remain competitive. It would like more computer capacity in the 1990s, equivalent to a total of almost 50,000 books of the London telephone directory, or 500 gigabytes, 60 times the capacity of its present system.

## IT relegated to the back bench

By Alan Cane

The difficulties encountered by local authorities and information technology suppliers alike in providing adequate computer support for the collection of Britain's community charge illustrate vividly what happens when the data processing implications of a change in policy are underestimated or ignored.

Automation, at its simplest, should bring savings in money and jobs. In these terms, the poll tax has been an unmitigated catastrophe. Recent Audit Commission figures indicate that the rating system raised £17.6bn at a cost of £200m or 1.1 per cent of the total collected. Community charge raised £13.5bn at a cost of £41m or 3.1 per cent.

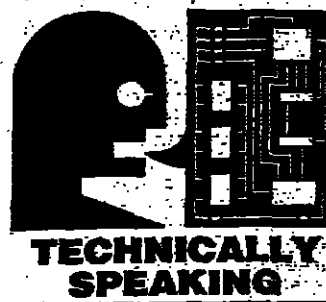
In one local authority, where 250 people were needed to collect rates under the old system, another 200 had to be taken on to handle poll tax.

New computer systems had to be installed and new and complex computer software written. Software suppliers are bitter about the way the software was commissioned, with specifications changing daily and much being left to individual interpretation - a notorious recipe for disaster. It seems likely that no supplier made much money out of developing poll tax software.

This is not an attack on the community charge. It is, rather, a warning about a worrying tendency within government to make policy without regard for the data processing implications of new legislation. Worse still, there is an assumption that computer specialists and computer systems will be able to cope, no matter what demands are made of them.

Despite the poll tax fiasco, there are plenty of signs that the lessons are not being learned. Changes in the health service designed to improve cost control, for example, will depend for their success on effective use of IT. But was the role to be taken by information technology integral to the basic planning or tacked on as an afterthought to solve the administrative problems? Many of those involved in the practical side of the business tend to the latter view.

The obvious danger is that if



this continues unchecked, a whole raft of new legislation could soon be in place, underpinned by hastily patched together or inadequate computer systems.

There are clear lessons from business where over the past few years it has become accepted that if IT is to be used effectively there must be close integration between data processing strategy and business planning. But it is not easy. It has become the single most intractable problem for information technology directors, taking precedence over meeting project deadlines or recruiting enough qualified staff.

George McNeill, managing director of Groupe Bull's UK subsidiary, wrote to John Major when he became prime minister offering consultation and advice on the next round of poll tax computerisation.

Something more than individual initiatives is needed, however, something more akin to a government chief information officer (or organisation) charged with ensuring that IT implications are taken fully into account in strategic planning. There are two possible candidates for this role, a minister for information technology or the Central Computer and Telecommunications Agency (CCTA). The first, however, has been effectively abandoned and the second has had its teeth drawn in successive reorganisations. Because there is little to be gained from new bureaucracy, it may be time to resurrect the notion of a IT minister at cabinet level, backed by a revitalised CCTA and possibly a panel of industry experts.

Such a guardian of the nation's computing capabilities would have killed the poll tax at birth.

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It is 8.45 on a Friday morning in the Cambridge office of 3i, the largest UK venture capital group. The thick mist covering much of Cambridgeshire has delayed the normal 8.30 am start of the meeting to review potential investments and Jim Martin, 3i's local director, is keen to get started.

Martin and his six fellow executives are weighing up a request for just over £100,000 of loans and equity from an entrepreneur who has developed a new vending machine. A precondition for 3i backing the deal (jointly with another venture capital firm) is that the entrepreneur finds a managing director to provide commercial skills.

Nick Wood, the young 3i executive who is handling the deal, believes that the technology has great potential but he has been unable to find a suitable managing director from among the 3i register of available executives. He is worried that 3i will lose the deal.

John May, another senior executive (an investment controller in 3i parlance), has different doubts about the project. He believes that recent food-poisoning scares have made people reluctant to buy meals from a vending machine. Jim Martin is more concerned at the failure to find a manager. "If we can't find someone maybe there is something wrong with the project," he says.

Martin suggests one local entrepreneur whom 3i has backed in the past. But he also tells Wood to comb the 3i register once again for other possible names while at the same time drawing up a one-page description of the job they want done. "It can be done in a few days," he says.

The vending machine start-up is one of two possible investments to come under scrutiny in what 3i calls its "fast forward" meetings on this particular Friday morning. The other is an established trading company which wants expansion finance.

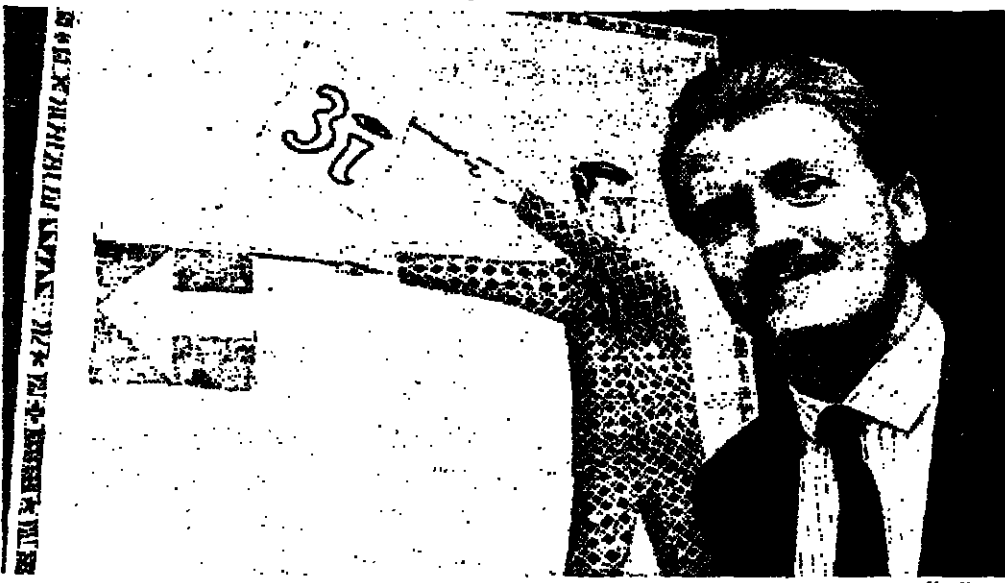
The problem here is that the company has not previously failed to make its forecast profits and, with a large slug of low-cost Business Expansion Scheme finance already in the business, it may well be when 3i offers finance at a more commercial - that is, a higher - rate.

Any deals which are slightly tricky are dealt with in the so-called fast forward meetings to ensure that they do not get pushed to the end of the queue. These meetings allow a group discussion of any weaknesses

## Assessing investments

## Real men eat quiche in East Anglia

Charles Batchelor spends a day with 3i in Cambridge



Jim Martin: 3i Cambridge invested £22m in 52 deals in 1989/90

in the company or the financing proposal and provide an opportunity for the more junior members of the team to gain experience.

3i's approach to assessing investments may hold some useful lessons for the businessperson seeking venture finance. Its methods are not dissimilar to those employed by many of the 120-plus UK venture firms, many of them

started in the last 10 years, the last 2½ heading the Cambridge office. The rest of its team come from largely financial backgrounds though some have industrial experience. They can call on specialists at head office for more detailed industrial expertise.

With 24 regional offices in addition to its London headquarters, 3i has by far the densest regional coverage of any venture capital firm in Britain. Rivals say that this allows it to dictate the price of many regional venture capital deals but Martin is adamant that competition from local and London-based funds is tough.

Even so, 3i's local presence does give it a strong advantage. All local companies with growth potential are closely monitored. Even the entrepreneur who walks in off the street seeking finance is unlikely to be completely unknown to the 3i team, claims Martin.

Surprisingly, in an industry which likes to give an impression of dealing in precise financial ratios, 3i's criteria for backing a project appear vague. "We have no formal financial targets," says Martin. "We look at whether the business has growth potential and we assess the people."

The fast forward meeting over, Martin has an appointment with Elmet, a three-year-old company which has racked up large but not entirely unexpected losses developing an inkjet technology.

Orders are finally starting to come in in growing numbers and Elmet needs to raise a fifth round of financing early in 1991. Geoff Broad, Elmet's managing director, has good news for Martin. Elmet is on the verge of signing a big supply contract with a US printing company.

Broad says he may not need extra cash next year but he wants a "buffer" in case his cash-flow forecasts prove too optimistic. Instead of putting in more equity would the eight

investors each be willing to guarantee a £100,000 bank overdraft? Martin agrees on behalf of 3i.

In retrospect, says Broad, eight investors are far too many. When orders dried up early in the year and the going got very rough each one had a different view on how Elmet could solve its difficulties. In addition, five fund-raising in three years proved a considerable drain on Broad's time. Better to have arranged bigger slugs of capital which could have been drawn down to an agreed time-table, he says.

Back in the office Martin and Nick Wood have a lunch meeting arranged with two executives they are backing in a start-up deal to exploit new printing technology. The deal, which requires 3i to provide £500,000, has a number of complications. The company which owns the technology wants a quick deal; 3i's lawyers are saying they will not be able to complete the "legals" in time; and the other venture capital investor involved is dithering.

The four men go through the details of the deal over the quiche and bottled water. They can do nothing to hurry the other venture capital company and the two entrepreneurs are left to spend the afternoon waiting for a phone call.

They hear a later that the other venture capitalist has got cold feet. The deal is put on hold and 3i is left looking for another investor.

The meetings so far have all involved companies known to Martin but after lunch he has a 1½-hour drive for a first-time meeting with Tony Graham-Evans, joint founder of Spoils, which has a chain of 21 reject kitchenware shops. Graham-Evans has told 3i he wants a £1.5m loan to buy a larger warehouse but Martin hopes in the long run to provide equity finance too. Spoils is expanding quickly and is projecting pre-tax profits approaching £750,000 on sales of £12.5m.

Graham-Evans says he has always thought 3i as being too expensive - "We're as tight as ticks," he explains - but he wants to see what Martin can offer. After questioning Graham-Evans about his business for 1½ hours, Martin outlines four possible ways of structuring a loan deal. Before he can make a definite offer, though, he needs more detailed cash-flow figures.

It is nearly 7pm before the discussion finishes. Martin still has the drive back to Cambridge before him and his desk to clear. The mist has lifted though.

## Pausing on the brink

Charles Batchelor advises companies in difficulty to consider whether insolvency is absolutely necessary

The directors of companies facing financial difficulties should think twice before leaping into liquidation or initiating insolvency proceedings, according to the Institute of Directors.

Many directors may be panicked into starting formal insolvency procedures at the first sign of trouble because of the severity of the penalties for wrongful trading created by the Insolvency Act 1986 and because they have misunderstood the true legal position, the institute warns.

The mounting toll of business failures has prompted the institute to issue emergency guidelines advising caution before directors rush to the receiver. January is the time when banks tend to make up their accounts and review the level of outstanding debts.

"This year is going to be dif-

ficult for many companies and small businesses and it is important that directors should be aware of avenues open to them which fall short of the irreversible step of liquidation," Peter Morgan, director general, says.

The institute's guidelines remind directors that there is nothing inconsistent with their duties under the Act in asking for an informal creditors' moratorium to give time for a company to resolve its problems - provided they do so on proper professional advice.

They also point out that several insolvency procedures - voluntary arrangements, schemes of arrangement, administration, receivership and administrative receivership - provide a framework for a rescue or a restructuring. The new legislation does

expose directors to serious risks and personal liability if they are found guilty of wrongful trading but they should beware of adopting an unrealistically defensive course and of being too ready to deliver the company into the hands of its bankers, the institute says. Non-executive directors, who face the same penalties as executive directors, may be particularly tempted to take this course. "It would be a sad irony if a major reform designed to eliminate disreputable conduct actually proved to increase the volume of business failures," the institute says.

\* *Guide to Boardroom Practice - Companies in Financial Difficulties*. From Director Publications, Mount Barrow House, 12 Elizabeth Street, London SW1W 3ER. Tel 071-730 0050. 3 pages. £3 + 30p p&h.

## In brief...

■ Concern at the low levels of training among small business owners has prompted the trainers to reassess the effectiveness of their methods in recent years. Training The Small Business Owner - Have We Got It Right? is a one-day conference to be held in London on March 7.

It aims to suggest new approaches to training and is intended for people involved in small business advice and training.

Contact CASL, Congress House, 55 New Cavendish Street, London W1M 7RE. Tel 071-486 0531. Fee, including VAT, £299 (before January 31) and £368 thereafter.

■ Sustaining the Family Business, a one-day seminar on the special problems facing the family-owned company, will be held in London on February 25. Among issues to be discussed is whether it is worth the effort for the creation of an independent forum to discuss questions affecting the interests of family businesses.

Contact The Royal Society for the encouragement of Arts, Manufactures and Commerce, 8 John Adam Street, London WC2N 6EZ. Tel 071-930 5115. Fee (for non-followers of RSA), £55 inc VAT.

■ Britain's small businesses absorbed more than 10m people who had been made redundant by large companies in the 1980s, but their capacity to take up

much of the expected increase in unemployment in the current recession may be more limited.

This is one of the conclusions arising from the latest NatWest Quarterly Survey\* of Small Business in Britain published by the Small Business Research Trust.

The number of businesses surveyed, which expected employment levels to decline in the final 1990 quarter exceeded those expecting an increase by 2 per cent. The numbers expecting sales to increase outnumbered those expecting a fall by 5 per cent but this figure was sharply lower than the 15 per cent recorded in the third quarter of 1990.

Since lower sales lead in time to lower levels of employment it seems inevitable that labour shedding will continue and possibly accelerate, the survey's authors said.

High interest rates remained the number one concern of small business owners (reported by 25 per cent of respondents) but low turnover and possibly accelerated, the survey's authors said.

\* *Available from SBBT, School of Management, Open University, Walton Hall, Milton Keynes, MK7 6AA. Tel 0527 63421. Single copies £15; annual subscription £45.*

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مكتبة الأصيل



## Two pianists

WIGMORE HALL

Between them, on Thursday and Friday, Angela Hewitt and James Kirby delivered Beethoven's opp. 26 and 27 from 1801. Miss Hewitt played the A-flat sonata which constitutes the former, and also the "Moonlight" sonata, quasi una fantasia, op. 27 no. 2. Kirby, in his very different companion-piece in E-flat. Yet there were scarcely any points of direct comparison between their readings.

Kirby's was his London solo debut - he is just going to 25, though he surfaced in the BBC "Young Musician of the Year" competition in 1982, and has recently been studying and performing in Russia. Obviously his programme was designed to show his range, and it did that quite strikingly. He began with Mozart's great A minor Sonata, K. 310, sustaining its air of frenetic passion while respecting the boundaries of 18th-century style. His Beethoven was characterised by no less energy. Though he might have marked structural points more firmly, both sonatas fairly bristled with lively ideas.

In Prokofiev's big, balustrade Sixth Sonata, Kirby's Russian training was an evident asset: a bold spectrum of colour and feeling, confident keyboard-attack and control. He lavished sympathy on Peter Lawson's new "Song of the Dark Red Helleborine", an addition to a long series in which Lawson aims to do for wild orchids at the British Isles what Messiaen has done for birds (and in unashamedly similar terms).

Best of all were the *Voices nobiles et sentimentales*, where Kirby combined an unerring grasp of Ravel's idiom with great flair and imagination. This is a pianist whose development should be well worth tracking.

Miss Hewitt is already much admired as a Bach pianist, and has also won her spurs in Ravel. She likes one-composer programmes. This time she played Beethoven exclusively - but not, thought, to entirely counteract effect.

In the op. 26 sonata with which she began, a dryish touch (and very frugal use of the pedal) did little for Beethoven's lyrical line, nor did her unyielding metronomic rhythm help. One couldn't help thinking that this was Beethoven by a Bach specialist. Her account of the "Moonlight" was conventional but for a decidedly swift first movement (it is marked "Adagio sostenuto", after all) - no special insights justified this performance of an over-anxious work.

As one hoped and expected, the "Eroica" was a triumph. Fugue and the "Appassionata" Sonata suited her much better. Her sturdy sense of structure came into play, and there was even some wit in the Variations. If not much of the lusty comedy they invite, her "Appassionata" was solidly purposeful. The "Eroica" Variations and, yet without any special show; to say that it sounded rough-and-ready would be only slightly unfair.

Despite her sterling virtues in other music, Miss Hewitt has some way still to go with Beethoven.

David Murray

## An unsung talent

William Packer on Sheila Fell at the RA

Two current exhibitions celebrate artists who died too soon and whose work has been largely neglected in the South Bank Centre, comes to the Royal Academy from its first showing at Salford (until January 20; then on to Ayr, Kendal, Eastbourne and Jarrow). And *A Hymn to Love: The Art of Jane Urykurt*, is at the Cheltenham Art Gallery & Museum (until January 26).

Sheila Fell died in 1979 at the age of 48 as the result of an accident at home. She had been elected A.R.A. ten years before and by the time of her death was already a full Academician of some six years' standing. Even so, to say she was exactly well established would be a little misleading. The Academy apart, she was unrepresented by any major London gallery, indeed had hardly shown in London since the closure of the Beaux Arts Gallery in the mid 1960s. All that, perhaps, was about to change, for the New Grafton Gallery had lately shown her, and change in any case was in the air - but all too late.

To look back now, both at her work itself and the position she occupied, the knowledge of the subsequent development of British painting and the shifts in critical attitudes towards it, is to be poignantly aware of what might have been. Then she was still, in critical terms, a marginal, even parochial figure in the context of the conceptual and abstract orthodoxies of international painting in the 1970s, and the avant-garde of conceptual post-modernist and neo-figurative expressionism still to burst upon us. Now, with that market-led enthusiasm for such heroes as Schnabel and Salle, Harding and Clemente, Penke and Baselitz exposed for the equivocal compliment it was, real painting has again come into its own, with the contribution of older British artists at last rightly placed high within it.

The case for such artists as Annerbach, Freud and Kossoff, each in his way set in the profound tradition of European expressionism, has by now been well made. But there must be many, especially in the ranks of those younger British painters who have been encouraged to think they have discovered the figurative image and thick

paint for themselves, to whom the work of Sheila Fell comes now as a revelation.

She was always a landscape painter, but never of the close and objective scrutiny and immediate record variety. Rather it was that her experience of the landscape was necessarily removed, transfigured and distilled in her imagination, a thing of memory and deep association. In this she was quite as much a romantic and a symbolist as an expressionist. If her working of the surface of the canvas and, in the imagery, her obvious references to the everyday life of the field and village, might look to Van Gogh in his practical aspect, to Fernese or early Mondrian, the more transcendental and spiritual qualities in her work call to mind artists as various as Chagall and Soutine, Samuel Palmer and Millet and, of course, Van Gogh again, the visionary.

This is a big league and we must be careful not to exaggerate her claim, but all true artists set themselves against a true measure as they see it, and such comparisons are properly more humble than impertinent. Miss Fell made the point herself: "One has one's family of artists around one. The people whose work one loves. It's like sitting in the kitchen at home, only instead of relatives one has the paintings of Cézanne, Daubigny, Van Gogh, Pissarro, etc."

She was born in 1931 in Aspatria, a village in Cumberland not far from the sea but close under the hills. Though she moved to London in the late 1940s, where she studied, at St Martin's, and based herself there for the rest of her life, returning only occasionally to Cumberland, it was always the landscape of home, the remembered landscape of dark hills and lowering skies, bleak fields and huddled villages, that was her constant subject. It was something she made entirely peculiar to herself, immediately recognisable and quite unmistakable.

The palette is dark, olive, ochre, grey, and the tone pitched low, "Cumberland is very dark", she said, "but being dark it is also brilliant." Figures move through the very paint itself, not so much intruding upon the landscape as of its very being, much part of it as the stones themselves. As in the work of her friend Lowry, another artist much misrepresented and misread, the



Sheila Fell's 'Portrait of Anne Fell', 1958

image is of a place active and inhabited, at once real and credible and figment of the creative imagination. "I do not want to be thought of primarily as a landscape painter," she wrote. "I hope that the nearby community is implicit in my landscapes. ... A painter can be rooted in reality, but by his efforts transcend it. Or he can be rooted in his dream but lean out of it towards reality. The greatest artists have both these qualities."

Jane Urykurt died in 1983 at the age of 36, having suffered a mental breakdown as a schoolgirl from which she

never really recovered. She hardly painted at all in her last ten years, the body of her work being concentrated upon the five years or so of her early twenties, and some of the more ambitious symbolic compositions have since been lost. But what remains of it would seem to be remarkable, in particular the still lifes of fruit, and dolls tied up with string, realised with an almost hallucinatory intensity. If I get half a chance to see the show, I shall take it to report on expectation either satisfied or disappointed.

## Fall of communism throws up culture crisis

Betty Caplan visits the 'Points East' festival in Glasgow

In the past 45 years, *Hamlet* has become almost an obsession in Eastern European theatre, and listening to a unique gathering of artists, performers, administrators and critics at Glasgow's Third Eye Centre recently one could begin to see why. This organisation has played a pioneering role in bringing East and West together: a conference on the role of the arts was accompanied by performances and an exhibition entitled "Expressions" which runs until February 10.

Like the young prince caught between two eras, the countries represented at the "Points East" festival have not quite shaken off the vindictive ghosts of the past. "Give Me Back the Enemy" sang Jill Dedeeck, Czechoslovakian poet and songwriter. The years of repression at least offered a clear monolithic opposition and theatre, which thrives on metaphor, elaborated a whole system of double-speak in which audiences took great pleasure in reading between the lines.

Now that the "Enemy" has gone, a vacuum has opened up. East German playwright Heiner Müller, speaking at the ICA last year remarked that Marxism, with all its faults, was at least a utopian ideology, the secularisation of the Christian dream. Consumerism is ill-equipped to take its place. "Theatre is a space for dreams. Consumerism has been discredited for generations. People who don't dream go mad," he warned.

Ronies abound. Now that artists no longer need to speak in code and are free to shout in the streets, perhaps no-one wants to listen. Janna Marchal of the Studio Arts Centre in Warsaw said, "The arts have lost political function and social importance. The aesthetics have not changed yet. There is a lack of a middle class, which is normally the main consumer of culture."

The paternal ghost may have been a tyrant, but he did at least consider art a necessity and saw that his children were materially cared for.

Now the state is withdrawing, artists seem to be rapidly replacing the paternal ghost. In Serbia, large state publishers are struggling to survive, but smaller private ones are sprouting, managing to subsidise the publication of such rarities as the plays of Aeschylus and Euripides by selling quantities of more commercial titles. In Romania, freelance director Faynia Williams discovered a theatre company which had developed a sideline in making coffins to supplement its income, and another which had opened up an amusement arcade in the basement.

And although Jozsef Tornyai, chair of International Pen Budapest bemoaned the death of poetry in a country where that art has traditionally been revered, Peter Olsky, Czechoslovakian theatre director, insisted that crying was "not constructive. Culture is internal, it requires our own support. The current situation provides us with our greatest test."

What seems most important of all is to remove our own barriers, most dangerous of which is to regard our colleagues in the East as beggars. Richard Demarco, Edinburgh-based director and for many years a passionate promoter of art from Eastern Europe, emphasised that it was necessary to "resist Western European methods of art promotion and selling which reduce art works to marketable objects." Our own funding policies need to be restructured in order to encourage risk-taking, experimentation and the development of spiritual dimensions. We could learn from Poland where art flourished within a system which did not insist on the profit motive

as something of a handmaiden. Donald Pirie pointed out that poor translations had ruined the reputation of many an excellent writer.

Although a hard currency curtain seemed to be rapidly replacing the paternal ghost, there are encouraging examples of innovation. In Serbia, large state publishers are struggling to survive, but smaller private ones are sprouting, managing to subsidise the publication of such rarities as the plays of Aeschylus and Euripides by selling quantities of more commercial titles. In Romania, freelance director Faynia Williams discovered a theatre company which had developed a sideline in making coffins to supplement its income, and another which had opened up an amusement arcade in the basement.

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## Brendel shares his thoughts

Alfred Brendel's latest collection of essays, lectures and interviews follows an almost identical pattern to his 1976 anthology *Musical Thoughts and Afterthoughts*. It begins with substantial sections devoted to those composers who have always formed the hard core of Brendel's repertoire: the Viennese classics, Beethoven, Schubert and, after a short but characteristically detailed discussion of Schumann's *Kinderseelen*, Liszt. From these specialised sections of individual composers he moves on to more general topics such as the case for live recordings, programme-building, a tribute to the conductor Wilhelm Furtwängler, Bach on the piano, and a lively debate with the pianist Arthur Schnabel (who died in 1951), conducted by means of an interview with Schnabel's biographer Konrad Wolff.

Some of the essays are rigorously technical, lavishly illustrated with music examples, taking for granted a high level of musical knowledge and perception, the trust of the English-speaking reader to hand. But just as Brendel never underestimates the ability of his readers to follow and absorb the most complex, strictly musical arguments, so even at their most technical his explanations are permeated with flashes of sudden illumination which not only set the mind thinking but which present seemingly familiar ideas in

**MUSIC SOUNDED OUT**  
by Alfred Brendel  
Robson £16.95, 256 pages

a totally new light. In summarising the differences between Haydn and Mozart, or what he identifies as an antithesis between, among other things, instrumentally and vocally inspired music, motif and melody, startlingly accurate and seamless connections, darts and balance, he goes on to show how "from tranquility Haydn plunges deep into agitation, while Mozart does the reverse, aiming at tranquility from nervousness." Picking up the same thread in a lengthy examination of the comical in music he argues that whereas Mozart surprises us with the unexpected, it is in the surprise of the unexpected that Haydn excels.

Why does classical music lend itself so readily to comic effects? Because "it seems to me to reflect, in its solid and self-sufficient forms and structures, the trust of the Enlightenment in rational structures that rule the universe." And following on from there, examples from Haydn, Mozart and Beethoven are analysed in cunning detail to illustrate the proposition that the comical and grotesque in music are the product of a deliberate breaching of firmly established order and instantly recognisable conventions. Any pianist, he

writes, who has not succeeded in making somebody in his audience laugh at the end of Beethoven's G major Sonata Op.31 no.1 should become an organist.

The title of the first essay, "A Mozart Player Gives Himself Advice", might be applied, with the loss of just one word, to the book as a whole. For, constantly informed by a mature strain of sceptical self-doubt and frequently motivated by self-help, his concentrated probing of the compositional and interpretative problems in a Haydn, Beethoven or Schubert Sonata, or Liszt miniature, his arguments with Schnabel on matters of phrasing, tempo and rhythm, allow us to observe at close quarters the complicated thought processes that go into a typical Brendel performance. He can be provocative and severely critical, and not everybody will agree with some of his conclusions. But, as he says, his essays are not meant to be oracles but should be regarded more as works in progress, which, like musical performances, continuously call for fresh insights and improvements. And as he is a man of uncommonly wide interests, those insights and suddenly revealing analogies might just as well be drawn from literature, painting or architecture as from music itself.

Robert Henderson

## INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

### BARCELONA

Gran Teatre del Liceu 21.00 Theo Alkan conducts Pagliacci with Jose Carreras as Canio and Resplighi's Maria Egizaca with Monserrat Caballe (412 1468)

### BERLIN

Staatsoper unter den Linden 19.30 Nicolaï's Die lustigen Weiber von Windsor (2004 782)  
Komische Oper 19.00 Harry Kupfer's German-language staging of Così fan tutte (2262 555)  
DANCE  
Deutsche Oper 18.00 Ring um den Ring, joint production by Deutsche Oper and Béjart Ballet Lausanne, Wagner's music choreographed by Maurice Béjart. Repeated tomorrow (3470 249)

### THEATRE

Berliner Ensemble 19.00 An evening of Kurt Weill (2827 712)  
Deutsches Theater 19.30 Der Lehnwacker by radical east German playwright Heiner Müller (2871 225)

Schaubühne 19.30 The Winter's Tale directed by Luc Bondy, designed by Erich Wonder. Also Wed, Fri, Sat (890023)  
Schiller Theater 20.00 Liebe Macht Tod, adaptation of Romeo and Juliet by Thomas Brasch (8195 226)

### BRUSSELS

Palais des Beaux Arts 20.00 Les Violons du Roy play symphonies and concertos by Mozart (507 8200)

### COLOGNE

MUSIC  
Philharmonie 20.00 Jiri Belohlavek conducts music by Lubos Fiser, Mozart and Dvorák with the Cerebral Orchestra (2601)  
Opernhaus 19.30 Offenbach's Ritter Blaubart (221 8400)  
THEATRE  
Schauspielhaus 19.30 Teatro del Carretto, Lucca, in Italian-language staged version of Homer's Iliad. Runs till Sat (221 8400)

### DRESDEN

Semperoper 19.00 Der fliegende Holländer (4842 731)

### FRANKFURT

Welschhauskirche 20.00 Music by Rheinsberger, Handel and Holler sung and played by members of the Frankfurt Opera ensemble (236061)

### GENEVA

Grand Theatre 20.00 Concert

performance of Daphne conducted by Christian Thielemann, with Lucia Popp in the title role, Paul Frey as Apollo and Claes Ahnsjö as Leukippos. Also Thurs and Sat (212311)

### HAMBURG

Philharmonie 20.00 Neville Marriner conducts Hamburg State Philharmonic Orchestra in Mozart's Symphony No 32 and Elgar's Enigma Variations with Christian Zacharias soloist in Mozart's Piano Concerto No 16 (351555)  
Staatsoper 19.00 Hansel und Gretel, also tomorrow and Fri (351555)  
Deutsches Schauspielhaus 19.30 First German staging of Ayckbourn's Man of the Moment, also tomorrow and Thurs (248713)

### LONDON

MUSIC  
Coliseum 19.30 Graham Vick's production of Madam Butterfly, with Arthur Davies as Pinkerton and Alan Orie as Sharpless. Also Fri (836 3161)  
Queen Elizabeth Hall 18.00 The Ring Saga Part One, reduced version of Wagner's Tetralogy by City of Birmingham Touring Opera. Part Two on Thurs (928 8800)  
Barbican Centre 19.45 London Philharmonic conducted by Leon Botstein give UK premiere of Richard Wilson's First Symphony, also Brahms First Symphony and Joachim's Violin Concerto (638 8891)

### DANCE

Covent Garden 19.30 Royal Ballet production of The Nutcracker conducted by Mark Ermler, with

Darcey Bussell and Stuart Cassidy in principal roles. Also Thurs (2401066)  
Royal Festival Hall 19.30 English National Ballet production of The Nutcracker. Runs till Sat (928 8800)

### THEATRE

This week's shows include: Pinter's The Homecoming directed by Peter Hall, with Warren Mitchell and Cherie Lunghi (Comedy, previews). Also The Wind in the Willows directed by Nicholas Hytner and Brian Cox as King Lear (National). Ingrid Bergman's Scenes from a Marriage (Wyndham's), Vanessa Lynn and Jemma Redgrave in Three Sisters (Queens), Anouilh's The Rehearsal (Garrick), Joan Collins in Private Lives (Aldwych), Miss Saigon (Dru Lane), Andrew Lloyd Webber's Starlight Express, Aspects of Love and Phantom of the Opera, Ayckbourn's Man of the Moment (Globe, closes Sat) and Absurd Person Singular (Whitehall).

Phone Theatreline for seat availability: Plays 0835 430969, Musicals 0836 430960, Comedies 0836 430961, Thrillers 0836 430962

### MUNICH

MUSIC  
Staatsoper 19.00 Un ballo in maschera with Aprile Millo and Peter Dvorsky. Also Thurs (213116)  
Philharmonie 20.00 Munich Philharmonic Orchestra conducted by Uros Lajovic play Mahler's First Symphony and Tchaikovsky's Violin Concerto (48088 614)

### THEATRE

Prinzregententheater 20.00 Molière's L'ecole des femmes (223754)

### NEW YORK

DANCE  
New York State Theatre 20.00 New York City Ballet production of Balanchine's Mozartiana (870 5570)  
MUSIC  
Metropolitan Opera 20.00 Thomas Fulton conducts Faust with Cheryl Studer, Gino Quilico, James Morris and Neil Rosenshein. Also Sun (382 6000)  
THEATRE  
This week's shows include: Assassins, new musical by Stephen Sondheim (Playwrights Horizons), City of Angels, musical about Hollywood in the 1940s by Larry Gelbart (Virginia), Black and Blue, an evening of classic jazz and blues with tap dancing (Minskoff), Monster in a Box, one-man show by Spalding Gray (Lincoln Center) and Six Degrees of Separation, new play by John Guare (Lincoln Center). Ticketron (238 6200) answers inquiries and sells tickets

### PARIS

MUSIC  
Opéra Bastille 19.30 Gabriele Ferro conducts Le nozze di Figaro with a cast led by Ferruccio Furlanetto and Ruth-Anne Swenson. Also Fri (4001 1616)

Théâtre des Champs-Élysées 19.30 Leningrad's Maly Theatre in Rimsky-Korsakov's The Golden Cockerel (4720 3637)  
TNP-Châtelet 19.00 Hermann Prey sings Schubert (4028 2840)

### DANCE

Théâtre de la Ville 20.30 Triton, new ballet by Philippe Decouffe Company till Sat (4274 2277)

THEATRE  
Comédie Française 20.30 Le Barbier de Séville by Beaumarchais (4366 4360)

### ROME

Teatro dell'Opera 20.00 Tosca conducted by Daniel Oren, with Raina Kabaivanska in the title role. Also Fri and Sun (458341)

### VIENNA

Staatsoper 17.30 Tristan und Isolde conducted by Peter Schneider, with Hildegard Behrens and William Johnstone. Also Fri: Rene Kollo sings Tristan (51444 2960)  
Volksoper 19.00 Der Graf von Luxemburg (15444 3318)

Telephone sales of tickets for the Staatsoper and Volksoper are available worldwide for holders of credit cards by ringing Vienna 5131 513

### WASHINGTON

Eisenhower Theater This month's performances of King Arthur and Die Zauberflöte are sold out

### ZURICH

Opernhaus 19.30 La Sylphide choreographed by Peter Schaufuss (251 0586)  
Tonhalle 20.15 Claus Peter Flor conducts Tonhalle Orchestra in a programme of Janáček, Haydn and Mendelssohn, with Martha Argerich. Also Wed, Thurs, Fri (201 1580)

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## FINANCIAL TIMES

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Tuesday January 8 1991

## The politics of the Gulf

PRESIDENT Saddam is unlikely to withdraw from Kuwait while he believes that he can survive without doing so. This is the logic behind America's insistence, repeated once more in London by Mr James Baker yesterday, that there is no withdrawal by next Tuesday Iraq will be forced out. "We have been making the point over and over that this deadline is real," said the US secretary of state. "The only real chance for peace is if Saddam Hussein begins to understand that... we are serious."

The message has been reinforced by the British prime minister, Mr John Major. His statements have been quite as firm as any coming from the White House. The same cannot be said of France and Germany. Chancellor Kohl and President Mitterrand both support the United Nations resolutions on the Gulf, but not necessarily the US strategy for implementing them. This is a pity. To the extent that they diminish the Iraqi president's apprehensions, or feed his hopes, talk in Bonn or Paris of this or that subtle inducement to do a deal actually increases the likelihood of war.

The same is true of the prevarications proposed by some Democrats in the US. The doves have argued on two grounds that President Bush cannot declare war without first winning the consent of Congress, and that sanctions have not been given enough time in which to work. Neither argument is without merit, but to the extent that either seems likely to act as a constraint on the use of force, the Bush-Baker strategy of trying to frighten Mr Saddam out of Kuwait is damaged.

## Domestic politics

This is appreciated by a number of Democrats, but the bulk of them have been preoccupied by domestic politics. They do not want to be seen to support a venture that could go wrong. They have any opposition's right to say what they please; they have used it to ask that diplomacy and sanctions be given time in which to effect a peaceful resolution of the crisis. They are patriotic individuals of Kuwait, of course, but

they do not wish to be too closely associated with the president. This period of having their cake and eating it may come to an end quite soon, particularly if Congress is confronted with a resolution authorising force in the words used by the UN security council in November. The feeling in Washington is that if there is such a debate during the coming seven days Congress will be fairly evenly divided, but the president will get his backing. The Democrats can afford to avoid the charge of a lack of patriotism.

## Labour party

Domestic politics have also had their effect on the British Labour party. So far, Mr Neil Kinnock, the Labour leader, and Mr Gerald Kaufman, the shadow foreign secretary, have stoutly defended the UN resolutions. They have taken the decision, courageous in internal Labour terms, necessary in the run-up to a general election, that they will not be campaigners for peace, but support the use of force if necessary. Their insurance against being associated with a possible disaster has been a close adherence to the letter of the UN texts.

Now the Labour party is showing signs of strain. Its natural inclination is to recoil at the sight of US armies, and sue for peace where possible. The unity maintained so far by the skilful Mr Kinnock may have survived the Christmas break, but it is in need of patching up. This may explain the decision by Mr Kaufman to suggest in an article in yesterday's Guardian, that "five months and 13 days - the period between the invasion and Tuesday of next week - cannot convincingly be argued to be the maximum time for sanctions to be given a chance". The Labour spokesman said nothing new, but he was on a trail of hot words and speeches laid with great care over the past few months. But when parliament resumes the Conservatives may reasonably seek to call Labour's bluff, and ask them to show by their votes just what the party does support. Labour is as anxious as the Democrats to demonstrate its patriotic credentials. Let the prevaricators squirm.

## Moral hazard in New England

THE collapse of the Bank of New England at the weekend had been anticipated for so long that the event itself caused few ripples, either in the markets or among depositors. That must be precisely what the authorities wanted. The US banking system, particularly in New England, is so fragile that the failure of any institution could cause widespread damage. The bank is now in the hands of the US government, and the depositors are being paid off.

The intervention was efficiently handled. None the less, the methods used by government do not bode well at a time when Washington has embarked on its potentially historic debate about banking reform. The authorities are not only paying out insured depositors up to the \$100,000 legal limit, but also the uninsured depositors with balances above this level. This additional act of generosity, which will cost the taxpayer \$2.3bn, is being justified by the need to protect the stability of the banking system and spare the hard-pressed New England economy any further strain.

While the anxieties of the banking regulators are understandable, this generosity flies in the face of the debate about the need for more rigorous form of deposit insurance in the US. It was only through the markets' self-evidently well-founded expectations of a total bail-out that the Bank of New England managed to survive as long as it did. These expectations have now been reinforced, to the benefit of other weak banks, whose early departure from an overpopulated and stricken industry would almost certainly be in the public interest.

## Incentive removed

The generous scale of US deposit insurance has played a considerable part in bringing the banking crisis to its present pass. By providing depositors with total protection against loss, it removes any incentive for them to form judgements about the creditworthiness of banks. All they need to do is to seek the highest return. This encourages lax management (or worse), and exposes the insurance system to widespread abuse. The

bad habits bred by excessive official protection are the result of a well-known trap, known as "moral hazard", which is the incentive for irresponsible behaviour created by insurance.

In this case, the authorities have further enlarged the hazard by opting for a comprehensive rescue, a course normally justifiable only on the grounds that a collapsing bank poses a threat to the country's financial system. Despite the importance of the Bank of New England to the local economy, its demise posed no such threat. It is highly unfortunate that regional considerations have now been added to the growing list of concerns which seem to justify expensive intervention from Washington. In this way the threshold of banks "too big to fail" has been lowered to include the country's 33rd largest institution.

## Cost of failure

The authorities no doubt believed they were serving the public's best interest in acting as they did, but this view may well turn out to be short-sighted. The cost of allowing the Bank of New England to fail - though considerable - would almost certainly have been smaller and more localised than the damage which the rescue will now do to discipline in the banking industry and to healthy depositor attitudes at a national level.

As Congress considers ways of reforming banking regulation and deposit insurance, it should seek systems which encourage rather than inhibit discipline. This could be done by exposing the depositor to greater risk (for example by offering only partial insurance) or by placing greater responsibility on bank management (by linking the cost of a bank's insurance premiums more closely to its performance). Unfortunately, it seems unlikely that proposals such as these will receive serious consideration because the concept of total insurance is deeply rooted in the US banking system - as this weekend's events have demonstrated. As a first step, Congress must be persuaded there is a direct connection between these attitudes and the banking crisis it has on its hands.

A feeling of optimism is beginning to emerge among Aids researchers and patients, after four years of gloom during which not a single new drug was approved as a primary treatment for the disease.

During the past few weeks several pharmaceutical companies have said publicly that they have developed promising drugs to fight HIV, the virus that causes Aids. The most significant news came before Christmas from Boehringer Ingelheim, of Germany, and Merck of the US, the world's largest drug company.

Such announcements are always cloaked in words of extreme caution. Companies are desperate to avoid arousing premature hopes for any drug before it has completed clinical trials, and the dangers are probably greater with Aids - which is both fatal and highly charged politically - than with any other category of disease.

Even so, professional followers of Aids research are highly encouraged. "We find more grounds for hope now than for a long time," said Mr John James, editor of Aids Treatment News, a San Francisco newsletter. "Good candidate drugs are coming out of laboratories faster today than ever before. And some potential treatments which have been in limbo for years may now be ready to advance toward usefulness in the foreseeable future."

Every large international pharmaceutical manufacturer has an Aids research programme - though not every company has come up with anything worthy of a public announcement, and the industry as a whole is pouring hundreds of millions of dollars into Aids R&D. The most recent statistics from the US Pharmaceutical Manufacturers Association show a total of 77 research projects involving 62 medicines being developed by 40 companies.

The prospect of large revenues from a successful Aids treatment is, of course, one incentive. Wellcome of the UK sold £170m worth of AZT, the only generally approved Aids drug, last year, that disappointed financial analysts who had expected higher sales but it still made a substantial contribution to Wellcome's 1990 profits.

However, an equally powerful incentive for the industry is to be seen to be doing as much as possible to combat what many politicians and medical experts have called the world's greatest public health challenge.

The waves of public panic that greeted the emergence of Aids in the 1980s have passed, to be replaced by what some specialists see as dangerous complacency about the risks of HIV infection from unprotected sex or drug abuse. The number of Aids victims may not be increasing quite as fast as some of the scariest projections of the mid 1980s had suggested, but the statistics are still alarming.

The World Health Organisation estimates that 1.2m cases of Aids have occurred in a third of children infected from their mothers - since the pandemic began a decade ago. The number of people infected with the virus but not yet showing symptoms of the full-scale disease is about 10m now and likely to be 25m to 30m by 2000. "Of the 10m or more children expected to be infected, the vast majority will have developed Aids and died by the year 2000," the organisation says.

In the African countries most seriously ravaged by Aids, such as Uganda and Zaire, it is a disease of heterosexual men, women and children. In the industrialised West, most Aids victims are still homosexual men but the number of women and children infected is increasing fast: 11 per cent of Americans diagnosed with Aids in 1990 were women, according to the Centres For Disease Control in Atlanta.

What the statistics mean for sales of Aids drugs is not at all clear.

Clive Cookson looks at recent advances by pharmaceutical companies in the fight against HIV, the virus that causes Aids  
Hopes centre on control, not cure

AIDS DRUGS UNDER DEVELOPMENT		
This table comprises a selection of Aids drugs in development		
ANTI-VIRAL DRUG	COMPANY	DEVELOPMENT STATUS
DDI (Videx)	Bristol-Myers Squibb	Approved for use in the US, but not yet in Europe. It is being tested in combination with other drugs.
DDC	Hoffmann-La Roche	Approved for use in the US, but not yet in Europe. It is being tested in combination with other drugs.
BI-795567	Boehringer Ingelheim	Approved for use in the US, but not yet in Europe. It is being tested in combination with other drugs.
Merck	Merck	Approved for use in the US, but not yet in Europe. It is being tested in combination with other drugs.
BCH 159	IAF Biochem with Glaxo	Approved for use in the US, but not yet in Europe. It is being tested in combination with other drugs.
RG2180	Abbott Laboratories	Approved for use in the US, but not yet in Europe. It is being tested in combination with other drugs.
A-74704	Institute Pasteur (France-Poland)	Approved for use in the US, but not yet in Europe. It is being tested in combination with other drugs.
Phosphono (Virostat)	ICN Pharmaceuticals	Approved for use in the US, but not yet in Europe. It is being tested in combination with other drugs.
VACCINES		
RP-35	Regen with Merck	Approved for use in the US, but not yet in Europe. It is being tested in combination with other drugs.
VP-15 (viral-like particles)	British Biotechnology	Approved for use in the US, but not yet in Europe. It is being tested in combination with other drugs.
With p24	Genentech	Approved for use in the US, but not yet in Europe. It is being tested in combination with other drugs.
gp120	Chiron with Glaxo	Approved for use in the US, but not yet in Europe. It is being tested in combination with other drugs.
gp120	MicroGen	Approved for use in the US, but not yet in Europe. It is being tested in combination with other drugs.

although pharmaceutical analysts are working on market projections. Mr James Culverwell of Hoare Govett, the London stockbroking firm, estimates that annual sales of anti-HIV drugs will reach £1bn in five years, with Wellcome's AZT (brand name Retrovir) still holding half to two-thirds of the total market.

An HIV drug market of £1bn a year - as close as any to a consensus forecast for the mid to late 1990s - would be a relatively small part of the world pharmaceutical industry's total annual sales of \$280bn. (It compares, for example, to asthma drug sales of \$2.5bn a year.) The potential market is not as large as world stockmarket reports indicate, where rumours or announcements of new Aids drugs feature regularly as reasons for pharmaceutical share price movements.

One of the greatest uncertainties in forecasting the market is the cost of new Aids drugs and the extent to which new competition might force Wellcome to reduce further the price of Retrovir. After recommended dose reductions and price cuts since 1987, the drug is now selling for £100 (forced partly by pressure from US Aids activists who accused Wellcome of exploiting unfairly its monopoly

position) a typical Aids patient today pays £1,500 a year for AZT. That is no longer expensive in comparison to other chronic therapies, Mr Culverwell says. "But DDI and DDC could come out at a significantly lower price than Retrovir."

DDI, developed by Bristol-Myers Squibb of the US, and DDC, developed by Hoffmann-La Roche, US subsidiary of the Swiss Roche group, are further advanced of the mainstream anti-HIV drugs in R&D. Both have undergone extensive clinical trials in Europe and North America. Indeed, DDI has been given to 15,000 people through the US government's "expanded access" programme for experimental drugs.

Aids activists in the US spent last year fighting the Food and Drug Administration over its refusal to approve DDI and DDC as prescription medicines. They cannot understand why the licensing procedures for alternative drugs have been so slow in comparison to AZT's swift approval four years ago. Little more than two years elapsed between the discovery in 1984 that AZT could inhibit HIV in some of the political urgency for Aids patients - a record in the history of drug licensing.

One of the activists' main adver-

saries, Dr Ellen Cooper, head of the FDA's antiviral drugs division, resigned just before Christmas, saying she was fed up with the political pressure for faster approval of Aids drugs. Although it is not yet clear whether her departure will hasten or delay the process, many observers predict that DDI and DDC will receive FDA approval this year.

"Although there is no conclusive proof yet, there are strong reasons to believe that either or both of these drugs would be important in medical practice - that physicians could save many more lives with these drugs in addition to AZT than with AZT alone," says Mr James. "The problem is that despite the weight of information suggesting that the drugs do work, there is no single stack of paper that makes a flawless academic case for efficacy."

One of the main reasons why AZT was approved so quickly in 1986-87 is that Aids patients then had no treatment at all. The process is slower today for two main reasons. One is that the existence of AZT removes some of the political urgency to approve other medicines. The other is that it is much more difficult to organise convincing clinical trials of

new drugs when most patients are already taking AZT and/or other experimental treatments, including unauthorised "underground" drugs.

Indeed DDC itself is well suited for underground use, being cheap to manufacture - a fact that also makes it an excellent candidate for treating Aids in developing countries.

Both DDC and DDI fall into the same category of drug as AZT. They are known as "nucleoside analogues" and work by mimicking the chemical building blocks of the genetic material DNA. The virus inserts a false building block into the growing DNA chain and this jams the mechanism by which it replicates. To be more precise, it inhibits a viral enzyme called "reverse transcriptase" that is essential for replication.

Because nucleoside analogues can also interfere with human DNA, they tend to be drugs with toxic side-effects. Almost half of Aids patients find they have to give up AZT after months or years because it damages their bone marrow. However, drugs in this category often have varying side-effects, so they may be useful substitutes for one another - and patients may tolerate a combination of nucleoside analogues in low doses better than any single one alone.

Several other companies are testing nucleoside analogues. One promising candidate, code-named BCH 159, was discovered by IAF Biochem of Canada and is being developed jointly with Glaxo, the largest UK drug company. Laboratory and animal tests indicate that BCH 159 will have fewer toxic side-effects than AZT, DDI or DDC. Glaxo says clinical trials could start in Europe and North America towards the middle of this year.

A different approach to the toxicity problem is to use a chemical other than a nucleoside analogue to block reverse transcriptase in the virus. Both the Boehringer Ingelheim and the Merck drugs revealed last month fall into the non-nucleoside analogue category.

Because of Merck's reputation as the world's most successful pharmaceutical company - and one of the most conservative - Aids researchers have been anxious to test a particularly hopeful sign. Merck says it has started preliminary (Phase I) clinical trials on two closely related compounds in Europe and the US.

To discourage speculation the company refuses to identify the compounds, even with a research code-name, or to say where the European trial is being carried out. Merck says its researchers identified a candidate reverse transcriptase inhibitor last summer, after screening 23,000 chemical compounds, and have since modified it by "rational drug design", using computer modelling to produce the two compounds being tested.

Besides reverse transcriptase inhibitors, the pharmaceutical industry is testing Aids drugs which interfere with different enzymes required by HIV to live and reproduce. "Protease inhibitors" are seen today as the most promising category, though none of these is nearly as far advanced as the reverse transcriptase inhibitors.

A more radical approach is to attack HIV by vaccines. Although most people think of vaccines as a means of preventing infection in the first place, they can also be used to treat diseases such as Aids where the symptoms develop slowly, by vaccination after infection.

For the 10m people worldwide who are already infected with HIV, the best hope is for a drug that will keep the symptoms under control, in the same way that a diabetic stays alive through regular doses of insulin. The Aids virus insinuates its genes so deeply into the genetic material of the human cell that there is no hope for several years of "curing" the infection by eliminating the HIV altogether. That prospect will have to wait until human genetic engineering (gene therapy) becomes a reality some time in the next century.

## Mr Major's German mark

Chancellor Helmut Kohl has taken quite a shine to John Major. The prime minister's boyish charm and touching eagerness to please the Germans over European integration have helped Britain's cause in the corridors of the Bonn Chancellery.

Margaret Thatcher's well-broadcast fears about Teutonic domination of Europe had started to grate on the nerves of even the most civilised of Kohl's diplomats. No one in Bonn thinks that Major will give up in a hurry Britain's refusal to jettison sovereignty over European Monetary Union.

But the Germans are also not keen on a quick march to Euro, as long as questions, like the independence of the future European central bank, have not been solved. So Major's new friendly style could herald considerable meeting of minds between London and Bonn. One high-ranking German diplomat says admiringly of Major: "He is of the new generation. Open-minded, intelligent, a good listener - you can do business with him."

Mrs Thatcher, he adds regretfully, was still influenced by "cliques" about the Germans. Although Kohl does not know much more about Britain than Mrs Thatcher does of Germany, he is fascinated by British prime ministers. For Christmas, the Chancellor gave one of his speech-writers a copy of the notorious biography of Churchill by controversial right-wing author David Irving. A chance for Kohl and Major to get to know each other better should come within the next month or so - Gulf crisis permitting - when the Prime Minister is scheduled to make his first visit to Bonn for a UK-German summit.

In addition, the Germans are keen to persuade Major to put in a further appearance

in Dresden in mid-March.

Anglo-German luminaries meeting at the annual Königswinter conference are holding their next gathering there - brought specially to Saxony in east Germany to commemorate German reunification. Kohl and Thatcher both attended last year's Königswinter session in Cambridge - and pointedly failed to get on.

A Kohl-Major meeting on the Elbe would help make up for the fact that it would also be a symbolic gesture of reconciliation - something the Germans love - in the city still bearing the scars of Anglo-American bombing in February, 1945.

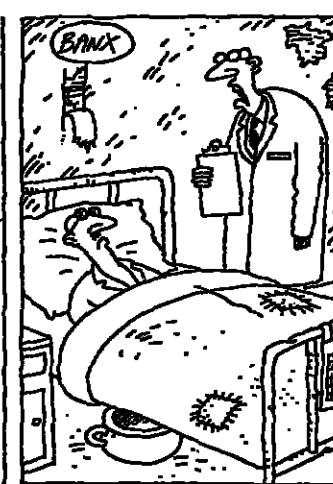
## Replay

Not all those associated with the Levitt group lost their shirts. The failed financial services company received some free publicity on Saturday when the brave lady of Barnet FC trotted out in front of the Match of the Day cameras with the Levitt name proudly emblazoned on their chests. Disgruntled investors may take some pleasure from the fact that Barnet were thrashed five-nil at home.

## ECU quiz

When Her Majesty's Treasury presents its proposals for a legal framework for the hard ECU today, it is a racing certainty that it will have forgotten to invent a snappy title. If this little object is to capture the hearts and minds of Europeans it will need one. Michael Pridemore, BAT's public affairs director, has already risen to the challenge. He has three names on his short list. The Gresham, on the basis that good money drives out bad; the Major, as a sop to the man who invented

## OBSERVER



"The NHS won't be able to cope with your growing toenail and a Gulf war."

It; and the Monet. He favours the latter for several reasons. Mrs Thatcher's Essex men might think it is French for money; Jean Monet was the father of the EC; and if it holds its value as well as the paintings, then it will be a great success.

The FT's Samuel Brittan suggests the Pearls, which has a nice ring to it. But since this comes from his friends in the Bundesbank it does not count. A bottle of the best malty whisky for the winning suggestion. The word of the FT's economics staff is final.

## Peace mission

Mr Ramadan Güney, one of Europe's largest cemetery owners, is rarely out of the limelight these days. As the storm clouds gather over the Gulf a group of 25 leading British Muslims is due to set out today for Baghdad in a last ditch attempt to persuade President Saddam Hussein to withdraw from Kuwait. Mr Güney, a Turkish Cypriot, is not going

on business, but in his capacity as head of the United Kingdom Turkish Islamic Trust.

Though the delegates have been invited by the Ministry of Religious Affairs of Iraq, "we will be recommending Iraq to find a peaceful solution and avoid bloodshed by withdrawing from Iraq," says Mr Güney.

It is the second time in less than a month that he has found himself in the news. Just before Christmas, he helped get his cousin Mr Asil Nadir, the Polly Peck chairman, released on bail from Westminster by putting up a surety of £1m.

## Saudi-watch

The prickly Saudis got off badly in last night's BBC 1 Panorama investigation into life in the kingdom. "Behind the Desert Shield".

To be sure, a couple of rash British Aerospace employees explained on camera how the Royal Saudi Air Force was utterly dependent on British civilian ground crews. But when reporter David Lomax said bluntly of Saudi Arabia's conservative Islamic heritage that there were no cinemas or alcohol, those familiar with the Gulf were left waiting for a firm rebuttal.

Even a passing reference to the imported videos and widespread private drinking might have set the record straight. Saudi Arabia has been effectively closed to serious television for years. The ruling Al-Saud family are notoriously sensitive to media criticism. Given the sensitivities of the Gulf crisis, it is perhaps fortunate that this programme is not going to cause the same stir as the controversial Death of a Princess episode.

## Amnesia

"Doctor, doctor - I've lost my memory."  
"I see, when did that happen?"

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France's state-owned electricity industry views aspects of its control by government as a growing hindrance, writes William Dawkins

## Giant straining at the leash

France's nuclear giant is straining at its government's leash - and the spectacle has begun to send tremors of anxiety through some other European power suppliers.

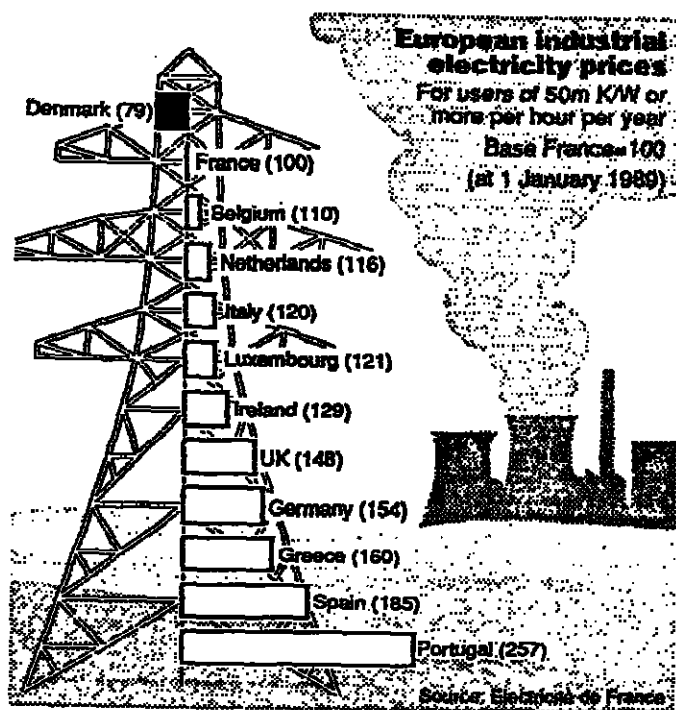
The privatisation and break-up of Britain's electricity industry leaves state-controlled Electricité de France (EDF) as the only monopoly in Europe responsible for all of its electricity system, from power generation, to the network and distribution to customers.

Yet EDF's senior managers are just starting to see state control as more of a hindrance than a help as they try to strengthen EDF as the biggest energy exporter in the European Community's frontier-free market. They also aim to become advisers and contractors in the modernisation of eastern European electricity industries.

The French power utility's ambitions have already aroused the anxiety of German coal-producing regions, worried about the prospect of cheap nuclear electricity accelerating job losses in the mines. In the UK, its attempts to sell excess power to big customers at advantageous rates have attracted suspicion. Only last year, the European Commission enforced changes to a contract between EDF and Pechiney, the aluminium group, on the strength of a complaint from British Steel. The Commission still scrutinises EDF's big industrial contracts.

EDF's managers believe they would have a useful lower profile if they distanced themselves from the state, an argument commonly heard elsewhere. In France, the state industry, including telecommunications and steel. "Twenty years ago, things were simple, because EDF was a monopoly operating only in France," says Mr Jean Bergougnoux, EDF's managing director. "Now it is different because EDF is exposed to competition."

EDF's problem is that it cannot escape its history. It is a remnant of central industrial control, competing in a world where governments are tending to withdraw from the operation of public utilities. Its evolution from hundreds of regional power suppliers and distributors before the last war to today's monopoly, nationalised in 1946, reflects its com-



try's political and institutional traditions, as do the provincial lines on which the German electricity industry is run, or the free market critics say potentially chaotic bias of the privatised British system.

Today, EDF exports 13 per cent of its electricity and competes hard against other utilities, sometimes at the limits of EC competition rules, to attract big industrial power users. In the process its low prices have sometimes attracted the attention of EC competition authorities.

At home, EDF's pro-nuclear policy is coming under unprecedented scrutiny from a worried public. Until recently, the speed with which France has turned itself into the world's most nuclear-dependent country over the past 15 years was a source of national pride. EDF's 57 reactors churn out more than 80 per cent of the country's electricity at the lowest prices in Europe, even if the government forces tariffs lower than the EDF would like.

But the group is now saddled with an embarrassing surplus of seven to eight power stations, according to a recent official report. While EDF itself does not accept this, it does admit that it badly needs export markets. A series of minor accidents, plus an unre-

solved debate over the storage of high-level radioactive waste, have added to the pressure on the French nuclear consensus. On top of this, EDF has yet to fully correct a poor record for power cuts, highlighted in the pre-Christmas storms, when at one point 70,000 households were without electricity. The utility needs to spend FF22bn over the next four years on renewing power lines. What EDF's management most is the way in which the French government curbs electricity prices at the company's expense. In principle, EDF is obliged to keep price rises 1.5 percentage points beneath the inflation rate - and it says it can live with that. Yet in practice, the government holds rates much lower, with the result that EDF has made losses for six out of the past 10 years.

The influential finance ministry argues that this helps curb inflation and so supports the value of the franc - an idea which provokes derision at the EDF. "If we were convinced that the delay in allowing us to raise our tariffs was necessary to keep the franc safe on the international foreign exchange markets, we would gladly sacrifice on the altar of the fatherland, but we do not believe it for a

moment," says Mr Pierre Delaporte, the chairman. Yet EDF's losses, and the huge debts built up as a result of its ambitious reactor programme are more of a political than a financial problem. Reducing its FF230bn borrowings is one of EDF's priorities, yet its managers point out that debts have never been so low in relation to EDF's FF147bn turnover and compare favourably with American utilities.

Sir Leon Brittan (EC Competition Commissioner) asks me how we can claim that Pechiney and others are good deals for EDF, and yet make a loss. He is absolutely right," admits Mr Bergougnoux, who points out that EDF has received no government subsidy for 10 years. "What we are doing is a pricing policy that allows us to make a profit. A company like EDF must have balanced accounts if it is to be perceived as a fair competitor."

EDF's highly publicised salary report means the government is keen to keep the body under its thumb, if only to mollify the Green party, which has been scoring 15 per cent in recent opinion polls. Mr Bergougnoux's staff are trying to regain the public's confidence by publishing every reactor incident, on a seriousness scale from one to six.

So how does EDF plan to satisfy people that its power stations are safe, improve the quality of its service and persuade foreign critics that it is competing fairly? Beyond continuing to play on honesty, recent accidents have prompted EDF to tighten up on inspection and repair procedures. The utility also tried to make general management of power distribution more efficient by removing a layer of regional management three years ago. EDF's 100 departmental boards now report direct to central management in Paris, and are directly accountable for their own costs, quality and sales.

For Mr Bergougnoux, the question is how long the government can sustain its tough price policy. "European competition will in the end have its effect. Brussels will remind the government that the electricity market must conform to competition rules." Could it be that Sir Leon is EDF's best ally? Mr Bergougnoux cannot quite bring himself to deny it.

## FOREIGN AFFAIRS

# Far more at stake than cheap oil

Edward Mortimer explains what objectives would be served if a war has to be fought in the Gulf

secured by means other than all-out military attack? Many of us thought so. Iraq's economy is acutely import-dependent, and its ability to finance imports derives almost exclusively from its position as an oil exporter. As far as is known Iraq has not been able to export any oil since August 2. People in Iraq are not starving, and if babies have died, as the regime keeps claiming, that is its fault, not that of the sanctions.

In saying that, I am not seeking to duck the issue of war or peace in the Gulf or to belittle its importance. To expect me to say anything original on that subject when so much has already been said would hardly be realistic, and to expect that anything I said could influence the outcome would be presumptuous in the extreme. But it is one of those moments when all commentators have a responsibility to make clear where they stand.

The first point to remember is that the decision to wage war, over which the rest of the world is now agonising, was taken long ago by President Saddam Hussein himself. In 1980 he resorted to war in an attempt to settle his differences with Iran. Iran was guilty of provocation, but even so was entitled to the support of the world community in resisting aggression. Regrettably it did not.

In 1990 Mr Saddam repeated the offence. This time there was no provocation, unless we accept as such Kuwait's failure to respect its oil production quota, or its refusal to hand over money and territory on demand. The resort to military force was entirely of Iraq's choosing. The international community is entitled, and arguably obliged, to respond in kind. The argument is not about right, but about the feasibility of the operation, and about the lengths to which military action should be taken.

Could the objective be a united front, and will be holding a conference in London later this month on "human rights and democracy in Iraq". It is strange that these groups have been given so little encouragement or even publicity in the west.

There are those, of course, who think we should have a war with Iraq irrespective of what happens to Kuwait, and that even a full Iraqi withdrawal without war would be a "nightmare scenario". I cannot go along with that. Full withdrawal without war would be a great victory for world order and, however he might choose to present it, a humiliating defeat for Mr Saddam. After it, his political future should be decided by Iraqis, not by outsiders. As for his weapons of mass destruction, they should be the subject of regional arms control negotiations - in which Israel would have to take part.

But if Mr Saddam does not blink there will be war, in which case we should be clear what we are fighting for. It

would not be a war for cheap oil, or for the interests of US oil companies. Those interests would have been better served by allowing Mr Saddam to keep Kuwait, in which case he would have acquired the same interest that Kuwait had in keeping oil prices competitive over the long term. One of its objectives would indeed be to prevent military force from being used to dictate policy throughout the world's main oil-producing region. But the overriding objective would be to make clear that military force cannot be used simply to wipe a state off the face of the map.

If you say this at dinner parties, people look at you pityingly as if you were hopelessly naive. Since when, they ask, has the US been seriously concerned about international law? What about Grenada or Panama? I do not necessarily defend those actions but I do think there is a difference between intervening to change the government, especially a government that has installed and maintained itself in power by violence, and intervening to abolish the state altogether. Anyone who is willing to let Iraq get away with annexing Kuwait has no leg to stand on in opposing US action in Grenada or Panama.

Similarly with the argument over Israeli occupation in Gaza, the Golan and the West Bank (including east Jerusalem). When those territories were first occupied Israel had a credible justification in self-defence, as Iraq certainly did not have in Kuwait; and again, Israel has not actually suppressed any pre-existing state. Even Morocco in western Sahara and Indonesia in East Timor have not done that: they moved in time to prevent an independent state being formed.

Personally I should like to see all these issues resolved by a genuine act of self-determination of the inhabitants of the territories in question. But it is pure self-delusion to suppose this will ever be achieved by a world which takes no action when faced with the even more flagrant challenge of Iraq's seizure of Kuwait.

In fact the only other case I can recall in recent history of states being forcibly abolished when they were recognised as fully sovereign by everyone (including the powerful neighbour that invaded them), and which are still waiting to have their sovereignty restored, involves the three Baltic republics in 1940. This is one more reason why we should make sure that the effort to reverse Mr Saddam's crime does not serve as a cover for the perpetuation of Stalin's.

## LETTERS

### Does Taurus mean the end of the private shareholder?

From Mr P.A. Sergeant.  
Sir, Your illustration of the intended method of the working of Taurus ("A new road, but little relief in sight", December 10) seems to exclude from the Taurus system the possibility of any person buying or selling securities except through a broker. If private persons wish to trade in shares, will they not be able to do so in future except through the Taurus system? Will not this system make even more remote from real life the world of the financier, the already absentee landlords of the "free enterprise" system? Are we not about to see the end of the private shareholder? The subordination to the financier of the engineer, the manufacturer, the trader, the employee and the trades union, the designer, the inventor, the researcher, weakens the strength of British industry. The arrival of Taurus would have presented an opportunity to allow the private investor direct access to the money, to allow a wider range of intermediaries, such as building societies, lawyers, accountants, to break the monopoly of brokers in this sphere. P.A. Sergeant, 22 Long Road, South Norwiche, South Hampshire.

### Past, present, future

From Mr Keith Turnstall.  
Sir, I cannot agree with Malcolm Rutherford. ("History stops short", January 3). History - life - did not stop in 1918 or 1945. I believe the real use and fascination of history is that it brings us right to the present. History should be taught backwards: the present is the result of the past. An event in 1982 might be as relevant as a treaty in 1714. One could argue as to whether the purpose of history is to understand the present. But if one takes that view, the subject is not only academic but verging on the vocational. Would that more of our world leaders had a better understanding of history. Keith Turnstall, Maple Down, Woodland Way, Weybridge, Surrey.

### Nigeria deeply conscious of need for prudence

From the Nigerian High Commissioner.  
Sir, I welcome the editorial endorsement in your highly-respected newspaper ("Democracy in Nigeria", January 3) that the economic reforms undertaken since 1986 by the Babangida administration are "praiseworthy". You point to feelings on the part of the Nigerian electorate and foreign creditors that the increased oil revenue accruing from the Gulf crisis may be squandered as in the 1970s. The administration, which has been critical of the use of some of the windfall boom years, is itself deeply conscious of the need to harness the resources better this time. One manifestation of its prudence is the steady build-up of a foreign currency reserve which had been run low. On projects, surely it would be a true waste of resources to abandon, for example, the Alakota steel plant, which you define as a white elephant, after an investment of some \$4bn when, moreover, its completion is within eight years. As to obstacles in the way of foreign investors, there have been a series of changes in response to proposals put forward by both Nigerian and foreign investors, and the administration remains disposed to consider further changes which will satisfy investors and also safeguard national interests. Might I mention one small fact that would affect understanding of the concluding part of the editorial, which you

### We can't always help it, says BR of long delays

From Mr Peter Field.  
The train journey from Waterloo to Ascot normally takes up to 50 minutes, not two hours as stated by P.A. Drew ("The losers in the battle at Waterloo", Letters, December 20). I accept that the standard of our performance on the South West division is currently far from satisfactory. However, prolonged delays to trains are often caused by circumstances outside our control. The problem experienced by Mr Drew on the line to Ascot is a good example. Delays of approximately 50 minutes were caused twice recently - a security alert and an incident involving a man who apparently walked in front of a train. While there is no way of preventing incidents such as these, we are trying with the resources available to improve performance generally. There is currently an unacceptable level of cancellations caused largely by our severe shortage of train crews; however, I am confident that the situation will improve considerably with the introduction of driver-only operation. Work on Waterloo International Terminal has not been the cause of daily chaos and disruption to services, as Mr Drew suggests. It has, however, reduced flexibility for South West train planners and I accept that on occasion this has added to delays. Peter Field, divisional director South West, Network SouthEast, Waterloo Station, SE1.

### Over-hasty action on CFCs likely to prove unwise

From Mr S. Forbes Pearson.  
Sir, I was disappointed to read in your normally accurate and well-informed paper ("The green split", January 3, December 6) that Germany, "CFCs will be finally phased out in 1994 but that is nearly 15 years behind the US." In 1976 the US government banned the use of CFCs in aerosols. CFCs continue to be used as refrigerants in the US, and probably this use will continue until the year 2000 as envisaged by The Montreal Protocol. Refrigeration engineers are

facing the very difficult task of planning an orderly transition from CFC refrigerants to as yet unproven replacements, while at the same time maintaining the efficiency of existing refrigeration systems and reducing temperatures in the food distribution chain to comply with recent legislation. It will not be possible to succeed in these objectives if CFCs are prematurely phased out. It is especially important that the HCFCs such as R22 should continue in use as transitional substances for several decades as laid down in the

1990 amendments to The Montreal Protocol. It is important that politicians, environmentalists and journalists should realise that attempts to anticipate the carefully thought out provisions of The Montreal Protocol are likely to be counter-productive. CFCs should be phased out of use as refrigerants but in a planned and orderly way. S. Forbes Pearson, chairman, Technical Committee, Institute of Refrigeration, Kelvin House, 76 Mill Lane, Carshalton, Surrey.

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Roger Lafontant, leader of the failed coup, pictured at a press conference last month

## Rebel leader wounded as troops crush attempted coup in Haiti

By Canute James in Kingston

LOYAL HAITIAN troops stormed the presidential palace in the capital Port-au-Prince yesterday and crushed a coup attempt by former interior minister Mr Roger Lafontant, less than 12 hours after he said he had seized power.

Mr Lafontant, former head of the feared Tonton Macoutes private militia of the Duvalier family dictatorship which ruled the country for 30 years, was apparently wounded in the arm in a 30-minute gun battle before his arrest.

The rebels, comprising Tonton Macoutes remnants and Duvalier supporters, seized the presidential palace early yesterday after nearly two hours of shelling, taking several hostages, including Mrs Ertha Pascal-Trouillot, the country's interim president.

Some reports said that at least 36 people had been killed in a wave of violence stemming from the attempted coup, including at least seven suspected Duvalier agents who were said to have been lynched by protesters.

A further 26 died in a shoot-out at the headquarters of the Union for National Reconciliation, the Duvalierist party headed by Mr Lafontant.

Mrs Pascal-Trouillot, forced during her captivity to make a broadcast relinquishing power, was later restored as president. The report said the coup attempt would not disrupt plans for her to hand over power on February 7 to Father Jean-Bertrand Aristide, the left-wing priest who won presidential elections last month.

Mr Lafontant was a close

associate of former dictator Jean-Claude "Baby Doc" Duvalier, who fled to exile in 1986, and of his father, the late François "Papa Doc" Duvalier. He claimed in a radio broadcast after his attempt to seize power that last month's elections were fraudulent, and that Father Aristide had obtained only a minority of the votes.

Electoral officials said last week that Father Aristide had received two thirds of the votes, while hundreds of foreign observers had concluded that the voting, although marred by organisational problems, was free and fair.

The army condemned the attempted coup and indicated that the former minister did not have army support.

Death knell for Haiti's far right, Page 4

## Soviet troops ordered to Baltic to enforce draft

By Quentin Peel in Moscow

THOUSANDS OF Soviet paratroops are to be deployed in the dissident Baltic republics, as well as in nationalist trouble spots in the Ukraine, Moldova and Transcaucasia, to enforce conscription in the face of a massive draft-dodging campaign, the Soviet Defence Ministry announced last night.

The move was greeted with consternation in the Baltic republics, where officials warned that it would greatly aggravate tensions between civilians and the Soviet military units there.

It comes only days after General Mikhail Moiseyev, the chief of the Soviet general staff, gave a categorical assurance to Tass, the official Soviet news agency, that no more troops would be sent to the rebellious republics of Estonia, Latvia and Lithuania.

The action coincided with an ultimatum from President Mikhail Gorbachev to the Georgian republic, ordering all armed Soviet troops to leave the region of South Ossetia after clashes there left at least one dead and several wounded.

The three Baltic republics and Georgia are now controlled by nationalist-dominated parliaments, and are committed to seeking outright independence from the Soviet Union.

Conscription for the Soviet army has slumped in all those areas, as well as in the western Ukraine and Armenia, where nationalist forces are also predominant.

The Ministry said only 10 per cent of conscripts had signed up in Georgia, 12.5 per cent in Lithuania, 24.5 per cent in Estonia and 28.1 per cent in Armenia.

"Such a situation cannot be tolerated", the Defence Ministry statement said, and it confirmed that "contingents" of paratroops would be involved.

The move was immediately condemned by nationalist politicians as a step towards military control of the rebellious republics.

Mr Dainis Ivans, former leader of the Latvian Popular Front and now vice-president of the republican parliament, said it was deliberately timed to coincide with the rising tension in the Gulf.

"I think they want to prepare for January 15 and after January 15 to introduce in the whole Soviet Union a military regime", he said. "All the world will be looking at the Gulf and not looking at the Soviet Union."

In Georgia, the situation in South Ossetia is already looking very ugly, and reports yesterday said that at least one, if not three people had been shot dead in clashes between the minority Ossetian group, and Georgian militants and republican militia.

Mr Gorbachev's decree orders all republican militia out of the region, and says that within three days it must be handed over to Soviet Interior Ministry troops. A 12-hour curfew from 7 p.m. is already in force, but the region is reportedly suffering a complete economic embargo from the rest of Georgia.

Reuter adds from Washington: Mr Jack Matlock, US ambassador in Moscow, met Mr Eduard Shevardnadze, Soviet Foreign Minister, yesterday and expressed concern about Kremlin plans to dispatch troops to the Baltic republics, the State Department said.

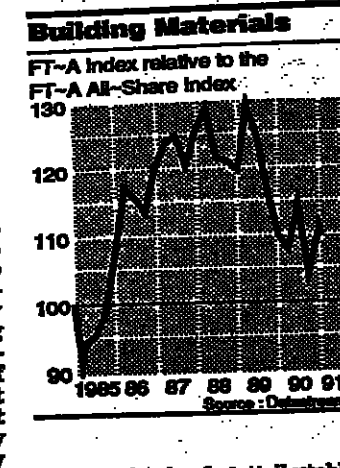
Estonia starts search for joint-venture models, Page 4

## The trials of life at the TSB

First Latin American debt, then securities trading and property lending, now at last life insurance. It was only a matter of time before Britain's banks, with their unerring talent for a way of doing so in the insurance industry. Even so, the scale of TSB's £200m-plus write-off at Target Life is rather breathtaking. It is always theoretically possible to make a loss in the life and pensions business, if too many customers die at the wrong time, or if expenses veer out of control or if investment returns deteriorate badly. But in practice it is far from easy not to make a profit on, at any rate, it has been for the last decade or so.

There are three disturbing aspects of the Target episode. The first is the sheer scale of the strategic mismanagement which prompted TSB to spend £227m on Target in 1986 and nearly £800m on Hill Samuel a year later. That, however, is history. Heads have rolled, and much of the blame lies anyway with the Treasury for floating TSB nearly five years ago in grossly overcapitalised form. The second is that while Equity & Law gets Target and its sales network as a going concern, TSB apparently remains at risk for any further write-offs of its commercial and residential loans.

The third worrying feature is the speed with which Target's business and its value went into a tailspin and what this says about the current state of the life assurance business. A lot of Target's problems, such as a very high proportion of lapsed policies and some dodgy intermediaries, may have been specific to the company. But it may also be that much of the business written by UK life companies in the boom years of the late 1980s was of low quality. If so, the notion that life assurance companies have an inherent or so-called embedded value needs some revision. Embedded values can evidently go down as well as up.



the rise is simply attributable to the increase in real incomes. All the same, it is becoming increasingly clear that the last few months have dented the confidence of consumers as well as businesses. Yesterday's final retail sales figures for November - revised downwards - confirm that for the first time in the cycle, retail volume over a three-month period has fallen marginally below that of the previous year. Since around the middle of 1989, year-on-year growth had been approximately flat. It is only in the latest couple of months that the trend has actually been downwards.

In the current year, the falling inflation rate may mean that real average incomes will rise faster than last year. But in aggregate, this will be offset by the rise in unemployment. Taken together with the rise in the savings ratio, this suggests that consumer spending may be static or even falling. In the last couple of years, retailing and the consumer service industries generally have suffered the consequences of undue optimism on how fast consumer spending would rise. How they will fare if it falls scarcely bears thinking about.

panies have some great underlying strengths. One is the very high barrier to entry represented by the £200m-odd it could cost to build a new kiln on a greenfield site and the difficulty of getting planning consent in a picturesque limestone countryside. Another is the strong cash flow of the existing players, even in a downturn. Blue Circle's depreciation charge just about covers its own annual £26m capital spend on UK cement. Hence, with Blue Circle's share on a historic dividend yield of 7 per cent, they must hold some good fundamental value for the investor at their current level.

The trouble with this line of thinking is the lack of clear visibility of earnings growth this year and next. In Blue Circle's case, given the UK's hangover of commercial property development, it could be 1993 before cement demand picks up strongly. As in the wider economy, the timing of the upturn is still very hard to call.

Racal  
The abrupt demise of Racal's grand plan for a UK government-wide telephone network comes at a tricky time for the proposed buyout of Racal Electronics. The value of the project was never made explicit, nor indeed was it ever made clear whether it was to form part of Sir Ernest Harrison's new empire or be transferred to Racal Telecom. Either way, it was touted as the next big growth business after mobile phones. The rumour of the business will have a less attractive long-term future without it. But in the short term the buy-out sums will doubtless be improved by removing the development costs of the project, which may explain the surprisingly modest 3 per cent drop in the Racal Electronics share price to 169p yesterday. Whether this more sanguine view lasts until the buyout plans are made public may be another matter.

## Building materials

Blue Circle's plan to put up its UK cement list prices this spring by nearly 7 per cent suggests some wider thoughts about the difficulty of choosing shares to buy in 1991. Speculators are bound to argue that despite Blue Circle's 54 per cent market share of UK produced cement the price increase will not stick, and that its competitors Rugby and Castle will force it to discount heavily. But then price wars are bound to happen in a recession. Despite that, the cement com-

## UK economy

The November figures for credit business are a salutary reminder of how remarkably robust the UK consumer has proved until very recently. The fact that total consumer credit rose five per cent up on last year might be taken as evidence of distress borrowing. More likely, given the extent to which consumers no longer use cash in their transactions,

## Bank think-tank calls for innovation in trade finance

By Stephen Fidler, Euromarkets Correspondent, in London

BANKS ARE increasingly shying away from providing trade finance to developing countries and significant efforts are required to reverse this development.

This opinion comes in a report published today by the Institute of International Finance, a Washington-based research body funded by international banks.

"Governments working together with their exporters and bankers will have to make major efforts to eliminate the disincentives to bank participation in medium and long-term trade finance," the report says. The report covers trade and investment finance to middle-income countries - those with 1989 national income per head of between \$561 and \$8,000. It says banks are unhappy about new trade lending to those which have rescheduled

debt or embarked on a debt reduction programme.

New loans to these countries often require that immediate provisions are set aside by banks, while there is a large risk that they may be rescheduled.

Even for countries that have not rescheduled, heightened pressure on bank capital means it is difficult for banks to increase trade lending.

The report speaks of two big incentives that would encourage banks to increase trade and investment finance: a return to creditworthiness by middle-income countries and greater help from the official sector - the international financial institutions and export credit agencies.

Problems have arisen because export credit agencies provide funds for only 85 per cent of the transaction and

much of the rest is sought from commercial banks, the report says.

Many trade transactions have been aborted because buyers and sellers have been unable to find a commercial bank lender. Thus, greater flexibility on down-payment requirements is needed.

Special efforts should be made for countries which have restructured their debts but are now nearing the point of creditworthiness.

"With the actual and prospective losses faced by export credit agencies, it appears unreasonable that major new funding commitments could be expected, but flexibility and innovation should be emphasised."

However, because creditworthiness will take time to achieve and big increases in official help are unlikely, other

measures need to be considered, the report adds.

It urges export credit agencies to explore ways to supplement and encourage private-sector insurance capacity, rather than see private insurers as competition.

It suggests an earmarking of official resources for reinsurance and co-insurance to support private insurers.

In view of the limited availability of private insurance for maturities beyond three years, export agencies could, for example, provide cover for out-lying years.

The report concedes that private sector insurance is not regarded by banks as completely off-setting country risk.

It also suggests expanded use of the cofinancing operations of the World Bank.

A further suggestion is for export credit agencies to swap

risk among themselves, or to use a reinsurance facility. This would address the problem of agencies coming up against their own credit limits for certain countries.

The report says pricing of many trade transactions does not provide banks with adequate returns. It suggests that the agencies, bank regulators and tax authorities could all take steps to increase these returns. For example, agencies could effect changes to make it easier to turn the debt into securities or to reduce banks' administrative costs.

"Expanding Bank Participation in Export and Investment Finance with Middle-Income Countries. Institute for International Finance, 2000 Pennsylvania Avenue NW, Suite 5500, Washington DC. Tel: 202 857 3600  
BIS report, Page 3

## Softening of heart towards the hard Ecu

Peter Marsh discusses British proposals for a new European common currency

BRITAIN'S proposal for a hard Ecu currency, greeted with a chorus of disdain when it was first proposed last summer, may be taking on a new lease of life.

Today the UK Treasury is publishing details of how the hard Ecu - a concept for a new common currency for Europe that would be used in conjunction with existing currencies - could be created and managed by a new pan-European monetary institution.

Britain says the hard Ecu could be introduced after 1994. It could reduce business costs across Europe and also fight inflation.

The scheme is a central part of Britain's stance on European economic and monetary union (Emu). Even though the idea has to jump a number of important political and technical hurdles before it is accepted, it has been regarded more warmly by other European leaders since Mr John Major became prime minister.

In keeping with Mr Major's softer tone on European integration compared with Mrs Margaret Thatcher, UK officials have indicated that they are prepared to accommodate the views of other European nations in refining their proposals for the currency.

In particular, they are prepared to drop the UK's insistence that a new European Monetary Federation would have to be established to administer the hard Ecu.

Instead, this job could be done by the European System of Central Banks (ESCB) - a new intra-European "super-bank" plus existing national central banks - which many of Britain's 11 European Community partners want set up in 1994 as part of the Emu timetable.

The Treasury document being published today will be presented to senior European officials, meeting in Brussels next week under the auspices of the intergovernmental conference on Emu.

This conference will, during the rest of the year, consider the details of the schedule to the final stage of Emu, which could be reached around the end of the century.

The UK document will indicate how the new body for managing the hard Ecu could fit in with existing European institutions. It will also spell out how the new organisation could be protected from undue political interference from member governments.

Although the text will refer to the new body as the EMF,

British officials say the ideas in the document could apply just as well to the ESCB.

According to the plans of the European Commission, the ESCB is due around the year 2000 to be responsible for pan-European monetary policy. It would also administer a new, single currency by this time, existing financial units would have faded away.

Under the British scheme, asking the ESCB to supervise the hard Ecu would provide both it, and the rest of Europe, with valuable experience in organising monetary matters across Europe before the final stage of Emu. Eventually, the hard Ecu could evolve into a single currency.

In recent weeks, Germany has remained dismissive of the hard Ecu, arguing that it is unnecessary. But France and Spain have made positive comments about the proposal, while Italy has indicated some support.

System's exchange rate grid. It would be allowed to float against the other currencies within a 2.25 per cent band, set in relation to the D-Mark.

The hard Ecu would probably start out in this system with the same value as the existing basket Ecu, a notional financial unit set up 12 years ago mainly as a unit for government and corporate bond issues and for intergovernmental transfers. Ultimately, the hard Ecu would find its own level, but with the proviso that it could never be devalued against any other currency in the system as a unit for government and corporate bond issues and for intergovernmental transfers.

That would, under the Treasury's plans, give the currency inflation-proof qualities which would make it attractive to European companies, either as a borrowing instrument or in effecting cross-border transactions.

Eventually, the hard Ecu could displace the basket Ecu altogether. Treasury officials believe many existing basket Ecu bond contracts could be converted into hard Ecus.

A second aspect to the hard Ecu would be its role in fighting inflation more directly. That would happen if specific European nations were judged to be running loose monetary policies, leading to inflation

and a devaluation of their own currencies.

In such a circumstance, the country concerned would be forced to sell some of its stock of hard Ecus to the European authority issuing this currency. The nation would take in return some of its own, devalued money.

THAT would effectively "fine" countries causing inflation and, so the UK hopes, help to brake rising prices across Europe.

Despite the scheme's progress in recent weeks in the rest of Europe, several commentators are unsure that the ideas behind the hard Ecu can be made to work. One of the fiercest critics is Mr Tim Congdon, chief economist at Gerrard and National, a London-based discount house.

He says the hard Ecu notion is "farfetched" as the currency would never have any real use in the absence of agreements on using it as legal tender - a state of affairs which, under the most optimistic proposals for Emu, is years away.

The next few months will illustrate whether Mr Congdon's view prevails or whether the hard Ecu concept, labelled as dead a few weeks ago, can make a Lazarus-like recovery.



## QUARTERLY REVIEW OF PERSONAL FINANCE

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## WORLDWIDE WEATHER

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INSIDE

Snecma invests in GE jet engine project



Snecma, France's state-controlled aero-engine maker, has intensified its longstanding relationship with General Electric of the US in the field of commercial jet engines. The French company is to take a 20 per cent share in GE's latest heavy thrust engine, the CF6-80E1, which will power the new Airbus A350 widebody twin engine aircraft. GE said yesterday that Snecma would be responsible for all final assembly of the new engine. Paul Betts reports. Page 16

Carco advances 9%

Carco Engineering Group, the diversified engineering group, has posted a 9 per cent gain in interim pre-tax profits from £3.96m to £4.31m helped by a turnaround in its net interest position. However, operating profits fell from £4.79m to £4m and the company said trading conditions had deteriorated since the end of the half-year period. Carco lifted its interim dividend to 1.71p from 1.55p. Page 25

Earnings fall at Ferri

Ferri, the French stockbroker firm, yesterday became the latest on the Paris Bourse to report an earnings decline and a reduction in staff. Alain Ferri, group chairman, estimated that operating profits fell from 1989 to 1990 to between FF5m and FF10m last year. The group, which used to have the largest workforce of any French stockbroker firm, has reduced its workforce from 240 in June to 212, all through natural wastage. Page 18

Optical oddity

Leica, the optical instruments group which came to the Unilever Securities Market last year, remains something of an anomaly in the UK stock market. Following its merger with the acquisitive high-tech group Cambridge Instruments, Leica now has sales of over £500m and a market capitalisation of £110m. Yet, 81 per cent of the shares are owned by one man - Stephan Schmidheiny (above), a Swiss businessman who controls, with his brother, strategic stakes in Asea Brown Boveri and Swiss watch group SMH. Richard Gourlay charts Leica's transformation. Page 24

Japanese ad men go public

When Asatsu, one of the leading Japanese advertising agencies, announced its intention to go public three years ago, the other agencies in Tokyo and Osaka were astonished. Impressed by Asatsu's resounding success, others are now eager to follow suit, attracted as much by the lure of enhanced public prestige as by the additional capital it would provide for overseas expansion. But some Tokyo stock exchange regulations - particularly those governing the relationship between parent companies and subsidiaries - have become notoriously strict since the Recruit scandal. Alice Rawsthorn reports. Page 20

US drive into European waste

Waste Management, the leading US waste handling group, has stepped up its drive into Europe, a market which chairman Dean Buntrock says is up to a decade behind America in terms of waste disposal awareness. Due largely to management deftness and further environmental regulation, WM's net income has expanded at an extremely fast compound rate of 28 per cent over the past five years. Barbara Durr reports. Page 20

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Chief price changes yesterday

FRANKFURT (DEM)		PARIS (FF)	
Alcatel	284 + 9	Alcatel	418 + 12
Boehringer	358 + 16	Alcatel	535 + 14
Daimler-Benz	531.5 - 17.5	SI-Agustine	265.9 + 12.4
Deutsche Bank	221 + 14	Midl (Cie)	538 + 25
Hegglund	540 + 10	Neugeba	281.1 + 25
Hegglund	720 + 20	Schneider	640 + 21
NEW YORK (D)		TOKYO (Yen)	
Alcoa	22 1/2 + 1/2	Alcoa	1170 + 70
Amstar	13 + 1/2	Alcoa	2520 + 170
Boeing	114 + 1/2	Boeing	740 + 55
Chrysler	13 + 1/2	Boeing	1150 + 130
Eastman	48 1/2 + 1/2	Duke	4100 + 500
Exxon	45 1/2 + 1/2	Exxon	3000 + 450
Gold	198 1/2 + 2	Gold	

LOWEY (pence)

Alcatel	44 + 3	GN	318 + 7
Boehringer	165 + 10	Lloyds Bank	290 + 8
Boeing	135 + 5	Logica	132 + 6
British Tech	60 + 5	Martin	18 + 1
Chrysler	12 1/2 + 1/2	P&O	503 + 10
Deutsche Bank	110 + 10	Parsons Int	95 + 7
Exxon	20 + 10	Rank Org	80 + 10
Gold	477 + 10	Thomas TV	342 + 9
Goldman Sachs	295 + 10	Wellcome	420 + 15

S&P cuts record number of credit ratings

By Nikid Tait in New York

THE GRIM financial condition of America's corporate sector was demonstrated graphically yesterday when Standard & Poor's, one of the largest US ratings agencies, revealed that it had downgraded long-term corporate credit ratings in 768 instances last year, a record figure.

This was double the number of downgrades made in 1988. Standard & Poor's also reported that there were just 189 upgrades last year.

S&P analysts warned they expected downgrades to exceed

upgrades again in the current year as the effects of the 1989 borrowing spree continue to be felt. But they stressed that the downgrades would centre on issues which are already tagged as speculative.

"Investment grade credits should hold up relatively well," said Mr Leo O'Neill, chief ratings officer.

Nevertheless, S&P still predicts that there could be defaults on \$15bn-\$20bn of corporate debt issued by US industrial companies in 1991. Last year, corporate

debt defaults reached \$14bn. That compares with an average annual figure of about \$3bn in the previous four years, and about \$1bn of defaults a year in the first half of the decade.

Last year's increase in downgrades was most marked for financial institutions, where the level more than doubled from 149 to 411. By contrast, upgrades fell from 70 to 44.

This partly reflected problems in the commercial banking sector - in particular, its exposure to property and highly-leveraged

transaction loans. S&P noted that in the early-Eighties there were 15 US banks with triple-A ratings; today, J.P. Morgan is the only one.

S&P added, however, that it did not expect the Bank of New England situation to affect current rating levels since problems there were already well-known.

Within the financial sector, S&P also cited the potential impact of asset problems on US life insurers. It said that most of 1990's downgrading in the insurance industry involved life com-

panies. In addition, the agency forecast that continued pressure on premiums might threaten the standing of some large property and casualty insurers. However, it stressed that these were still expected "to retain solid investment grade ratings".

On the industrial front, S&P noted that sectors most at risk during the current year included retailing, cars, airlines and casinos. There were 299 downgrades for industrial companies in 1990, compared with 159 in the previous year.

Lifeboat rushes in to New England storm

Peter Riddell and Alan Friedman report on the bailing out of the Bank of New England by Federal authorities

THE Sunday night rescue by federal regulators of the Bank of New England - the big regional bank that became insolvent when commercial property loan losses wiped out its capital base - is more than just one of the biggest bank failures in US history. The collapse is further evidence of a shake-out caused by America's property crisis, spreading recession and weakened banking system. It also reflects the regional slump in the economy of New England.

The depressed state of US banking has already seen big New York banks such as Citicorp, Chase Manhattan and Chemical Bank slashing dividends, laying off thousands of workers and piling up billions of dollars of non-performing loans. It is likely that a sizeable bank merger will occur within the next year as events force rationalisation.

The Bank of New England (BNE), with \$22bn of assets and operating banks in Massachusetts, Connecticut and Maine, has been taken over by a government agency, the Federal Deposit Insurance Corporation (FDIC), which itself is strapped for cash as it faces \$8bn of bail-out related losses in the 1990-91 period.

Rescuing BNE involves a cash injection of \$750m, part of a total government price tag of at least \$2.3bn, and ranks close to the costs of the 1984 rescue of Continental Illinois and the 1988 bail-out of First Republic Bank of Texas.

The Federal authorities acted to protect depositors and the stability of the banking system, while helping the economy of the region.

BNE's bail-out, among the largest ever bank rescues, has implications both for further efforts likely to be needed to assist troubled banks and for the review of the deposit insurance system due to be unveiled by the Bush administration later this month.



William Seidman (left), head of a strapped FDIC, and Lawrence Fish of Bank of New England

over the weekend, involving the FDIC, the Comptroller of the Currency, the Treasury and the Federal Reserve.

The need for speed, and to offer a broader message of reassurance, also affected the method of rescue.

One option might have been just to take over the bank, as happened with Continental Illinois in 1984. Another approach offered by the holding company's bondholders would have involved swapping their debt into equity.

Instead, the regulators chose a method designed to protect depositors and keep the banks as

potentially saleable institutions. Three bridge banks have been set up to take over from the previous bank and these were yesterday offering full banking services uninterrupted. This follows the \$750m capital injection and assurances that the Federal Reserve system will, through its discount window, lend any money needed to meet liquidity needs. But equity and bond holders in the overall holding company are not being protected.

Until a year ago, BNE was an ambitious and expansive "super-regional" bank that piled into the 1980s property boom with some-

thing like wild abandon. In part, it was a victim of poor management. Under the leadership of Mr Walter Connolly, the chairman who was sacked 12 months ago, BNE made a fundamental mistake by allowing nearly 37 per cent of its total loan book to be concentrated in commercial property.

A third of BNE's \$6.3bn of property loan portfolio is now in default and the bank may eventually have to declare up to \$6bn of its \$22bn of assets worthless, according to Mr Seidman.

Federal regulators forced the bank to sign a consent order last

year to sell \$6bn of assets and to co-ordinate all decisions with Washington under the new leadership of Mr Lawrence Fish, an able man who inherited the mess when he was named chairman last March.

Mr Fish said yesterday that BNE "was a classic lesson in the failure to diversify risk". The bank, he said, "lent too much, too aggressively, too quickly, for a number of years".

Last Thursday the bank's precarious position became unsustainable when its \$250m capital base was wiped out by the projected \$450m fourth-quarter loss. Mr Fish went to Washington, cap in hand.

Mr Robert Clarke, the Comptroller of the Currency, said the bankers told him they could no longer "push this rock up the hill".

Wall Street has long followed the bank's troubles and acted accordingly. BNE's share price has disintegrated - it stood at \$23 in late 1989 and was suspended yesterday at 50 cents. The bank's bondholders, who attempted a last-ditch debt-for-equity rescue before Washington declared insolvency on Sunday, meanwhile watched BNE paper trade at about two cents on the dollar yesterday morning.

Mr Seidman hopes the banks can be sold before long and he has talked of having two active potential bidders, with a transaction expected to be announced soon.

However, the FDIC will have to take over \$50m to \$60m of non-performing assets, out of a total of \$22bn. To make any sale attractive, this will involve estimated losses to the deposit insurance fund of around \$2.3bn, but under its accounting procedures for anticipating losses, such an amount had been assumed in its projected losses of \$4bn for 1990. The loss further reinforces Mr Seidman's call for an early recapitalisation of the fund by the banks.

Murdoch bond yields surge amid concern on debt talks

By Simon London

INTERNATIONAL bonds issued by News Corporation are now yielding up to 47 per cent, as investors display growing concern at the prolonged debt restructuring negotiations taking place between Mr Rupert Murdoch's media empire and its bankers.

News Corporation has borrowed heavily on capital markets and such high yields raise doubts about the group's ability to tap the markets at efficient interest rates in the future.

If the proposed three-year bank restructuring package is agreed, bankers have suggested that News Corporation may have to issue additional debt securities to refinance some of the bank debt at the end of this period.

The group currently has approximately \$900m of bonds in issue, denominated in sterling, D-Marks and Swiss francs. The bonds were issued through a network of seven subsidiary companies such as News Cayman Finance, NewsCorp Netherlands

Times. Mr Murdoch acquired stakes in both Reuters and Pearson in the equity markets.

Analysts estimate that between a third and a half of these bonds have now been converted into shares, leaving perhaps \$500m outstanding.

Traders in Europe said that News Corporation bond yields had been rising steadily during the past month as the debt restructuring talks had dragged on. For example, NewsCorp Netherlands Antilles \$F150m bond issue maturing in 1994 was trading at 35 1/2 per cent of face value yesterday, against 40 per cent early last week. This produces a yield of 47 per cent.

Representatives of News Corporation were in Geneva shortly before Christmas making presentations to the investment community, although it is not known whether existing bond issues were discussed.

Dealers in London reported very little trade in News Corporation paper over the past month.



Murdoch: talks drag on

TSB sells insurer to Axa-Midi

By David Sarchard in London

TSB GROUP, the UK's sixth largest bank, is to sell Target Group, its all-England insurance subsidiary, to Equity & Law, the life assurance company owned by the French group Axa-Midi.

However, the terms of the deal mean that TSB, which acquired Target for £227m (£431m) in August 1987, will incur a substantial loss which will be shown as an extraordinary item in its 1990 results due on Thursday.

Not only will payment by Equity & Law for TSB's stake in equity will be deferred, but TSB is to make provisions against losses made by Target since the end of October 1989. Mr Don McCrickard, TSB chief executive,

said yesterday that these were expected to exceed the sale price, though he declined to disclose any of the figures involved.

TSB's possible losses on the deal will not end there. It has also undertaken responsibility for some losses made by Target after its sale to Equity & Law is completed at the end of March.

TSB's stake in Target was worth £55m in October 1989 but since then it has dwindled rapidly. In the first half of last year, it made a loss of £27m.


Target's poor performance is attributed by stockbrokers' analysts in London to an unusually high rate of policy lapses. They said these hit its balance sheet

These securities having been sold, this announcement appears as a matter of record only.

New Issue

January, 1991

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RBC Dominion Securities Inc.		Wood Gundy Inc.
BMO Nesbitt Thomson Limited		Burns Fry Limited
Daiwa Europe Limited		Deutsche Bank Capital Markets Limited
Goldman Sachs International Limited		IEJ International Limited
J.P. Morgan Securities Ltd.		Paribas Capital Markets Group
Salomon Brothers International Limited		UBS Phillips & Drew Securities Limited

مكرامن الاصيل



## INTERNATIONAL COMPANIES AND FINANCE

## Eagle-Picher forced to seek creditor protection

By Karen Zagor in New York

EAGLE-PICHER Industries, a US manufacturer whose products once included asbestos, yesterday filed for protection from creditors under Chapter 11 of the Federal Bankruptcy Code in an effort to resolve the company's asbestos liability.

The company had hoped to escape the bankruptcy courts, having tentatively agreed in November to settle litigation with asbestos victims by paying \$750m over 20 years. It is facing about 65,000 outstanding injury claims so far.

Mr Thomas Petry, chairman of the Ohio-based company, said: "The liquidity crisis which precipitated the filing resulted from the need to satisfy the company's immediate asbestos litigation liability through the sale of operating assets, and was triggered by the failure of the buyers for the Eagle-Picher Mat division to fulfil a purchase contract."

Federal Judge Jack Wein-

stein approved the consolidation of all present and future asbestos injury claims against Eagle-Picher into a nationwide, mandatory class action.

In the case of Manville, the US industrial group forced into Chapter 11 in the early 1980s by claims from asbestos victims, a trust established to assume legal liabilities for health claims against the company experienced a severe shortfall of funds. Unless a proposed package for the settlement of a class action suit is approved by the courts, victims may be forced to wait as long as 20 years before receiving compensation.

Judge Weinstein's Eagle-Picher decision was aimed at addressing some of the problems which have plagued US asbestos litigation. He hoped to reduce the time victims must wait to be paid, relieve courts from hearing individual cases, and cut the exorbitant legal

and professional fees. But attorneys for the plaintiffs appealed against Judge Weinstein's decision, threatening to have him removed from the case.

Attorneys for the victims tried to force the company into involuntary bankruptcy in mid-December. It responded by filing a civil Racketeer Influence and Corrupt Organizations (RICO) suit against three prominent attorneys, alleging "malicious prosecution".

In spite of the bankruptcy protection procedures, the company still intends to operate as usual. Eagle-Picher expects to turn in operating income of about \$45m for the year ended November 30. In 1989, it had sales of \$728.9m.

Its shares are still trading in New York, where they plunged \$1 yesterday to \$14. At midday, the New York Stock Exchange indicated it might delist the company's issues.

## Racal fails to agree on price to supply GTS

By Richard Gourlay in London

RACAL Electronics, the UK electronics group, has failed to agree on a price to supply Whitehall departments with a government telephone system (GTS) that would have earned the company revenues of £1.5m (£2.85m) over 10 years.

Racal said the two sides had failed to agree on several commercial matters, one of which was price, while the government said Racal had been unable to offer the kind of service required in terms of value for money. Existing government data network (GDN) contracts with Racal would be unaffected by the collapse of the talks.

The loss of the contract further muddles the waters as Racal moves towards a proposed demerger and management buy-out which Sir Ernest Harrison, the Racal chairman, sprung on a surprised City last November.

Under the proposal the Racal Telecom subsidiary, which operates the profitable Vodafone cellular network and is 80 per cent owned by Racal Electronics, would be distributed to Racal Electronics shareholders and Racal Chubb, the security group, would be floated.

Sir Ernest said he will lead a management buy-out of the remaining Racal businesses - which include the government data network and would have included the superior telephone network.

Racal Electronics shares fell 5p to 169p with City analysts differing as to how great a loss it is to Racal and how it affects Sir Ernest's chances of leading an MBO. "It was disappointing because there was a lot of hope value attached to the government contract," said Mr Adam Quinton, broker at Phillips & Drew.

Brokers agreed losses from the government contracts, running at around £25m this year, are likely to fall from anticipated levels in the year ending March 1992 as Racal no longer has to finance the installation of switches.

Some brokers said the value of the government contracts had fallen from over £250m to £100m, representing a loss equivalent to 15p per share. Others estimated the value of the contracts had been halved to around £50m.

One option the Racal board was believed to be considering was the sale of the government contracts to Racal Telecom after their demerger. This would not only place them in a part of the demerged group where they would sit more comfortably but would also help cut the level of debt remaining in the Racal Electronics "rump".

The government invited Racal to talk on the proposed government telephone service last February after nearly a year of studying its needs. Individual departments are likely to examine their needs and contract individually with British Telecom or Mercury.

## Snecma to take share in new GE engine

By Paul Betts, Aerospace Correspondent

SNECMA, the French state-controlled aero-engine manufacturer, is increasing its long-standing co-operation links with General Electric of the US in the commercial jet engine field by taking a 20 per cent share in a new heavy-thrust GE engine.

The new CF6-80E1 is the latest and most powerful version of GE's CF6-80 commercial jet engine family and will power the new Airbus A330 widebody, twin-engine aircraft.

Snecma said the new engine will have 73,000lb of thrust and will come into commercial service in September 1993. So far airlines have ordered 81 widebody A330s to be powered by GE engines.

GE and Snecma have co-operated in commercial jet engines for the past 20 years including the CFM56 range, which powers Boeing 737 and Airbus A320 narrow body aircraft, the larger CFM56-2 and the planned new GE90 high thrust engine programme.

Snecma has a 10 per cent production share in the CF6-80C2 engine but is doubling its share to 20 per cent in the new, more powerful, CF6-80E1 derivative.

GE said yesterday that Snecma would be responsible for all final assembly of the new engine. The French group is also building new parts in both the high and low pressure systems of the new engine.

The US group said MTU of Germany, Fiat of Italy and Volvo of Sweden would also continue to co-operate in the new CF6 derivative.

Although the agreement yesterday intensifies the co-operation between Snecma and GE in the commercial jet engine sector, Snecma confirmed yesterday that it was seeking partnerships with other manufacturers in other aero-engine fields.

Snecma is discussing with Rolls-Royce the development of power plants for the next generation of military aircraft. It has also agreed to co-operate with Rolls-Royce in the development of an engine to power a second generation supersonic passenger aircraft to replace Concorde.

and over 7,000 firm orders have been placed for these engines with the number rising to 10,000 if options are included. Production of CFM56 is currently running at a rate of 65 engines a month and will rise to 100 a month in 1992.

On average, an aircraft equipped with CFM56 engines takes off every 17 seconds somewhere in the world. In three years' time, according to Snecma, more than a quarter of all take-offs by civil jet aircraft worldwide will be powered by the CFM56.

As Snecma starts to earn more and more money from the CFM56 over the next 10 years, one of its biggest problems will be how to spend this money to become a major aero-engine company, explained Mr Gallois. Admittedly, two very difficult years when it lost FF567m in 1987 and FF26.6m in 1988, the group returned to profit in 1989. In the first half of last year, the Snecma engine company, the main component of the group, had net earnings of FF25m from a profit of FF25m for the first six months of 1989.

Snecma's chairman remains cautiously confident that demand for civil jet engines will remain sustained in the longer term. Despite the current downturn in the civil aviation industry accelerated by the impact of the Gulf conflict on jet fuel prices and the general economic slowdown.

The lower dollar against the French franc was putting additional strain on the French company Mr Gallois said. He also warned the possibility of a drop in civil orders was a permanent risk.

To spread risks, Snecma needs to expand its product range, Mr Gallois explained. This would essentially involve increasing the number of new engine programmes over the next few years to six or seven. With GE, the French group is expanding and modernising the CFM56 family with the development of a new commercial jet engine. Snecma agreed last year to take a 25 per cent stake in GE's \$1.5bn programme to develop a new high thrust engine, the GE90, to power the next generation of widebody aircraft now under development by Boeing, McDonnell Douglas and Airbus.

GE and Snecma are also examining the development of a smaller engine to power new 100-seater regional jet aircraft programmes under consideration by a number of aircraft manufacturers.

## A lasting and successful alliance

SNECMA, the French state-controlled aero-engine company has been inexorably bound to General Electric of the US for the past two decades. The French company's agreement yesterday to invest in a 20 per cent stake in the production of a new higher thrust version of GE's CF6 large engine family to power the new Airbus A330 widebody aircraft, further strengthens the ties between the two groups in the civil jet engine sector.



Louis Gallois plans a more independent approach

Paul Betts looks at the 20-year association between Snecma, the aero-engine company, and GE of the US. Snecma's decision to invest in a stake in the production of a new version of GE's CF6 engine, strengthens the ties between the two groups.

for use on a military transport aircraft. But apart from this venture, Snecma has no ties with GE in the military engine business and appears more interested in a collaboration on future military engines with Rolls-Royce.

One of its most important current military programmes is the development of the M88-2 engine to power France's new Rafale combat aircraft. "This engine is 100 per cent Snecma," said Mr Gallois.

He argues that the company's expertise in military engines is a "great technical asset" with significant technological "spill-over" effects on civil engine manufacturing.

Indeed, he says he is concerned by the dramatic shift in the balance between military and civil engines in his group.

"The civil side now accounts for 75 per cent of our activity because military sales since 1980 have remained stable while commercial engine sales have grown sharply. I think 25 per cent military is not enough and I would like to see eventually the military side account for about 35 per cent sales."

But it is an expensive business. Snecma is funding out of its own resources, between FF20m and FF25m of the over all FF100m development costs of the Rafale power plant. With costs rising and the defence market undergoing a profound evolution as a result of east-west détente, Mr Gallois said the Rafale engine would be the last military programme

Snecma would undertake on its own.

"The future is in co-operation," he emphasised. A Snecma official also confirmed the French company's preliminary discussions on future military engines with Rolls-Royce.

But it is the partnership with GE in the development of subsonic commercial jet engines which is likely to remain the dominant factor in shaping Snecma's long-term strategy, especially now that Snecma is beginning to earn a return from the joint CFM56 engine programme with GE. Even by commercial aircraft engine standards, the pay-off has been long to come.

GE and Snecma agreed to work together on the engine in 1970. Snecma had also approached Pratt & Whitney, whose parent company, United Technologies then owned a 12 per cent stake in the French group. Pratt at the time was the dominant commercial jet engine manufacturer controlling about 80 per cent of the world market and was not interested in developing a competing engine. Rolls-Royce, for its part, was going bankrupt. This left GE which, like Snecma, was anxious to develop a new civil jet engine. But it was not until 1983 that the first CFM56 entered into service. Since then it has been a remarkable commercial success story.

More than 3500 CFM56 engines are today in service

for use on a military transport aircraft. But apart from this venture, Snecma has no ties with GE in the military engine business and appears more interested in a collaboration on future military engines with Rolls-Royce.

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## Ferri cuts staff as earnings fall

By William Dawkins in Paris

FERRI, the French stockbroking firm, yesterday became the latest on the Paris bourse to report an earnings decline and a reduction in staff.

Mr Alain Ferri, group chairman, estimated that operating profits fell from FF35m in 1989 to between FF10m and FF15m in 1990, and FF10m last year.

The group, which used to have the largest staff of any French stockbroking firm, has reduced its workforce from 240 in June to 212, all through natural wastage. On top of this,

Mr Ferri plans to make 20 redundancies shortly.

Like the five other independent brokers left on the Paris market, Ferri has been affected by investors' growing tendency to do business with big institutional owned firms which appear more secure.

The general squeeze on commissions last July led to the collapse of Tuffier et Associés, another independent broker, which has since been taken over by an offshoot of Crédit Lyonnais, the state-controlled bank.

However, Mr Ferri claims his firm has suffered a smaller decline in brokerage income than the average for the market.

Ferri's commission income on share dealing fell by 28 per cent to FF80.2m, while its brokerage on the futures market rose by 40 per cent to FF19.3m and commission from dealings on the options market rose by 70 per cent to FF17.5m.

The group expects to remain profitable in the current year, even if stock market conditions do not improve.

## Ciba-Geigy and Olin Corp to set up chip venture

By William Duffice

CIBA-GEIGY, Switzerland's biggest chemicals group, is investing \$70m in a joint venture on micro-electronic materials with Olin Corporation of Stamford, Connecticut, in the US.

Each company will have a 50 per cent stake in OCG Micro-electronic Materials, which will combine their research, development, production and marketing of photoresists and polymers used in making advanced semiconductors.

The world market for photoresists is valued at \$250m a year and has been growing at a yearly rate of 8 to 10 per cent. Worldwide sales of the polymers, used mainly as intercommunicating materials between chips in circuit boards, were between \$50m and \$60m in 1990. The market has been growing yearly by between 15 and 20 per cent.

OCG's sales are expected to be initially 60 per cent US, 40 per cent Europe. Photoresists will be sold in Japan and south-east Asia through Fujitsu Electronics, of which OCG will own 49 per cent.

## Teledyne income takes dive in fourth quarter

By Karen Zagor

TELEDYNE, the California conglomerate which last year spun off its finance and insurance subsidiaries, yesterday turned in sharply lower fourth-quarter net income, in line with expectations.

For the three months ended December 31, Teledyne had net profits of \$50,000, or 1 cent a share, compared with \$38.8m (\$1.14) in the corresponding period a year earlier. Last year's results were boosted by \$24.1m, or 44 cents a share, by income from discontinued operations.

Sales for the 1990 fourth quarter were \$690.4m, against \$683.4m a year ago.

The company said in December that its fourth-quarter earnings would "about break even".

For the whole of 1990, Teledyne posted net income of \$34.8m, or \$1.71 a share, on sales of \$3.45bn. This compared with net income of \$28.9m, or \$1.46 a share, which included \$108.6m of income from discontinued operations, on

sales of \$3.53bn in 1989.

It said its operating profit before taxes in 1990 was hurt by about \$90m due to "provisions for losses from the performance of development and initial production fixed-price contracts. About \$50m of this pre-tax charge was recorded in the fourth quarter."

The company attributed the deterioration of its earnings to the economic slowdown in the steel and automotive industries, estimated losses on the disposal of certain operating companies, settlements for aircraft product liabilities and strikes at some engine manufacturing sites.

The 1989 figures were restated to reflect the company's former insurance and finance subsidiaries as discontinued operations, and were adjusted for a 5-for-1 common stock split.

Teledyne's shares were unchanged at \$18 1/4 at mid-session yesterday on the New York Stock Exchange.

This announcement appears as a matter of record only

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## Profits at Luxembourg banks decline by 15%

By David Buchan in Luxembourg

THE SLOWDOWN in the business cycle and sharper competition from other banking centres reduced the profits (before provisions) of Luxembourg's powerful banking sector by 15 per cent last year, according to Mr Pierre Jaans, director-general of the Institut Monétaire Luxembourgeois (IML).

Mr Jaans, whose IML is the grand duchy's equivalent of a central bank, also said in an interview that provisions would have to be increased to take account, among other factors, of greater risks of loan exposure in eastern Europe and the Soviet Union, once considered solid bets for western lenders.

In 1990, Luxembourg banks recorded profits (before provisions) of LFr75.452bn (\$2.45bn). Mr Jaans said preliminary figures available to the IML indicated that the 1990 figure would be some 15 per cent lower. This is despite the fact that the number of banks rose from 166 at the end of 1989 to 177 by the end of November 1990, with six French banks

setting up in the duchy after the ending of capital controls in France last year.

The Association of Luxembourg Bankers (ALB) said there was nothing surprising about Mr Jaans' profit predictions, which were less than in many other financial centres. An ALB spokesman said it could be compared to the 1988-89 downturn, though he admitted the problem was this time not just the cyclical effect of interest rates rises and stock market falls but also because Luxembourg was now experiencing sharper competition from other financial centres.

Despite having to set aside larger provisions out of smaller profits for last year, Luxembourg banks will have no difficulty in meeting the new EC capital adequacy rules, Mr Jaans said.

When this directive is phased in during 1993-94, banks will have to have capital equal to 8 per cent of a weighted sum of their assets. The IML director general said half of the banks were already comfortably above the 8 per cent mark.

## Canada Packers sells division

By Clay Harris, Consumer Industries Editor

CANADA Packers, Canada's largest food processing company, has sold its dairy division, which includes the Black Diamond cheese brand, to Ault Foods, a subsidiary of the diversified brewing group John Labatt, for about C\$50m (\$43.4m).

The deal is the largest disposal completed since Hilldown Holdings, the British food group, took control last June. Hilldown owns 56 per cent of Canada Packers.

The dairy division had sales of C\$158m in the year to March 31 1990.

Only one of its three plants in Ontario will change hands. Canada Packers will close the other two on January 31, eliminating 140 jobs.

Canada Packers last month sold its peanut butter operation for \$22.5m to CPC International.

It is also entertaining offers for its edible oils business, Canada's largest.

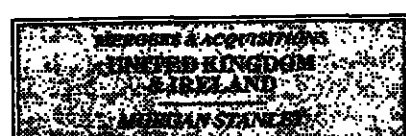
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# Morgan Stanley

## European M&A Transactions in 1990



**The Albert Fisher Group PLC**  
(subsidiary of a minority interest by Corporate Partners)

**Amerham International plc**  
and **Kodak Limited**  
formation of a joint venture company to be called **Amerite Diagnostics Ltd.**

**The Assets of Amoco (U.K.) Limited**  
(subsidiary of Amoco Corporation)  
acquired by **Société Nationale Elf Aquitaine**

**BET PLC**  
sale of its subsidiary **Anglian Windows** to **Mastervital**

**The Consumers' Gas Company Ltd.**  
(subsidiary of G.W. Utilities Ltd.)  
acquired by **British Gas plc**

**Goodman International Ltd**  
pending recapitalization

**J.R. Crompton Ltd.**  
(subsidiary of Borel plc)  
acquired by **Portals Holdings PLC**

**Lloyds Bank Canada**  
(subsidiary of Lloyds Bank PLC)  
acquired by **The Hongkong Bank of Canada**  
(subsidiary of The Hongkong and Shanghai Banking Corporation Limited)

**The Portuguese Operations of Lloyds Bank PLC**  
pending acquisition by **Banco Bilbao Vizcaya S.A.**

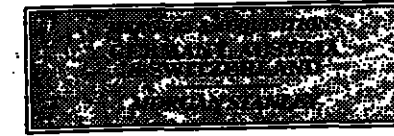
**Lloyds Bank USA**  
(subsidiary of Lloyds Bank PLC)  
acquired by **The Daiwa Bank, Ltd.**

**Marubeni Corporation**  
acquired **Birkhys Plastics Ltd.**  
(subsidiary of General Electric Company and Siemens AG)

**The Morgan Stanley Leveraged Equity Fund II, L.P.**  
and an investment group led by **Fitzwillson Public Limited Company**  
have acquired through a jointly owned company a 25.9% interest in **Waterford Wedgwood PLC**

**Rockem Environmental Services PLC**  
proposed merger with **Shanks & McEwan PLC**

**Toxide Group PLC**  
(subsidiary of Cookson Group plc)  
acquired by **Imperial Chemical Industries PLC**



**The North American Packaging and Commercial Ink Business of BASF Corporation**  
acquired by **San Chemical Corporation**  
(subsidiary of Dainippon Ink & Chemicals, Inc.)

**Joh. A. Benckiser GmbH**  
acquired **The North American Household Products Business of Smith Kline Beecham PLC**

**Joh. A. Benckiser GmbH**  
and **Hoechst AG**  
sale of a 50% interest in **Benckiser-Knappeck GmbH**

**Holzstoff Holding AG**  
acquired **The Non-Woven Products Division of James River Corporation**

**The German Paper Operations of Holzstoff Holding AG**  
acquired by **Mylykoski Oy**

**Marsh & McLennan Companies, Inc.**  
acquisition of a majority interest in **Gradmann & Holler**

**The Morgan Stanley Leveraged Equity Fund II, L.P.**  
through **MS Cargo Van Holdings GmbH**  
acquired **Automotive Equipment Betelings GmbH**

**The Assets of The Polysar Rubber Division of NOVA Corporation of Alberta**  
acquired by **Bayer AG**

**The Home and Garden Business of Shell Agrar GmbH & Co. KG**  
of **Royal Dutch/Shell Group**  
acquired by **Rhône-Poulenc S.A.**

**Siemens Aktiengesellschaft Österreich**  
acquired **AMS Industries plc**

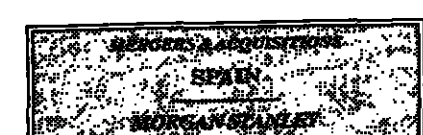
**Spectra-Physics, Inc.**  
(subsidiary of CIBA-GEIGY Corporation)  
acquired by **Pharos AB**

**The Pharmaceutical Business of Triton Biosciences Inc.**  
(subsidiary of Shell Oil Company)  
acquired by **Schering AG**

**Vista Chemical Company**  
pending acquisition by **Alpha Acquisition Corp.**  
(subsidiary of RWE-DEA Aktiengesellschaft für Mineralöl und Chemie)

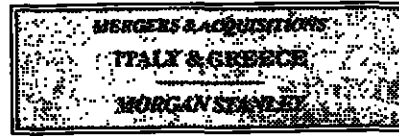
**Westdeutsche Landesbank Girozentrale**  
acquired **Selected European Operations of Standard Chartered PLC**

**Westdeutsche Landesbank Girozentrale**  
and **Standard Chartered PLC**  
joint venture of their European merchant banking and corporate finance activities



**La Toja, Antica Erboristeria and certain assets of the European Personal Care Division of The Gillette Company**  
acquired by **Nobel Consumer Goods A.B.**  
(subsidiary of Nobel Industries A.B.)

**Telefónica de Argentina S.A.**  
(subsidiary of Empresa Nacional de Telecomunicaciones)  
acquired by a consortium led by **Telefónica de España S.A., Citicorp** and **Inversora Catalinas S.A.**



**J/Mont N.V.**  
(joint venture between **Montedison S.p.A.** and **James River Corporation of Virginia**)  
acquired **Cartellas S.A.** and **Achaia Papermill S.A.**

**Prince Holdings, Inc.**  
acquired by **Edizione Holding S.p.A.**

**S.A.C.I.S.p.A.**  
(subsidiary of Montedison S.p.A.)  
merged certain tissue paper and other related operations with **James River International Holdings, Ltd.**  
(subsidiary of James River Corporation of Virginia) to form **J/Mont N.V.**

**S.A.C.I.S.p.A.**  
and **James River International Holdings, Ltd.**  
exchanged 50% of the capital stock of **J/Mont N.V.** for 50% of the capital stock of **J/Mont-Nokia N.V.**  
(subsidiary of Nokia Corporation)

**Telecom Argentina STET - France Telecom S.A.**  
(subsidiary of Empresa Nacional de Telecomunicaciones)  
acquired by a consortium led by **STET - società finanziaria telefonica p.a., France Cables et Radio S.A., J.P. Morgan & Co. Incorporated,** and **Compañía Naviera Pereg Companie S.A.**



**N.V. AMEV**  
merger of its entire operations with those of **Groupe AG**

**Arbed S.A. and Furukawa Electric Co., Ltd.**  
acquired **The International Businesses of Yates Industries, Inc.**  
(subsidiary of Square D Company)

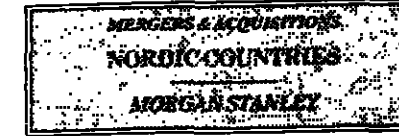
**Bührmann-Tetterode N.V.**  
acquired **Robert Horne Group plc**

**Groupe Cockerill Sambre**  
acquisition of a controlling interest in **YMOS AG**

**Monumental Life Insurance Company**  
(subsidiary of Aegon N.V.)  
acquired **The Home Services Division of Washington National Insurance Company**

**NKF Holding N.V.**  
acquisition of a 51% interest by **Nokia Corporation**

**Yamanouchi Pharmaceutical Co., Ltd.**  
pending acquisition of **The Pharmaceutical Division of Royal Gist-brocades nv**



**ABB Electric Inc.**  
(subsidiary of Asea Brown Boveri Inc.)  
acquired by **MagneTek, Inc.**

**C-E Minerals of Combustion Engineering, Inc.**  
(subsidiary of Asea Brown Boveri Inc.)  
acquired by **IMETAL**

**Combustion Engineering, Inc.**  
acquired by **ABB Asea Brown Boveri Ltd.**

**Sprout-Bauer Companies of Combustion Engineering, Inc.**  
(subsidiary of Asea Brown Boveri Inc.)  
pending acquisition by **Maschinenfabrik Andritz AG**

**The Hong Kong Operations of Den Norske Bank**  
pending acquisition by **Unibank of Denmark**

**Misomex**  
(subsidiary of Dyson-Kramer Moran Corporation)  
acquired by **Baldwin Technology Company**

**Neste Oy**  
pending acquisition of **MCN**  
(a joint venture between **Alko N.V.** and **N.V. DSM**)

**AB Nobel Plast**  
(subsidiary of Nobel Industries Sweden AB)  
acquired by **Den Norske Stats Oljeselskap A.S.**

**Nordbanken**  
acquired by **FRanken**

**The Swedish Match Consumer Products Operations of Stora Kopparbergs Bergslags AB**  
acquired by **A Scandinavian led Investor Group**

**TVH Acquisition Corporation**  
(formed by **Drygg-Hansen Holding AB, Vik Brothers International** and other investors)  
pending acquisition of **The Home Insurance Company**  
(subsidiary of Ambac Corporation)



**ACCORS S.A.**  
acquired **Motel 6, L.P.**

**Alexis Lichine et Cie S.A.**  
(subsidiary of Bass PLC)  
acquired by **Société des Vins de France S.A.**  
(subsidiary of Groupe Pernod Ricard)

**Thorofare N.J. Fluorochemical Operations of Atochem North America, Inc.**  
acquired by **Ansimont N.V.**

**The Bostik Division of The Black & Decker Corporation**  
acquired by **Orkem S.A.**

**Norton Company**  
acquired by **Compagnie de Saint-Gobain**

**Parfums Stern**  
(subsidiary of Avon Products, Inc.)  
acquired by **Saltrep**  
(affiliate of Saudi S.A.)

**Pierre Cardin's Prestige Perfumes Inc.**  
(subsidiary of American Cyanamid Company)  
acquired by **Pierre Cardin**

**Somfy S.A.**  
acquired **The Simu Division of Poliet**

# MORGAN STANLEY INTERNATIONAL

مكرايم الأصيل



## INTERNATIONAL COMPANIES AND FINANCE

## Japanese ad men tackle their toughest campaign

Alice Rawsthorn looks at plans by three leading agencies to follow Asatsu on to the stock exchange

WHEN Asatsu, one of the leading Japanese advertising agencies, announced its intention to go public three years ago, its decision caused consternation among its fellow agencies.

All the other Japanese agencies were, after all, in private hands. The concept of a publicly-quoted company seemed out of place against this long tradition of private ownership and the idiosyncratic structure of the Japanese advertising system.

Three years later, Asatsu's flotation is considered to have been a resounding success. It shares have outperformed the Tokyo stock market. Three other advertising agencies - Tokyu Agency, Dai-ichi Kikaku and Daiko - are now finalising plans to follow Asatsu on to the stock market.

Tokyu and Dai-ichi Kikaku, the third and fourth largest agencies in Japan, are restructuring their finances before applying to join the Tokyo stock market this spring. Daiko, the number five agency, is said to be considering a flotation in Osaka.

One reason for this sudden surge of interest in flotations is that the other agencies have been impressed by Asatsu's share price performance. Asatsu itself, according to its president, Mr Masao Inagaki, is

## TOP 10 JAPANESE AGENCIES IN 1989 (Ranked by turnover)

Dentsu  
Hakuhodo  
Tokyu Agency  
Dai-ichi Kikaku  
Daiko Advertising  
Asatsu  
Yomiko Advertising  
I&S Corp.  
McCann Hakucho  
Asahi Advertising

Source: Advertising Age

pleased with the decision to go public.

However, the agencies have other motivations. They see flotation as a way of raising their status within the Japanese advertising industry and also as a means of raising capital to finance their expansion into other countries.

The issue of status is of peculiar importance to the agencies because of the balance of power in the Japanese advertising industry, which is dominated by two giant agencies, Dentsu and Hakuhodo.

Dentsu and Hakuhodo have towered over their competitors for decades. Dentsu alone accounted for almost a quarter of the ¥5,071bn (\$39bn) spent on advertising in Japan in 1989.

and Hakuhodo for another fifth. The sheer scale of their buying power means these agencies exercise considerable influence over the Japanese media. Their position is so powerful that they effectively act as media brokers, selling newspaper space and television time on to other agencies.

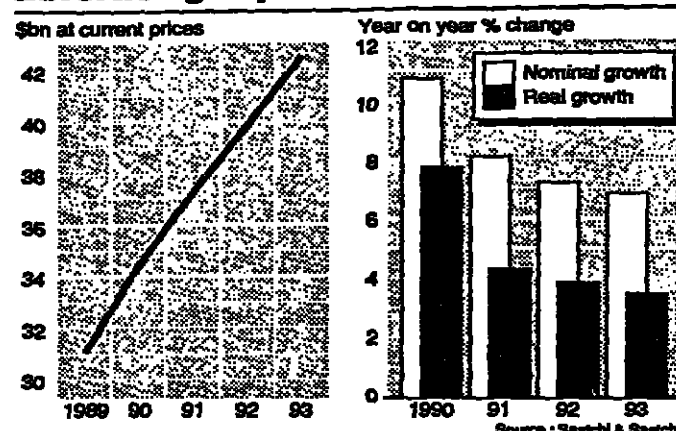
This makes it very difficult for the smaller agencies to expand. They tend to do so by carving out their own areas of expertise. In Asatsu's case, it's the creation of children's cartoons for television. Dai-ichi Kikaku is heavily involved with radio advertising. Tokyu has benefited from its political contacts.

Going public is, said Mr Shoji Nakagawa, senior managing director of Tokyu, yet another way for agencies to "create a clear position in the market", thereby differentiating themselves from Dentsu and Hakuhodo.

It also offered an opportunity for the agencies to raise capital for international expansion. Until recently, Japanese agencies have tended to concentrate on protecting their position in the Japanese market. Asatsu, for instance, makes less than 1 per cent of its income outside Japan. Tokyu makes virtually none.

However the Japanese agencies

## Forecast growth of Japanese advertising expenditure



are now becoming more active overseas. This is partly due to concern that the domestic market is becoming increasingly competitive after years of healthy growth, and partly because they fear they will miss out on expansion opportunities as yet more Japanese companies diversify into other countries.

Mr Masao Yabe, managing director of Dai-ichi Kikaku's overseas division, is convinced the future success of the Japanese agencies will be determined by their ability to operate as international networks.

Going public offers an opportunity to raise the capital needed to create - and maintain - an overseas operation. Asatsu is already in the closing stages of negotiations with BBDO - the US agency owned by the Omnicom marketing group, with which Asatsu already has a joint venture in Japan - over the formation of an international network. Daiko plans to extend its liaison with Grey, its US partner. Dai-ichi Kikaku is in discussions with a number of potential partners.

However, the agencies face a number of obstacles as they

prepare for flotation. The regulations imposed by the Tokyo stock exchange are notoriously strict, particularly in the area of the relationship between parent companies and subsidiaries.

This poses problems for the advertising agencies, given that many have formed joint ventures with Western partners. Tokyu, for instance, formed a joint venture, Tokyu International Advertising, originally with D'Arcy Masius Benton & Bowles, the US agency. Tokyu must sever all connection with TIA, a subsidiary of its parent company, Tokyu Group, before being allowed to go public.

In many ways the stock exchange regulations are the least of the problems facing the Japanese agencies as they finalise plans for flotation.

The Japanese advertising market is maturing. There was a significant slowdown in advertising expenditure last autumn because of the uncertainty caused by the Gulf crisis and the stock market slump. The outlook for this year is even gloomier. Asatsu went public at a time when the Japanese advertising market was extraordinarily buoyant. Tokyu, Daiko and Dai-ichi Kikaku are preparing to do so in a much more competitive climate.

## Improved ore grades bolster Gold Fields

By Philip Gwath in Johannesburg

IMPROVED ore grades at seven South African gold mines in the Gold Fields group helped them overcome a decline in the gold price and record increased profits in the quarter to December.

Tons milled in the group declined marginally from 3.55m to 3.54m tons, due mainly to losses in production following underground fires at Deelkraal and Doornfontein, and the winding down of operations at Valfontein. However, an increase in the average yield per ton of ore milled meant the total amount of gold produced rose 3 per cent to 28,173kg.

This was sufficient to offset the decline in the average price of gold received to R31,239 from R31,704 (\$12,500) per kg so that gold revenue was slightly higher at R881m, compared with R869m. Working costs were well controlled, and after-tax profits were up at R288m from R214m, against which must be set the large capital expenditure figure of R203m.

Mr Alan Munro, executive director in the gold division, stressed that the industry's position remained "sombre". He added: "On all our mines, particularly the high payers which have got fat, a lot of effort is going into trimming the fat." As yet there have been no retrenchments on Gold

Fields mines and the group has two new mines which offer employment opportunities.

At Driefontein Consolidated, East Driefontein returned to more normal production levels following problems in the previous quarter. West Driefontein achieved an increase in yield to 11.3 grams per ton from 10.5. Gold produced rose to 7,947kg from 7,234kg, while tons milled was constant. Overall after-tax profit at Driefontein rose from R108.3m to R124.5m.

Kloof, the group's other heavyweight mine, had a less fortunate quarter. Ore milled and yield were maintained, but costs per ton milled rose from R215.5 to R223.3. This contributed to a decline in after-tax profit from R64.6m to R64.3m. Of the other mines, Venterskop had another poor quarter, with an operating loss of R6.8m. Mr Munro said development of the new No 4 shaft complex, where production would ultimately shift, was going well. He would not say when production at Doornfontein, closed after three last month, would resume. He said plans to restore production would incorporate "previous endeavours to restore profitability of the mine by rationalisation of the scale of operations."

## Waste company stalks fresh prey in Europe's green growth

A FEW years ago, Mr Dean Buntrock, chairman of the US company Waste Management, seemed opportunity in the not-so-green pastures of Europe.

In some areas, Europe's handling of waste is estimated to be about five to 10 years behind that of the US, and Mr Buntrock wanted to position his company, the world waste-handling leader, to ride atop the green wave expected to roll through Europe this decade.

Mr Buntrock is a long way towards his goal. In the past 18 months, Waste Management has made a series of acquisitions and joint ventures that have sent the company's European yearly revenues rocketing from less than \$50m to more than \$700m.

Waste Management can now claim a presence in six European countries: Germany, Italy, Spain, Denmark, the Netherlands and Sweden. And this year it is seeking partners for further acquisitions or joint ventures in the UK and France.

The company has not disclosed the amount it has invested nor its war chest. But its strategy has won high marks. "We think... they're well-positioned. Europe is the next big opportunity," said Mr Oliver Nicklin of Chicago-based First Analysis, an investment advisory business specialising in "green" industries.

Mr Buntrock, a big game hunter whose office is adorned with such trophies as moose heads and brown bears, knows the virtues of stalking, patience and an accurate aim.

He is building the company internationally in much the way he has built it domesti-

cally - getting in and staying ahead of the regulatory curve. He is also credited by analysts and his peers with an uncanny sense of opportunity.

Four years ago, Mr Buntrock foresaw that recycling would be an important new business for the US solid waste industry. Starting from zero then,

the company's recycling business has swelled to more than 300 municipal contracts, representing about 7m people. It has also struck agreements for recycling plastics with Du Pont, and metal and paper containers with American National Can and Stone Container.

During the past five years it has achieved an average compound growth rate of 28 per cent for revenue and 32 per cent for net income. Total revenues last year were about \$5.2bn, against \$65m 10 years ago.

It has the largest solid waste operations in north America, including collection services for more than 8m homes and 614,000 commercial and industrial customers.

It operates 126 landfills in 35 states and two Canadian provinces, is north America's largest provider of recycling collection and has the nation's largest hazardous waste operations through its subsid-

ary Chemical Waste Management.

This year it also increased its equity stake in Waste Technology, the US developer of waste-to-energy systems, from 22 per cent to 55 per cent.

However, the company must contend with criticism from some environmental groups. Greenpeace, for example, is preparing a document attacking the company for alleged contempt and possible violation of anti-trust and environmental laws.

However, industry analysts and some green activists say the company is environmentally sensitive.

It has begun its European expansion largely through collection and disposal services, but it expects the industry in the European Community to become more waste-driven as it is in the US.

As US rules toughened, the private, low-cost operators were forced to upgrade or sell out. Cities and towns, which once had their own collections and dumps, have moved to contract to more high-tech private companies. Waste Management reckons that Europe will follow the same path.

Mr Buntrock expects European competition to be tough. For example, Europeans tend to incinerate more than the Americans and there is greater use of waste energy plants. While Europe represents the company's first big burst of foreign expansion, its international operations - which it is considering spinning off as a separate company - cover Saudi Arabia, Venezuela, Argentina, Australia, New Zealand, Hong Kong and China.

## Banks seek to reduce EIE debt

By Robert Thomson in Tokyo

EIE International, the privately-held Japanese property developer with extensive foreign interests, yesterday confirmed its banks had increased their management role, but denied reports that the company was facing receivership.

The Long-Term Credit Bank of Japan, the leading lender to the EIE group, is to send specialists to the company to examine ways of reducing the outstanding debt, estimated at ¥500bn (\$3.7bn), and has promised to assist in covering interest payment obligations.

EIE says the sharp rise in Japanese interest rates over the past year has caused finan-

cial problems. It indicated yesterday that the company could sell off property interests outside its core business of resort development in the southern Pacific region.

The company controls office buildings, hotels and golf courses in the US, UK, Australia, Thailand and New Zealand, and has a half share in an Australian university founded by the businessman Mr Alan Bond.

Mr Harunori Takahashi, EIE's president, and Mr Bond have jointly developed several projects, and the Japanese company bought the Bond Centre building in Hong Kong from the troubled

Australian entrepreneur. "We would not be talking the truth if we pretended that we are not having problems, but our core businesses are strong. Interest rates have practically doubled in the past year, and that is a big headache for our company," EIE said.

Apart from the Long-Term Credit Bank, which says its own exposure is around ¥100bn, EIE's other main banks have been Mitsui Trust and Banking, Sumitomo Trust and Banking, and the Nippon Credit Bank.

EIE said the banks sent directors to the company over a year ago. They were now "fortifying their relationship".

## Brazil to rescue state shipper

THE BRAZILIAN government

has announced a US\$1.5bn rescue package for Lloyd Brasileiro, the ailing state-owned maritime group, writes Victoria Griffith in Sao Paulo.

Under the scheme, Lloyd's short-term debt is being paid off in order to free nine ships confiscated by creditors in Europe, the US and Canada. According to Dr Jarbas Passarinho, justice minister, the funds will be released by the government this week at the latest to prevent creditors from auctioning off the ships. Two vessels are now under threat of auction.

In December, President Collor announced the decision to either extinguish or privatise Lloyd, which carries total debts of US\$300m.

## Inco raises gold interests

By Robert Gibbons in Montreal

THE WESTERN world's biggest nickel producer, Inco, is becoming a medium-sized gold and silver producer.

The merger of its Inco Gold subsidiary with Consolidated TVX Mining was approved by TVX shareholders. The continuing TVX Gold will be 60 per cent-owned by Inco and will hold interests in six properties with estimated 1991 net output of 350,000 to 400,000 ounces of gold and silver equivalent.

TVX Gold will have 60 per cent of two former Inco Gold operations in north-western Quebec that started production in 1988: 50 per cent of La Colpa in Chile, already a producer of gold and silver, and a Montana gold producer, and interests in four Brazilian operations.

Average cash production costs will be about US\$200 an ounce and known reserves are estimated at 7m oz of gold and equivalent.

At September 30 1990, TVX Gold had no form assets of US\$250m, long-term debt of US\$87m, and 9 months' net profit was US\$1.5m.

Mr David James, mining analyst at Richardson Green-shields Canada, says that TVX Gold, in stock market terms, will rank with Pegasus Gold, a solely North American producer, and Cambior, mainly a Quebec producer but expanding overseas.

Shell Canada is paying \$100m for Gulf Canada Resources' 10 per cent working interest in the Carleton Place field north west of Calgary.

ANNOUNCING  
FREEPORT-McMORAN  
COPPER & GOLD INC.NYSE: FCX  
FORMERLY  
FREEPORT-McMORAN  
COPPER COMPANY, INC.

Freeport-McMoran Copper & Gold Inc. common stock began trading January 7, 1991, on the New York Stock Exchange under the symbol FCX. We changed our name to reflect the significant growth in our gold reserves:

- 6.7 million ounces of gold since June 30, 1990.
- 11.3 million ounces of gold since December 31, 1989.
- Gold reserves totaled 19.4 million ounces on December 31, 1990.
- Our Grasberg mine now possesses the largest published gold reserve of any single operating mine in the world.

FCX RESERVES AT YEAR-END*					
	1990	1989	1988	1987	1986
Copper	13.9	8.3	6.4	3.3	2.6
Gold	19.4	8.1	5.3	1.5	1.0
Silver	34.7	27.2	27.4	19.5	17.6

\*Copper: millions of payable pounds; gold: million ounces of payable ounces; silver: millions of payable ounces.

When compared with year-end 1989, proved and probable ore reserves of copper, gold, and silver on December 31, 1990, increased by 67 percent, 140 percent, and 28 percent, respectively.

FCX. THE NYSE SYMBOL FOR COPPER NOW MEANS COPPER AND GOLD.

The company's expansion of its low cost operations to at least 52,000 metric tons per day, scheduled for completion by no later than mid-1992, could allow annual production to approximate 600 million pounds of copper and 600,000 ounces of gold. Our engineering staff is evaluating this most recent increase in our copper/gold reserves together with the continuing flow of encouraging exploration data within our contract of work to determine the possibility of increasing production above the currently planned rate of 52,000 metric tons per day.

**FREEPORT-McMORAN  
COPPER & GOLD**  
Affiliate of Freeport-McMoran

No action is required on the part of existing shareholders in connection with this name change. For additional information, contact Mr. Craig E. Saportis, Vice President - Investor Relations, Freeport-McMoran Inc., P.O. Box 61119, New Orleans, Louisiana 70161, U.S.A.



# Gold Mining Companies' Quarterly Reports for the quarter ended 31 December 1990

All companies are incorporated in the Republic of South Africa

## Driefontein Consolidated

Driefontein Consolidated Limited  
(Registration No. 64/04682/06)

ISSUED CAPITAL: 204 000 000 shares of 50 cents each, fully paid.

	Quarter ended 31 Dec 1990	Quarter ended 30 Sept 1990	Six months ended 31 Dec 1990
<b>OPERATING RESULTS</b>			
<b>Gold - East Driefontein</b>			
Ore milled (t)	720 000	695 000	1 415 000
Gold produced (kg)	5 923.6	5 605.2	11 528.8
Yield (g/t)	8.2	8.1	8.1
Price received (R/kg)	31 094	31 754	31 384
Revenue (R/milled)	255.64	256.41	256.02
Cost (R/milled)	152.23	159.79	155.94
Profit (R/milled)	103.41	96.62	100.08
Revenue (R000)	184 058	178 205	362 263
Cost (R000)	109 605	111 051	220 656
Profit (R000)	74 453	67 154	141 607
<b>Gold - West Driefontein</b>			
Ore milled (t)	705 000	705 000	1 410 000
Gold produced (kg)	7 947.4	7 234.0	15 181.4
Yield (g/t)	11.3	10.3	10.8
Price received (R/kg)	31 305	31 745	31 515
Revenue (R/milled)	353.37	326.18	339.77
Cost (R/milled)	172.98	172.29	172.63
Profit (R/milled)	180.39	153.89	167.14
Revenue (R000)	249 128	229 957	479 085
Cost (R000)	121 590	121 463	243 053
Profit (R000)	127 538	108 494	235 667
<b>Reclamation plant - West Driefontein</b>			
Treated (t)	600 000	600 000	1 200 000
Gold produced (kg)	401.8	454.5	856.3
Yield (g/t)	0.7	0.8	0.7
Revenue (R000)	12 541	14 527	27 068
Cost (R000)	4 040	5 070	7 710
Profit (R000)	8 501	10 457	19 358

### FINANCIAL RESULTS (R000)

Working profit: Gold and reclamation plant	210 129	185 507	395 634
Taxable royalties	1 629	1 646	3 275
Net mining revenue	211 758	187 153	398 909
Net sundry revenue (group)	29 527	23 403	42 930
Recovery under loss of profits insurance	—	1 196	1 196

Profit before tax and State's share of profit	240 685	202 750	443 435
Tax and State's share of profit	109 786	94 410	204 196

Profit after tax and State's share of profit	130 899	108 340	239 239
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Capital expenditure	44 286	45 124	89 410
Dividend	122 400	—	122 400

**CAPITAL EXPENDITURE.** The unexpended balance of authorised capital expenditure at 31 December 1990 was R806.6 million.

**DIVIDEND.** A dividend (No. 35) of 60 cents per share was declared on 11 December 1990, payable to members on or about 6 February 1991.

### EAST DRIEFONTEIN

No. 5 Sub-Vertical Shaft-E. The permanent headgear steelwork was installed and equipping of the shaft commenced.

No. 7 Ventilation Shaft-E. The plan for the headgear and foundations for the stage-winder have been laid. The shaft was sunk to a depth of 16 metres in the pre-sinking phase.

No. 1 Tertiary Shaft-E. The support and lining of the headgear portion and the excavation of 34 level station was completed. The tibble and stage winders were installed.

### WEST DRIEFONTEIN

No. 9 Sub-Vertical Shaft-W. Excavation of the headgear dome on 21 level continues. A vertical hole has been raised from 21 to 23 level and slitting of this hole to full size from 22 level downwards has commenced. The raising of rock-passes between 21 and 23 levels was completed.

On 21 level the excavation of the south man-winder and rock-winder chambers continues. Civil work is in progress in the north man-winder chamber.

The installation of tibble and platform winders on 22 level continues.

No. 9 Shaft-W. Site preparation for this shaft has commenced.

On behalf of the board

A. H. Munro }  
B. R. van Rooyen } Directors

7 January 1991

## Kloof

Kloof Gold Mining Company Limited  
(Registration No. 64/04462/06)

ISSUED CAPITAL: 121 100 000 shares of 25 cents each, fully paid.

	Quarter ended 31 Dec 1990	Quarter ended 30 Sept 1990	Six months ended 31 Dec 1990
<b>OPERATING RESULTS</b>			
<b>Gold</b>			
Ore milled (t)	540 000	540 000	1 080 000
Gold produced (kg)	6 776.2	6 691.3	13 467.5
Yield (g/t)	12.5	12.4	12.5
Price received (R/kg)	31 161	31 765	31 461
Revenue (R/milled)	391.64	394.35	392.95
Cost (R/milled)	223.28	215.30	219.29
Profit (R/milled)	168.36	179.05	173.66
Revenue (R000)	211 488	212 899	424 387
Cost (R000)	120 973	116 263	236 836
Profit (R000)	90 515	96 636	187 551
<b>FINANCIAL RESULTS (R000)</b>			
Working profit: Gold	90 515	96 636	187 551
Net sundry revenue	359	1 275	1 634
Profit before tax	91 274	97 911	189 185
Tax	(44)	366	322
Profit after tax	91 318	97 345	188 863
Capital expenditure	123 566	130 761	254 327
Dividend	48 440	—	48 440
<b>CAPITAL EXPENDITURE</b>			
(a) The unexpended balance of authorised capital expenditure at 31 December 1990 was R699.0 million.			
(b) Included in the total of capital expenditure for the quarter ended 31 December 1990 is an amount of R90.2 million in respect of Leerdooen.			
<b>DIVIDEND.</b> A dividend (No. 42) of 40 cents per share was declared on 11 December 1990, payable to members on or about 6 February 1991.			
<b>LEERDOOEN</b>			
No. 4 Sub-Vertical Shaft-E. The shaft was sunk 272 metres to a depth of 1 075 metres below the collar on 23 level.			
No. 4 Sub-Vertical Ventilation Hole-E. The ventilation hole was reamed to a diameter of 4.4 metres over a total length of 737 metres.			
<b>Preparation for Production</b>			
Metallurgical Plant. Commissioning of the plant continued and all sections were loaded with pulp from the milling of waste rock.			
Underground. Stopping operations commenced in the 67 Longwall and preparation work continued in the scattered mining raises. The ore produced was stockpiled on surface.			

On behalf of the board

A. H. Munro }  
B. R. van Rooyen } Directors

7 January 1991

## Venterspost

Venterspost Gold Mining Company Limited  
(Registration No. 05/05632/06)

ISSUED CAPITAL: 20 200 000 ordinary shares of 25 cents each, fully paid.  
29 800 000 deferred shares of 25 cents each, fully paid.

	Quarter ended 31 Dec 1990	Quarter ended 30 Sept 1990	Six months ended 31 Dec 1990
<b>OPERATING RESULTS</b>			
<b>Gold</b>			
Ore milled (t)	390 000	390 000	780 000
Gold produced (kg)	1 995.1	1 369.3	3 364.4
Yield (g/t)	5.6	3.5	3.5
Price received (R/kg)	30 958	31 733	31 331
Revenue (R/milled)	110.82	111.61	111.21
Cost (R/milled)	128.23	135.91	132.07
Profit/(loss) (R/milled)	(17.41)	(24.30)	(20.86)
Revenue (R000)	43 226	43 530	86 756
Cost (R000)	50 011	53 006	103 017
Profit/(loss) (R000)	(6 785)	(9 476)	(16 261)
<b>FINANCIAL RESULTS (R000)</b>			
Working profit/(loss): Gold	(6 785)	(9 476)	(16 261)
Net sundry revenue	5 548	4 939	10 487
Recovery under loss of profits insurance	—	155	155
Profit/(loss) before tax	(1 237)	(4 382)	(5 625)
Tax	—	—	—
Profit/(loss) after tax	(1 237)	(4 382)	(5 625)
Capital expenditure	799	616	1 415
Extending mine	—	—	—
No. 4 Shaft Project	12 885	10 512	23 397
<b>CAPITAL EXPENDITURE.</b> The unexpended balance of authorised capital expenditure at 31 December 1990 was R151.3 million.			
<b>DIVIDEND.</b> No interim dividend was declared.			
<b>RATIONALISATION OF OPERATIONS.</b> The scale of operations and consequently the manpower requirements of the mine are being rationalised in an endeavour to restore profitability.			
No. 4 SHAFT COMPLEX. The shaft was sunk 162 metres to a depth of 940 metres below collar. The caving of 9 and 10 level stations and their associated development was completed. Currently work on the 11 level station and development is in progress. The 10 level haulage from Venterspost No. 1 shaft advanced 277 metres and holed with the No. 4 shaft complex in early November. The 24 level haulage advanced 341 metres to a total of 1 137 metres and is now 34 per cent complete.			

On behalf of the board

A. H. Munro }  
C. J. Ross } Directors

7 January 1991

## Vlakfontein

Vlakfontein Gold Mining Company Limited  
(Registration No. 05/06195/06)

ISSUED CAPITAL: 6 800 000 shares of 20 cents each, fully paid.

	Quarter ended 31 Dec 1990	Quarter ended 30 Sept 1990	Six months ended 31 Dec 1990
<b>OPERATING RESULTS</b>			
<b>Gold - Surface sources</b>			
Ore milled:			
from surface dumps (t)	6 000	29 500	35 500
from outside sources (t)	—	—	—
Total milled (t)	6 000	29 500	35 500
Gold produced (kg)	32.0	73.0	105.0
Yield (g/t)	5.3	2.5	3.0
Price received (R/kg)	31 420	31 694	31 563
Revenue (R/milled)	168.00	78.51	93.63
Cost (R/milled)	364.67	94.14	139.86
Profit/(loss) (R/milled)	(196.67)	(15.63)	(46.23)
Revenue (R000)	1 008	2 316	3 324
Cost (R000)	2 188	2 777	4 965
Profit/(loss) (R000)	(1 180)	(461)	(1 641)
<b>FINANCIAL RESULTS (R000)</b>			
Working profit/(loss): Gold	(1 180)	(461)	(1 641)
Net sundry revenue	362	250	612
Profit/(loss) before tax	(818)	(211)	(1 029)
Tax	—	—	—
Profit/(loss) after tax	(818)	(211)	(1 029)
Capital expenditure	(31)	(195)	(226)

**DIVIDEND.** No interim dividend was declared.

**PRODUCTION.** Recovery through the clean-up process of gold locked-up in and around the plant was completed during the quarter.

**RESTORATION.** The restoration of the surface is continuing.

**SALE OF ASSETS.** Negotiations for the sale of the mines dams have been concluded. Two parties have expressed interest in purchasing the freehold, but no offer has been received.

On behalf of the board

A. H. Munro }  
C. J. Ross } Directors

7 January 1991

## Libanon

Libanon Gold Mining Company Limited  
(Registration No. 05/06081/06)

ISSUED CAPITAL: 40 000 000 shares of 20 cents each, fully paid.

	Quarter ended 31 Dec 1990	Quarter ended 30 Sept 1990	Six months ended 31 Dec 1990
<b>OPERATING RESULTS</b>			
<b>Gold</b>			
Ore milled (t)	435 000	435 000	870 000
Gold produced (kg)	2 062.5	2 047.2	4 109.7
Yield (g/t)	4.7	4.7	4.7
Price received (R/kg)	31 272	31 841	31 555
Revenue (R/milled)	148.44	150.08	149.26
Cost (R/milled)	139.15	142.04	140.59
Profit (R/milled)	9.29	8.04	8.67
Revenue (R000)	64 571	65 287	129 858
Cost (R000)	60 930	61 789	122 319
Profit (R000)	4 041	3 498	7 539
<b>FINANCIAL RESULTS (R000)</b>			
Working profit: Gold	4 041	3 498	7 539
Net sundry revenue	1 200	874	2 074
Recovery under loss of profits insurance	—	630	630
Profit before tax	5 241	5 002	10 243
Tax	545	701	1 246
Profit after tax	4 696	4 301	8 997
Capital expenditure	2 287	2 368	4 655

**CAPITAL EXPENDITURE.** The unexpended balance of authorised capital expenditure at 31 December 1990 was R63.3 million.

**DIVIDEND.** No interim dividend was declared.

On behalf of the board

M. R. Fuller-Good }  
A. H. Munro } Directors

7 January 1991

## Doornfontein

Doornfontein Gold Mining Company Limited  
(Registration No. 05/24709/06)

ISSUED CAPITAL: 40 000 000 shares of 25 cents each, fully paid.

	Quarter ended 31 Dec 1990	Quarter ended 30 Sept 1990	Six months ended 31 Dec 1990
<b>OPERATING RESULTS</b>			
<b>Gold</b>			
Ore milled (t)	343 932	390 000	733 932
Gold produced (kg)	1 792.8	2 012.2	3 805.0
Yield (g/t)	5.2	5.2	5.2
Price received (R/kg)	31 449	31 725	31 595
Revenue (R/milled)	166.17	163.87	165.01
Cost (R/milled)	191.18	183.08	186.87
Profit/(loss) (R/milled)	(25.01)	(19.21)	(22.86)
Revenue (R000)	56 463	63 509	120 372
Cost (R000)	62 752	71 401	134 153
Profit/(loss) (R000)	(6 289)	(7 892)	(16 781)
<b>FINANCIAL RESULTS (R000)</b>			
Working profit/(loss): Gold	(6 289)	(7 892)	(16 781)
Net sundry revenue	553	701	1 254
Recovery under loss of profits insurance	5 500	—	5 500
Profit/(loss) before tax	(3 236)	(6 791)	(10 027)
Tax	—	—	—
Profit/(loss) after tax	(3 236)	(6 791)	(10 027)
Capital expenditure	854	5 913	6 767
<b>CAPITAL EXPENDITURE.</b> The unexpended balance of authorised capital expenditure at 31 December 1990 was R65.9 million.			
<b>DIVIDEND.</b> No interim dividend was declared.			
<b>PRODUCTION.</b> Mining operations had to be halted due to two separate underground fires. The first was extinguished within a week of being reported on 11 December 1990. The second, which was reported on 18 December 1990, has been sealed off. Plans for the resumption of production have yet to be formulated. There will incorporate previous endeavours to restore profitability of the mine by rationalisation of the scale of operations and consequently manpower requirements.			

On behalf of the board

M. R. Fuller-Good }  
A. H. Munro } Directors

7 January 1991

## Deelkraal

Deelkraal Gold Mining Company Limited  
(Registration No. 74/00160/06)

ISSUED CAPITAL: 99 540 000 shares of 20 cents each, fully paid.

	Quarter ended 31 Dec 1990	Quarter ended 30 Sept 1990	Six months ended 31 Dec
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## FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, January 7, 1991. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN	COUNTRY	£ STG	US \$	D-MARK	YEN
Afghanistan (Afghani)	99.25	52.0724	33.9917	38.0998	Guinea (Guinean Franc)	639.45	346.986	226.839	253.148
Albania (Lek)	9.1517	1.1817	3.2823	3.7913	Guinea-Bissau (Guinean Bissau)	117.25	618.861	403.995	452.802
Algeria (Dinar)	22.95	11.9894	7.2823	8.7723	Honduras (Lempira)	570.72	299.449	195.462	219.098
Andorra (Escudo)	9.1517	1.1817	3.2823	3.7913	Hong Kong (Hong Kong Dollar)	14.0700	7.7026	5.0715	5.7915
Angola (Kwanza)	56.9910	30.9201	20.2023	22.6492	Hungary (Forint)	136.10	71.406	46.4095	52.2436
Antigua (Antigua Dollar)	111.25	57.0074	37.3519	42.0078	Iceland (Icelandic Krona)	106.60	55.9286	36.3068	40.9213
Armenia (Dram)	1.9517	1.1817	3.2823	3.7913	India (Indian Rupee)	28.80	1.4783	0.9515	1.0665
Australia (Australian Dollar)	1.9517	1.1817	3.2823	3.7913	Indonesia (Rupiah)	1,411.4	726.729	462.019	514.14
Austria (Schilling)	13.7603	7.0074	4.5519	5.1492	Iran (Iranian Rial)	125.70	64.9496	42.0479	46.8253
Azerbaijan (Azerbaijani Manat)	20.526	10.7628	6.8819	7.7291	Israel (Israeli Sheqel)	1.9517	1.1817	3.2823	3.7913
Bahamas (Bahamian Dollar)	1.9517	1.1817	3.2823	3.7913	Italy (Lira)	2,036.36	1,066.56	680.356	753.36
Bahrain (Bahraini Dinar)	1.9517	1.1817	3.2823	3.7913	Jamaica (Jamaican Dollar)	14.0700	7.7026	5.0715	5.7915
Barbados (Barbadian Dollar)	1.9517	1.1817	3.2823	3.7913	Japan (Yen)	1.9517	1.1817	3.2823	3.7913
Belarus (Belarusian Ruble)	1.9517	1.1817	3.2823	3.7913	Jordan (Jordanian Dinar)	2.2823	1.1817	3.2823	3.7913
Belgium (Belgian Franc)	1.9517	1.1817	3.2823	3.7913	Kazakhstan (Kazakhstani Tenge)	45.30	23.767	15.3136	16.975
Belize (Belize Dollar)	1.9517	1.1817	3.2823	3.7913	Kenya (Kenyan Shilling)	2.2823	1.1817	3.2823	3.7913
Belize (Belize Dollar)	1.9517	1.1817	3.2823	3.7913	Kiribati (Kiribati Dollar)	1.9517	1.1817	3.2823	3.7913
Bermuda (Bermudian Dollar)	1.9517	1.1817	3.2823	3.7913	Korea (South Korean Won)	1.9517	1.1817	3.2823	3.7913
Bhutan (Bhutanese Ngultrum)	1.9517	1.1817	3.2823	3.7913	Kuwait (Kuwaiti Dinar)	1.9517	1.1817	3.2823	3.7913
Bolivia (Bolivian Boliviano)	1.9517	1.1817	3.2823	3.7913	Laos (Lao Kip)	1.9517	1.1817	3.2823	3.7913
Bosnia (Bosnian Mark)	1.9517	1.1817	3.2823	3.7913	Latvia (Latvian Lats)	1.9517	1.1817	3.2823	3.7913
Brazil (Brazilian Real)	1.9517	1.1817	3.2823	3.7913	Lebanon (Lebanese Pound)	1.9517	1.1817	3.2823	3.7913
Bulgaria (Bulgarian Lev)	1.9517	1.1817	3.2823	3.7913	Liechtenstein (Liechtenstein Franc)	1.9517	1.1817	3.2823	3.7913
Burkina Faso (Burkina Faso CFA Franc)	1.9517	1.1817	3.2823	3.7913	Lithuania (Lithuanian Litas)	1.9517	1.1817	3.2823	3.7913
Burundi (Burundian Franc)	1.9517	1.1817	3.2823	3.7913	Luxembourg (Luxembourg Franc)	1.9517	1.1817	3.2823	3.7913
Cambodia (Cambodian Riel)	1.9517	1.1817	3.2823	3.7913	Macao (Macao Pataca)	1.9517	1.1817	3.2823	3.7913
Cameroon (Cameroon CFA Franc)	1.9517	1.1817	3.2823	3.7913	Madagascar (Malagasy Ariary)	1.9517	1.1817	3.2823	3.7913
Canada (Canadian Dollar)	1.9517	1.1817	3.2823	3.7913	Malawi (Malawi Kwacha)	1.9517	1.1817	3.2823	3.7913
Cape Verde (Cape Verde Escudo)	1.9517	1.1817	3.2823	3.7913	Malaysia (Malaysian Ringgit)	1.9517	1.1817	3.2823	3.7913
Casablanca (Moroccan Dirham)	1.9517	1.1817	3.2823	3.7913	Maldives (Maldivian Rufiyaa)	1.9517	1.1817	3.2823	3.7913
Cayman Islands (Cayman Dollar)	1.9517	1.1817	3.2823	3.7913	Mali (Mali Franc)	1.9517	1.1817	3.2823	3.7913
Czech Republic (Czech Koruna)	1.9517	1.1817	3.2823	3.7913	Malta (Maltese Lira)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Mauritania (Mauritanian Ouguiya)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Mexico (Mexican Peso)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Moldova (Moldovan Leu)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Mongolia (Mongolian Tugrik)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Montenegro (Montenegrin Dinar)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Morocco (Moroccan Dirham)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Mozambique (Mozambican Escudo)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Namibia (Namibian Dollar)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Nepal (Nepalese Rupee)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Netherlands (Dutch Guilder)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Nicaragua (Nicaraguan Cordoba)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Niger (Nigerian CFA Franc)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Nigeria (Nigerian Naira)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	North Macedonia (Macedonian Denar)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Norway (Norwegian Krone)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Oman (Omani Rial)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Pakistan (Pakistani Rupee)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Panama (Panamanian Balboa)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Paraguay (Paraguayan Guaraní)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Peru (Peruvian Sol)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Philippines (Philippine Peso)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Poland (Polish Zloty)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Portugal (Portuguese Escudo)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Romania (Romanian Leu)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Russia (Russian Ruble)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Saudi Arabia (Saudi Riyal)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Senegal (Senegalese CFA Franc)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Serbia (Serbian Dinar)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Singapore (Singapore Dollar)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Slovakia (Slovak Koruna)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Slovenia (Slovenian Tolar)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	South Africa (South African Rand)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Spain (Spanish Peseta)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Sweden (Swedish Krona)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Switzerland (Swiss Franc)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Taiwan (Taiwan Dollar)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Tanzania (Tanzanian Shilling)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Thailand (Thai Baht)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Togo (Togolese CFA Franc)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Tonga (Tongan Pa'anga)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Trinidad and Tobago (Trinidadian Dollar)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Tunisia (Tunisian Dinar)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Turkey (Turkish Lira)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Uganda (Ugandan Shilling)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Ukraine (Ukrainian Hryvnia)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	United Kingdom (Pound Sterling)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	United States (US Dollar)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Uruguay (Uruguayan Peso)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	USA (US Dollar)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Venezuela (Venezuelan Bolívar)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Yemen (Yemeni Rial)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Zambia (Zambian Kwacha)	1.9517	1.1817	3.2823	3.7913
Dominican Republic (Dominican Peso)	1.9517	1.1817	3.2823	3.7913	Zimbabwe (Zimbabwean Dollar)	1.9517	1.1817	3.2823	3.7913

Special Drawing Rights January 4, 1991 United Kingdom £0.730075 United States \$1.429999 Germany D-Mark 2.33644 Japan Yen 360.80  
European Currency Unit January 7, 1991 United Kingdom £0.702679 United States \$1.35589 Germany D-Mark 2.04654 Japan Yen 360.80  
Abbreviations: (d) Free rate; (s) Banknote rate; (c) Commercial rate; (e) Essential imports; (f) Financial rate; (g) Non commercial rate; (h) Business rate;  
(i) Buying rate; (j) Lending rate; (k) Market rate; (l) Public transaction rate; (m) Public transaction rate; (n) Official rate; (o) preferential rate; (p) private rate;  
(q) Selling rate; (r) Tourist rate; (s) Carriers' rate; (t) Carriers' rate; (u) Carriers' rate; (v) Carriers' rate; (w) Carriers' rate; (x) Carriers' rate; (y) Carriers' rate; (z) Carriers' rate;  
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Monday January 7, 1991

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**JPMorgan**  
December 1990

## INTERNATIONAL CAPITAL MARKETS

## Gulf war fears prompt slide in Treasury prices

By Karen Zagor in New York and Simon London in London

US TREASURY bond prices continued to deteriorate yesterday as fears that war in the Gulf was inevitable once again began to grip the US markets. In late trading the Treasury 30-year bond was down 1/4 at 104 1/4, yielding 8.32 per cent. Losses were less severe at the short end of the yield curve, where the two-year note was quoted at 101 1/4, yielding 7.18 per cent.

The Federal Reserve refrained from operating in the open market when the funds were trading at 7 1/4 per cent, close to the Fed's perceived target for the rate of 7 per cent. But by the end of the day they had plunged to 3 per cent. The funds have been extremely volatile in recent weeks, in part because of year-end factors.

But, a series of reserve projection miscalculations by the Fed has contributed to the lack of stability, pushing the key

maturing 2003/2007 opened sharply lower at 107 1/4 on fears that the Gulf crisis is heading inexorably towards war. However, the bonds traded up during the course of the day to close at 108 1/4, a net fall of just 1/4 against Friday's close, for a yield of 10.87 per cent.

In the futures market, the key March futures contract finished the day at 90.07, having opened at 89.24. The futures dealers reported some limited overseas buying of gilts as sterling benefited from its residual status as a petro-currency status on the foreign exchange markets.

For example, sterling finished the day at DM3.221, having opened at DM3.215. The pound gained 1/8 of a cent off the bottom of the European monetary system grid.

US Treasury prices were also burdened by the large level of new supply to be absorbed this week. In addition to the Treasury's weekly auction of \$20bn of bills yesterday, the Treasury will sell \$25bn of seven-year notes on Wednesday and \$1.75bn of 52-week bills on Thursday. The Resolution Funding Corporation will sell \$4.9bn of 30-year bonds and \$2bn of 30-year bonds on Tuesday.

AGAINST a background of depression in most major bond markets, UK government bonds staged something of a recovery yesterday, opening sharply lower but rising throughout the day on the back of the strength of sterling.

In the cash market, the benchmark 11 1/2 per cent gilt

maturing 2003/2007 opened sharply lower at 107 1/4 on fears that the Gulf crisis is heading inexorably towards war. However, the bonds traded up during the course of the day to close at 108 1/4, a net fall of just 1/4 against Friday's close, for a yield of 10.87 per cent.

In the futures market, the key March futures contract finished the day at 90.07, having opened at 89.24. The futures dealers reported some limited overseas buying of gilts as sterling benefited from its residual status as a petro-currency status on the foreign exchange markets.

For example, sterling finished the day at DM3.221, having opened at DM3.215. The pound gained 1/8 of a cent off the bottom of the European monetary system grid.

US Treasury prices were also burdened by the large level of new supply to be absorbed this week. In addition to the Treasury's weekly auction of \$20bn of bills yesterday, the Treasury will sell \$25bn of seven-year notes on Wednesday



## INTERNATIONAL CAPITAL MARKETS

## Top borrowers forced to pay premium Euro-rates

By Tracy Corrigan

TWO TOP borrowers were forced to pay a premium in order to tap the Eurobond market yesterday, dealers said, as the approach of the January 15 deadline for Iraq's withdrawal from Kuwait kept investors at bay.

Given their generous pricing, dealers for the European Investment Bank and the Republic of Finland met a disappointing response. Lesser credits would be hard to bring to market in the current environment.

The EIB's ECU500m issue of 10-year bonds offers investors 11 basis points higher yield than the EIB's outstanding 10 per cent bonds due 1997. Dealers said the bonds offer good value, as the yield curve is fairly flat.

Even though investors were less enthusiastic than expected

around 80 per cent of the paper was sold by the end of the day. The deal was eligible for sale in the US private placement market under rule 144A, but

## INTERNATIONAL BONDS

there was little initial demand from the US.

The EIB is using a deferred rate settlement to manage interest rate exposure. The first sizeable dollar deal of the year, Finland's \$300m five-year offering was priced at a yield spread of 58 basis points above the comparable US Treasury. The bonds yield 2 basis points more than Finland's outstanding \$500m deal, with which the new bonds will

be traded interchangeably, and 18 basis points more than the World Bank's five-year global notes.

Despite the lack of paper in the dollar sector - and few benchmark issues which mature in five years - there was no sign of pent-up demand. Although around three-quarters of the deal was estimated to have been sold by the end of the day, most investors were buying small amounts of paper, dealers said. In the Japanese equity-linked market, Omron Corporation launched a \$370m four-year deal via Nomura International. The deal was quoted at 100% bid, 1/2 point above its issue price.

Bond dealers uncertain of war's legal implications: Page 2

## Berlin may list east German stocks

By Katharine Campbell in Frankfurt

EAST German shares could be listed on the Berlin stock exchange as early as the second half of this year, according to Mr Jörg Walter, the exchange's chief executive.

The move would provide an additional option in the giant task of privatising east German industry.

Mr Walter yesterday suggested that the so-called "Freiverkehr" third market might be an appropriate vehicle, because it offers far less stringent listing requirements than the other markets, but falls under the central exchange supervision mechanisms.

"I have spoken to numerous companies who are interested in coming to the stock market and who can offer a positive outlook, with an attractive range of products and the prospect of continuing profits," said Mr Walter.

He sees the "Freiverkehr" market as a "springboard" into the official market. Berlin currently has around 50 stocks in this category.

While Frankfurt has emerged as the centre for international investors, for whom these initial east German stocks would be too small to be of interest, Berlin can develop its regional role by attracting just such names, according to Mr Walter.

Companies would see their shares distributed more widely, including through the eastern part of the country, which could prove an attractive alternative to being swallowed by a single west German or foreign entity, he maintains.

Two possible candidates mentioned were Mitropa, the catering company servicing international German railways and motorway service stations, and Elpro, a Berlin electronics manufacturer.

Frankfurt's accumulated power and efforts to centralise the still regional German stock exchange system have left other exchanges casting about for a new role. Berlin is keen to exploit its geographical position as a gateway to eastern Europe.

## Traders take bank collapse in stride

By Stephen Fidler, Euromarkets Correspondent

THE COLLAPSE of the Bank of New England yesterday

reinforced nervousness in the international capital and money markets about the credit quality of many US banks, but failed to make a dramatic impact on trading.

The bank's troubles had been widely publicised for at least a year, and its collapse was not a surprise. The federal rescue had further reduced the chance for panic, bankers said.

Many foreign banks had used the last year to cut credit lines to the bank. A senior official at National Westminster, for example, said yesterday that NatWest had stopped extending new credit to the bank about a year ago and now

had zero exposure since credit lines had been repaid and not replaced.

Bankers said the collapse would underline the increasing difficulties of some US banks in using and operating in the international capital and money markets. They expected an intensification of "layering" - where interest rate spreads increase on the paper of banks of differing credit quality - between US and foreign banks and among US banks.

"US banks have been an increasingly hard sell in this market anyway," said one international swaps broker. He said swap rates had increased yesterday by 3 to 4 basis points, reflecting the collapse

and worries about tension in the Middle East.

In the US, the two concerns heightened demand for short-term, high-quality assets such as Treasury bills, in a typical flight to quality, dealers said. But there appeared to be no stampede.

Some bankers said the Bank of New England had been a prominent seller of assets in recent months in an attempt to preserve liquidity. It had \$750m of outstanding medium-term debt, all in the US market.

Already of "junk" quality, the bonds were further downgraded by the main credit rating agencies yesterday.

The bank's bonds fell to about 2 cents on the dollar

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Citibank has formed a construction and real estate company in the Philippines, capitalised at \$5.2m (US\$2m), the Securities and Exchange Commission (SEC) said.

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## Polly Peck sales planned to overcome cash crisis

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## Broker provides for Nadir deals

## NatWest may move further into US

**NATWEST**, the UK clearing bank, is considering bidding for US banking business which is being auctioned by the Resolution Trust Corp. the government agency handling the savings and loan bail-out.

Mr John Tugwell, the chief executive of international operations who was in New York last week, said the bank was interested in business in New Jersey and New York

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**By Alice Rawsthorn**

by Mr Maxwell, his family and the Maxwell Foundation will increase from 64 to about 69 per cent. MCC's shares were


cised. MCL unveiled its interim results on November 28 and for the "closed period" of two months before that Mr

**I**N 1990, when interest in the Unlited Surinamese Market faded as quickly as the fortunes of some of its constituents, one company stood out like a six-foot tall 12-year old in the school playground. Leica, with annual sales of \$500m and a market capitalisation of £110m, by all rights should not have been there.

Nor did the ownership of 81 per cent of the shares by one man, Swiss businessman Mr Stephan Schmidheiny, suggest it would have much of a future as a publicly quoted company.

But in spite of this unimpeachable pedigree the optical instruments group that includes the famous Leica camera is trying to mount a challenge to such Japanese giants as Nikon and Olympus and Germany's Zeiss.

If Leica's reorganisation is successful this year, it could



**Stephan Schmidheiny — would welcome a reduced stake at the right price**

merged with Cambridge Instruments, the acquisitive high-tech group that was led out of Britain by the late Sir Alec Guinness. By Mr Terence Gooding. Under Mr Schmidheiny's chairmanship, Leica has since bought out Mr Gooding, started to rationalise the microscope product line, begun to expend in Asia and made a number of acquisitions. It wants to reduce its stake considerably - at the right price.

Then last September, Mr. Schmidheiny took his stake in

## DIVIDENDS

Debt in 1991 will fall but continuing rationalisation

**ANNOUNCED**

	Current payment	Date of payment	Corres- ponding dividend	Total for year	Total last- year
Barr (AG) _____ fin	12.35	Apr 8	9.75	15.6	19
Cardio Eng _____ Int	1.71	Mar 1	1.55	-	7.4
Cooper Clarke \$ _____ Int	0.5	Apr 5	1.5	-	4.5

*Dividends shown: pennies per share net except where otherwise stated.  
 \*Equivalent after allowing for scrip issues. 10% capital increased in  
 rights and/or acquisition issues. \$USM stock.*

**NOTICE TO CREDITORS OF**  
**BEATRICE FOODS OVERSEAS FINANCE N.V.**

*BEATRICE Corporation, a Delaware corporation, has been liquidated and its assets sold. On August 14, 1976, it paid \$2,785,000 cash for each of its 28,000 principal shareholders. Subsequently, the assets of the corporation have been sold and the proceeds have been distributed to the shareholders. The corporation is now a defunct entity and has no further business.*

Pursuant to Section 1206 of the Indenture dated as of August 1, 1974, and amended as of April 16, 1980, April 17, 1980 and September 30, 1987 (the "Indenture"), governing the \$4,000,000 Senior Secured Debentures due September 30, 1987 (the "Debentures"), published by the above-referenced series of debentures (the "Debentures"), notice is hereby given that effective as of August 14, 1980, Beatrice Corporation (the "Guarantor"), a Delaware corporation having its principal office and principal place of business at 1000 North Capitol Street, N.W., Washington, D.C. 20001, and its wholly-owned subsidiary, ConAgra, Inc. ("New Beatrice"), a Delaware corporation and a wholly-owned subsidiary of ConAgra, Inc., has been merged with the surviving legal entity in the Merger, and as part of the Merger, changed its name to "Beatrice Corporation."

As a result of the Merger, New Beatrice became the successor to all of the Guarantor's rights and obligations, including those with respect to the Debentures and the Indenture. The Guarantor's only remaining assets are the \$4,000,000 principal amount of the Indenture (the "Principal Indenture") dated as of August 14, 1980 among Beatrice Foods Overseas Finance N.V. ("New Beatrice"), a Delaware corporation and a wholly-owned subsidiary of ConAgra, Inc., and the \$4,000,000 principal amount of the Indenture.

Any questions regarding the Debentures should be directed to:

Mr. Daniel F. Boehle, Corporate Debt Manager, ConAgra, Inc., One ConAgra Drive, Omaha, Nebraska 68102-5001.

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Pursuant to Section 1206 of the Indenture dated as of September 1, 1972, and amended as of April 16, 1980, April 17, 1980 and September 30, 1987 (the "Indenture"), governing the \$4,000,000 Senior Secured Debentures due September 30, 1987 (the "Debentures"), published by the above-referenced series of debentures (the "Debentures"), notice is hereby given that effective as of August 14, 1980, Beatrice Corporation (the "Guarantor"), a Delaware corporation having its principal office and principal place of business at 1000 North Capitol Street, N.W., Washington, D.C. 20001, and its wholly-owned subsidiary, ConAgra, Inc. ("New Beatrice"), a Delaware corporation and a wholly-owned subsidiary of ConAgra, Inc., has been merged with the surviving legal entity in the Merger, and as part of the Merger, changed its name to "Beatrice Corporation."

As a result of the Merger, New Beatrice became the successor to all of the Guarantor's rights and obligations, including those with respect to the Debentures and the Indenture. The Guarantor's only remaining assets are the \$4,000,000 principal amount of the Indenture (the "Principal Indenture") dated as of August 14, 1980 among Beatrice Foods Overseas Finance N.V. ("New Beatrice"), a Delaware corporation and a wholly-owned subsidiary of ConAgra, Inc., and the \$4,000,000 principal amount of the Indenture.

Any questions regarding the Debentures should be directed to:

Mr. Daniel F. Boehle, Corporate Debt Manager, ConAgra, Inc., One ConAgra Drive, Omaha, Nebraska 68102-5001.

**BEATRICE FOODS OVERSEAS FINANCE N.V.**

**NOTICE TO HOLDERS OF**  
**BEATRICE FOODS OVERSEAS FINANCE N.V.**

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**BEATRICE FOODS OVERSEAS FINANCE N.V.**

As a result of the Merger, New Beatrice became the successor to all of the Guarantors' rights and obligations, including those with respect to the Debt Instruments and the Indenture. New Beatrice continues to assume the Guarantors' obligations under the Indenture in a Supplemental Indenture dated as of August 14, 1990 among Beatrice Foods Overseas Finance N.V., New Beatrice and Continental Bank, N.A.

Any questions regarding the Debtentures should be directed to:  
Mr. Daniel F. Boehle, Corporate Debt Manager, ConAgria, Inc., One ConAgria Drive,  
Omaha, Nebraska 68102-5001.

**BEATRICE FOODS OVERSEAS FINANCE N.V.**

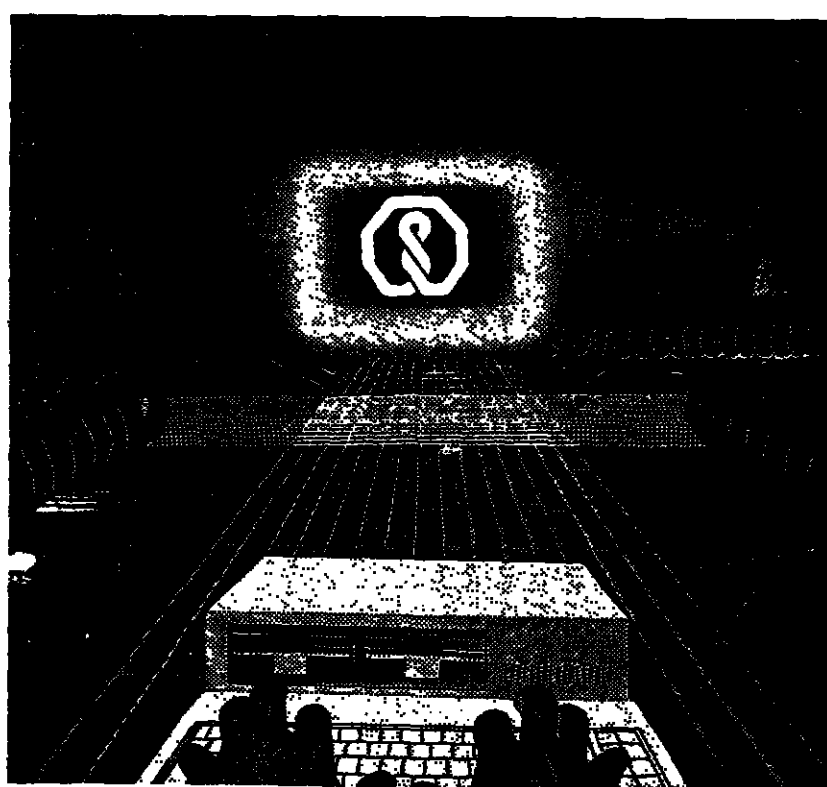


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## UK COMPANY NEWS

Operating profits lower and further deterioration in second half  
**Carclo ahead on interest turnaround**

By Clare Pearson

A TURNAROUND in its net interest position enabled Carclo Engineering Group, the diversified engineering concern, to lift pre-tax profits from £3.96m to £4.31m in the half-year to end September.

But profits at the operating level fell from £4.79m to £4m and the company said there had been a further deterioration in trading conditions since the end of the interim period.

Profit margins were squeezed across the company's business which covers card clothing, wires, general engineering and distribution.

Mr John Ewart, chairman, said Carclo was engaged in a "thorough review of all our costs" in the light of continuing unfavourable economic conditions.

The move from net interest payable of £832,000 to receivable of £303,000 was attributed

able to the sale last March of the springs and forgings part of its Woodhead division. Additionally, Carclo received £9,000 in dividends from trade investments during the period.

Earnings per share rose to 7.3p (6.6p). The interim dividend is lifted by 10 per cent to 1.71p (1.55p).

RSR, another part of Woodhead which distributes springs for commercial vehicles, has been earmarked for disposal since last summer but Carclo said yesterday a buyer prepared to pay a suitable price for it had not yet been found.

This business, which had moved into loss in the comparative period, incurred an operating deficit of 25 per cent higher at £146,000 on sales 17 per cent lower at £8.3m.

Card clothing made £1.52m (£1.72m) on sales of £8.71m

(£8.51m); the wire division made £1.09m (£1.21m) on £13.27m (£13.05m) turnover, and general engineering £1.25m (£1.34m) on sales of £12.11m (£10.58m).

Net cash amounted to £3.6m at the end of September while during the six months shareholders' funds improved by 16 per cent to £44m. "When the bottom of the cycle comes we will have to try and use our resources to acquire some niche engineering businesses," said Mr Ewart.

He said since the period-end the company's trade investment in Arthur Lee & Sons, the engineering company which is both a customer and supplier of Carclo's, had increased to about 7.5 per cent. GM Firth, the steel stockholding concern, also holds a large stake in Lee.

## COMMENT

If the biggest concern about small companies is the state of their balance sheets, Carclo clearly shines by comparison at the moment, particularly if one assumes that, as seems likely, the 10 per cent dividend increase at the interim stage is repeated for the full year. On the trading side, the company clearly indicated that conditions had worsened since the end of the half-year; this might push 12 months' pre-tax profits down to about £2m, against last year's £8.83m. On these bases the shares are trading on a prospective p/e of a little less than 9, which is not too demanding. At this stage of the cycle, though, it is not likely to catch many people's imagination. But the question of what the company may do with its significant cash pile should provide interest further out.

All-round decline at  
**Cooper Clarke**

COOPER CLARKE, the USM-quoted distributor of building products, suffered from the downturn in all sectors of its trade, and saw pre-tax profit decline significantly from £598,000 to £235,000 for the six months to October 28 1990.

Earnings were down to 1.96p (6.6p) and the interim dividend is cut from 1.5p to 0.5p. The second half would continue to be difficult, said Mr Robert Ashby, chairman.

Turnover at £11.81m (£11.85m) held up well in a severely reducing market, he stated. Margins, too, were largely maintained but pressure on overheads hit the overall result.

In addition, had debts were up from £15,000 to £120,000 - "this is an area which we will continue to monitor most carefully," he added.

In view of the current climate activities had been reviewed, resulting in the closure of the Leeds depot, close monitoring of overheads, and the seeking of cost reductions.

## Computer groups may merge

By David Owen

FERRARI HOLDINGS and Touchstone, the computer services groups which have both reported interim losses in recent months, have embarked on preliminary discussions which may lead to a combination of the two businesses.

The move follows an initiative from Singer Whitaker, the Singer & Friedlander-controlled merchant bank.

Singer & Friedlander holds 38 per cent of Ferrari's ordinary shares.

Ferrari said yesterday that the companies, which both operate mainly in the computer maintenance field, were "equally and quite freely" discussing similar problems.

"Both Touchstone and Ferrari have very similar commercial activities," Ferrari added.

Any proposal "will only be formulated after extensive further discussions and investigations."

In November, USM-quoted Ferrari reported an interim pre-tax loss of £390,000 on turnover of £27.5m as it struggled to combat lower hardware margins and inefficiencies resulting from an aggressive acquisition policy.

Mr Peter Marshall, chairman, said at the time that he did not expect the group to make a profit in the full year. Mr Marshall, the former Plessey deputy chief executive, took over as chairman in late July.

Touchstone's interim deficit, reported in October, amounted to £66,000 on turnover of £9.81m.

The group, which in its former guise as MBS was IBM's largest European distributor of personal computers, was also hit by falling margins. Mr Owen Williams, chairman, expected further losses in the second half.

This is the second time in little more than a year that the two sides have been involved in possible merger discussions.

In November 1989, talks broke down after a difference of opinion on financial disclosure.

## COMPANY NEWS IN BRIEF

GLEESON has declared its cash offer for Colroy unconditional. Gleeson speaks for 96.6 per cent of the capital.

HADLEIGH INDUSTRIES has acquired the business of Truckline from Dana Holdings for £204,000 cash. Truckline operates as a truck and trailer spares business from nine locations; annual sales are £40m.

OSBORN ESTATES has contracted to sell retail investments of £6.6m, including the Three Horseshoes Mall, Westminster, and Whitefield Shopping Centre, Manchester.

## GENMIN GROUP

## Gold Mining Companies' Results for the year ended 30 September 1990

Name of Company	Tons Milled '000	Gold Produced kg	Net Profit Rm	Dividends cents per share
Bracken	530	2,056	8.0	55
Kinross	2,043	12,270	76.0	325
Leslie	578	2,634	11.8	60
Unisel	921	5,570	40.7	76
Winkelhaak	2,106	12,692	129.0	315

Average Gold Price Received R32,377 per kg (1989 R32,006)

Points made in the Statements by the Chairmen  
Mr B P Gilbertson, Mr G Maude and Mr J E Olivier

## BRACKEN (Company Number 5910126/06)

The difficulties experienced by the mine due to diminishing ore reserves and rising costs were addressed by reducing the square metres mined and the tonnage milled and, thereby, direct and indirect costs. As a result the recovery grade was higher; the increase in cost per kilogram was contained to 0.6 per cent and dividend for the year was 37.5 per cent higher than the previous year.

As the area remaining to be developed is small and the potential for opening-up and mining small blocks of ore is limited, the mine has embarked on the mining of the higher-grade shaft pillar. At best the mine is expected to continue operations for the next few years at a reduced milling rate whilst maintaining the present recovery grade.

## KINROSS (Company Number 63106226/06)

As a result of the rationalisation programme, the tonnage milled in 1991 will be slightly lower than that achieved in 1990. However, an expected higher recovery grade should offset this shortfall and gold production should be maintained at present levels.

The two declines, in the eastern area of No 1 Shaft and in the northern area of No 2 Shaft reached 16 and 19 Levels respectively. Stopping in the No 1 Decline area commenced in April 1990 and stopping in the No 2 Decline area will be underway in March 1991. The excellent grades found in both declines indicate that the payshoots will persist at depth, and arrangements are being made to deepen the mine layouts. The ore reserves being made available from these operations will make it possible to maintain production at present levels for several years.

## LESLIE (Company Number 5910124/06)

The future of the mine continues to be dependent on the gold price and the mine's ability to contain costs and to find new payable ore reserves. Current mining is from remnants in the old areas of the mine. Any extension to the mine's life will depend on the outcome of current development in the Northern Block and the remainder of the Winkelhaak prospect area. In the event of a substantial rise in the rand gold price, mining levels could increase in the western area of the mine. The mine is robust in the short term and, if exploration in the Northern Block yields sufficient payable ore reserves, it will enable the mine to continue for several years.

## UNISEL (Company Number 7210604/06)

Tonnage milled is planned to be maintained at the current level of 80,000 tons per month, somewhat higher than the average for 1990. Development will be increased in order to strengthen the Basal Reef ore reserve position and reduce dependency on Leader Reef reserves. The evaluation of the Leader Reef in the Jurgens Hof area has proved disappointing. However, the exposure of the duplication of the Basal Reef on the thrust fault on the Jurgens Hof boundary, and drilling of the Basal Reef above 4 Level south drive, has proved encouraging. Evaluation of the Leader Reef to determine the value distribution is ongoing and the sinking of the sub-inclined shaft in the eastern block is expected to increase payable ore reserves.

## WINKELHAAK (Company Number 55103606/06)

Production from the No 6 Ventilation Shaft has reached 30,000 tons per month and the recovery grade has improved from 3.9 to 5.0 grams per ton. The No 6 Main Shaft is being equipped for hoisting and development necessary to expose the reef should commence in January 1991.

Barring major unforeseen developments, the recovery grade and gold production should be maintained in the current year.

All the above companies are incorporated in the Republic of South Africa.  
London Secretaries: Gencon (U.K.) Limited, 30 Ely Place, London EC1N 6UA.

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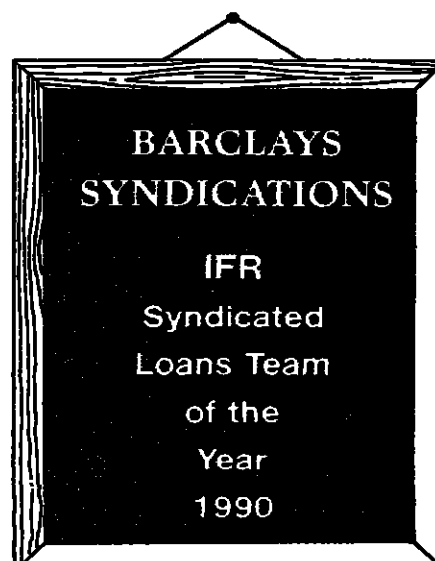
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BARCLAYS

SYNDICATED LOANS TEAM OF THE YEAR



COMMODITIES AND AGRICULTURE

Botswana plays hard to get on diamond sales deal

By Kenneth Gooding, Mining Correspondent

DE BEERS, the South African mining group which controls 80 per cent of world trade in rough (uncut) diamonds through its London-based Central Selling Organisation, has so far failed to negotiate its contract with Botswana, the most important diamond producer in value terms. The contract ended on December 31. The CSO admitted the deadline had passed after reporting yesterday that its diamond sales last year were only 2 per cent ahead of the 1989 level in US dollar terms - at \$1.67bn compared with \$1.66bn.

This was in line with many analysts' expectations. The CSO said the results confirmed its earlier forecasts, "which anticipated a year of consolidation with overall sales being about the same as in 1989". Responding to market conditions, the CSO last year made a relatively modest price increase in March - 5.5 per cent - and has recently been reducing its supply of rough diamonds to the market.

The CSO played down the possibility of a new contract with Botswana which some analysts estimate provides about half the value of De Beers' total diamond sales. When the country sold its diamond stockpile to De Beers in exchange for US\$250m cash and a 5.27 per cent shareholding in the South African company and it has two representatives on the De Beers board. Apart from its own diamond output and that from Botswana, De Beers also markets rough diamonds from Namibia, Tanzania and Zaire. Negotiations with Argyle Diamonds, the Australian producer whose contract with the CSO ends in April, are continuing.

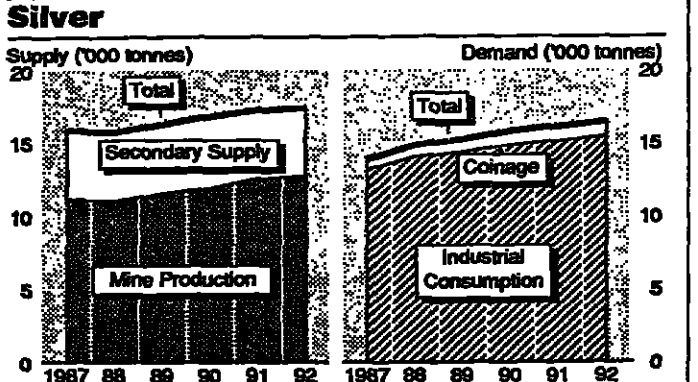
Silver price 'to fall further'

By Kenneth Gooding

SILVER PRICES, which started 1991 at their lowest level for 19 years, are likely to drift even lower in the first half of this year, before showing signs of recovery, says the Shearson Lehman Brothers financial services group in its annual review of the silver industry. But it warns that the potential for a longer-term, sustained increase in prices "must be virtually non-existent".

Ms Rhona O'Connell, Shearson's precious metals analyst, suggests that for most of 1991 silver will trade in a range between US\$3.75 and \$4.50 a troy ounce. However, the speculative nature of the silver market means that prices "could" in either direction are likely. Taking this into account, a realistic range for the year is \$3.50 to \$5 an ounce.

The average price for this year is forecast to be about \$4.10 an ounce, roughly 15 per cent below the average of \$4.80 for 1990 and closer to 20 per cent below the average of \$5.20 for 1989. Ms O'Connell says that "the fundamental forces in the market continue to lead to a depression. There is about 20 years' supply of silver in stock above ground and the market continues to generate a surplus of supply year after year, even though industrial consumption is as strong as it ever was."



Marketing effort urged for organic produce

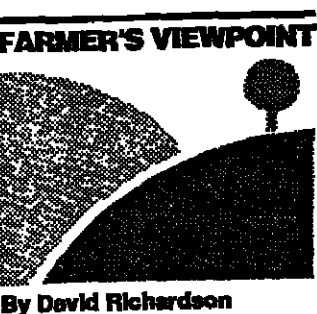
By David Blackwell

THE ORGANIC farming industry must adopt a market-oriented approach unless it is to become merely a sect, a conference on organic production was warned at the weekend. From an environmental perspective "that would be a terrible direction to go," Mr Jonathan Porritt, special adviser to Friends of the Earth, told the seventh national conference of British Organic Farmers and the Organic Growers Association at the Royal Agricultural College, Cirencester.

The cultivation of confidence

Times are hard, but most British farmers have not given up hope

P ERHAPS THE most significant thing about last week's 45th Oxford farming conference was the complete absence of demands for the maintenance of farm subsidies. The Oxford audience is mainly composed of Britain's more forward-thinking farmers, however, and so is not necessarily representative of the industry as a whole.



By David Richardson

De that as it may, Mr Bryce Harland, New Zealand's high commissioner in London, who sat in the hall throughout the two days and who, on behalf of the Cairns Group of free-trade oriented food exporting countries, had urged the pre-conference dinner to accept the need for an agreement on GATT, confessed himself surprised and delighted at what he saw as the enlightened tone of the event.

That is not to say that the farmers present were prepared to lie back and accept the aggressive demands being made by the Americans in the GATT negotiations. Indeed there were several strident calls for the US to stop throwing its weight around and to be more reasonable - notably from Mr Harland himself.

Neither did it indicate that farmers believed they could continue to farm in the immediate future with the same enterprises, the same labour forces and so on as they have maintained in the past. Margins have fallen and it was accepted that they would fall further and that changes were necessary to accommodate the circumstances of the early 1990s - changes that will add to those already made by many in the last 1980s.

There can be no doubt that market forces, or what has passed for them, have in recent years forced many UK farmers to review their business strategies. A reduction of 50 per cent in the real value of UK farm incomes over the past decade has led to severe reductions in capital expenditure and to the shedding of labour.

Against this background I found myself on the platform at the end of the conference debating whether or not the farmers present had the confidence to stay in farming. Although I was a member of the team that said it had that confidence, I was forced to concede that much current evidence favoured the opposite view.

The case for confidence relied on taking a view and on learning from the lessons of history. Agriculture, our side said, had seldom been easy and had always required resilience and flexibility by its exponents and was cyclical. We cited the example of the last great depression in agriculture during the 1930s and reminded the audience of the relative prosperity of the 1940s and 1950s, which, of course, included a period at war.

Extensification plan 'doomed to failure'

By Andrew Jack

EUROPEAN COMMUNITY policies of extensification for arable farms are doomed to failure, according to a survey conducted by two geographers at the University of East Anglia. Only 3 per cent of East Anglian farmers were willing to reduce their production at the level of compensation recommended by the EC, said Dr John Tarrant and Dr Dick Cobb at the Institute of British Geographers' annual conference in Sheffield. A third of the farmers would not even consider reducing their levels of production by a fifth - the target recommended by the EC.

The community resolved in 1988 to reduce arable cultivation by 2 to 3 per cent annually to reduce overproduction. Extensification is one strategy they recommend, although the promised UK Ministry of Agriculture guidelines on the subject have still not been published. Extensification would normally involve farmers reducing their use of nitrogen, said Dr Tarrant, as well as the

application of pesticides, fungicides and herbicides associated with intensive farming. "It goes against the culture of farming developed over the last 50 to 60 years," said Dr Tarrant. "It is very difficult to be told to be less productive. They equate not farming intensively with not farming well. They are being asked to take money to be less effective as farmers."

In his preliminary work, released last week, Dr Cobb has interviewed 158 farmers, representing up to 20 per cent of the arable landholdings in East Anglia. Only 29 per cent of the farmers were willing to extensively even if compensated at £100 per acre, compared with a typical net margin of £150 in the region.

MARKET REPORT

Copper prices closed ahead on the LME yesterday after a late rally on news that union officials at Southern Peru Copper have threatened to strike on Thursday. The price was underpinned by sterling's weakness against the dollar and by dealer expectations that LME stocks might fall today after a recent succession of rises. The Peruvian news sharply boosted Comex prices by midday. Nickel prices closed higher as short covering continued from the end of last week. Friday's rumour that an Australian nickel producer was having production problems continued. Gold rose above \$390.

Table with 4 columns: Commodity, Unit, Price, Change. Includes SOYABEANS, WHEAT, RICE, and other agricultural products.

Table with 4 columns: Commodity, Unit, Price, Change. Includes RUBBER, COFFEE, and other commodities.

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## BANKS, HP & LEASING

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1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34

## BUILDING, TIMBER, ROADS

1990/91	Share	Price	Div	Yield	P/E
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34

## ELECTRICALS - Contd

1990/91	Share	Price	Div	Yield	P/E
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34

## ENGINEERING - Contd

1990/91	Share	Price	Div	Yield	P/E
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34

## INDUSTRIALS (Misc.) - Contd

1990/91	Share	Price	Div	Yield	P/E
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34

## INDUSTRIALS (Misc.) - Contd

1990/91	Share	Price	Div	Yield	P/E
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34

## CHEMICALS, PLASTICS

1990/91	Share	Price	Div	Yield	P/E
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34

## DRAPERY AND STORES

1990/91	Share	Price	Div	Yield	P/E
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34

## BEERS, WINES & SPIRITS

1990/91	Share	Price	Div	Yield	P/E
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34

## FOOD, GROCERIES, ETC

1990/91	Share	Price	Div	Yield	P/E
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34

## HOTELS AND CATERERS

1990/91	Share	Price	Div	Yield	P/E
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34

## INDUSTRIALS (Misc.)

1990/91	Share	Price	Div	Yield	P/E
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34

## BUILDING, TIMBER, ROADS

1990/91	Share	Price	Div	Yield	P/E
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34

## ELECTRICITY

1990/91	Share	Price	Div	Yield	P/E
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34
1990/91	123456	123.45	1.23	1.23%	12.34

## ENGINEERING



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1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	589	588	587	586	585	584	583	582	581	580	579	578	577	576	575	574	573	572	571	570
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**Dividend and yield:**  $\Delta$  Preferred dividend passed or deferred;  $\Delta$  Dividend;  $\Delta$  Minimum tender price;  $F$  Dividend and yield based on prospectus or other official estimates for 1990-91;  $G$  Assumed dividend and yield after pending scrip and/or rights issue;  $H$  Dividend and yield based on prospectus or other official estimates for 1991-92;  $I$  Dividend and yield based on prospectus or other official estimates for 1990-91;  $L$  Estimated annualized dividend and P/E based on latest annual earnings;  $M$  Dividend and yield based on prospectus or other official estimates for 1990-92;  $N$  Dividend and yield based on prospectus or other official estimates for 1989-90;  $P$  Figures based on prospectus or other official estimates for 1991;  $G$  Gross;  $F$  Forward;  $A$  Annualized dividend, cover and P/E based on prospectus or other official estimates for 1990-91;  $B$  Post forecast figure;  $Z$  Dividend ratio to date.

**Abbreviations:** ex dividend; ex scrip issue; ex rights; ex scrip and ex capital distribution.

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**Security Shows, Subject To The RAMP's Conclusion.**

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## Guide to pricing of Authorised Unit Trusts

Compiled with the assistance of Laitros 55

INITIAL CHARGE: Charge made on sale of units. Used to defray marketing and administrative costs. The charge is applied to the price of the units.

OFFER PRICE: Also called bid price. The price at which units are bought by investors. The price is applied to the price of the units.

CANCELLATION PRICE: The price at which units are sold by investors. The price is applied to the price of the units.

NET ASSET VALUE: The value of the assets of the unit trust, divided by the number of units outstanding.

UNIT PRICE: The price of a unit of the unit trust. The price is applied to the price of the units.

UNIT TRUST: A collective investment scheme in which investors pool their money to invest in a variety of assets.

UNIT TRUST CODE: A code used to identify a unit trust. The code is applied to the price of the units.

UNIT TRUST NAME: The name of the unit trust. The name is applied to the price of the units.

UNIT TRUST TYPE: The type of unit trust. The type is applied to the price of the units.

UNIT TRUST INVESTMENT: The investment of the unit trust. The investment is applied to the price of the units.

UNIT TRUST MANAGER: The manager of the unit trust. The manager is applied to the price of the units.

UNIT TRUST DISTRIBUTION: The distribution of the unit trust. The distribution is applied to the price of the units.

UNIT TRUST RISK: The risk of the unit trust. The risk is applied to the price of the units.

UNIT TRUST RETURN: The return of the unit trust. The return is applied to the price of the units.

UNIT TRUST PERFORMANCE: The performance of the unit trust. The performance is applied to the price of the units.

UNIT TRUST HISTORY: The history of the unit trust. The history is applied to the price of the units.

مركز التمويل



● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2128

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Fears of war boost dollar

PESSIMISM that tomorrow's talks between Mr James Baker, US secretary of state, and Mr Tariq Aziz, Iraqi foreign minister, would find a way of averting war in the Gulf led to increased demand for the dollar yesterday. Weak US economic fundamentals failed to prevent the market returning to the dollar as a safe haven at a time of international tension. Iraq's President Saddam Hussein told his troops to prepare for war and threatened to extend the conflict around the world, while Mr Baker indicated that the US is not in favour of extending the January 15 deadline for Iraq to withdraw from Kuwait.

There were no fresh economic factors yesterday, but the dollar's improvement happened in spite of last week's depressing news for the currency which included a record fall in US factory orders, rising unemployment and lower bank prime rates.

By the London close, the dollar had climbed to DM1.5325 from DM1.5085; to Y136.65 from Y135.10; to SF1.2915 from SF1.2755; and to FF5.2025 from FF5.1100. On Bank of England figures the dollar's index was up 0.9 to 62.1.

Sterling lost ground to the surging dollar, but improved against its partners in the

European Monetary System. Data produced by the European Commission, during the European afternoon, showed the pound as the weakest EMS exchange rate mechanism member, but shortly after the London close sterling moved slightly above the French franc and Danish krone.

Recent comments by Mr John Major, the UK prime minister, and Mr Norman Lamont, chancellor of the exchequer, have appeared to rule out an early cut in British interest rates or a devaluation of sterling within the ERM. This, coupled with the general weakening of the D-Mark, provided the pound with support.

Sterling fell 2 1/2 cents to \$1.9060, but rose to DM2.9200 from DM2.9125. It also improved to FF5.2915 from FF5.2850, while declining to Y260.50 from Y261.55 and to SF2.4625 from SF2.4650. The

pound's index lost 0.4 to 93.8. In New York, sterling finished 15 points lower at \$1.9045.

In Frankfurt the D-Mark fell to its lowest close against the dollar since October 8 and to its weakest finish against sterling since November 29.

The position of the US and UK as oil producers, as dealers and as oil consumers, became increasingly worried about a war starting in the Gulf, boosted the dollar and pound. The D-Mark also weakened on fears about the cost of German unity and speculation that the Bonn government would be forced to resort to heavy borrowing. Uncertainty about the political situation in the Soviet Union continued to weigh on the D-Mark.

At the Paris fixing the D-Mark declined to FF5.2850, and in Milan the D-Mark fell to L751.17 from L752.40 without any intervention from the Bank of Italy.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate
French franc	100	166.63
German mark	100	193.63
Italian lira	1,000	2,036.26
Dutch guilder	100	36.36
Spanish peseta	166.63	166.63
Portuguese escudo	200	200.00
Irish punt	100	7.8756
Belgian franc	100	36.36
Austrian schilling	13.7603	13.7603
Swedish krona	100	13.7603
Norwegian krone	100	13.7603
Finland markka	100	13.7603
Denmark krone	100	13.7603
Yugoslav dinar	100	13.7603
Czech koruna	100	13.7603
Slovak koruna	100	13.7603
Hungarian forint	100	13.7603
Polish zloty	100	13.7603
Czech koruna	100	13.7603
Slovak koruna	100	13.7603
Hungarian forint	100	13.7603
Polish zloty	100	13.7603

STERLING INDEX

Jan 7	Jan 8	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
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CURRENCY MOVEMENTS

Jan 7	Jan 8	Previous
100	100.00	100.00
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CURRENCY RATES

Jan 7	Jan 8	Previous
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OTHER CURRENCIES

Jan 7	Jan 8	Previous
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MONEY MARKETS

London rates steady

INTEREST RATES were steady on the London money market yesterday as the pound lost ground to the surging dollar but improved against the D-Mark.

Comments by Mr John Major, the UK prime minister, appeared to rule out an early cut in bank base rates, while the Gulf situation remained tense on the apparent lack of any softer approach to either Baghdad or Washington.

UK clearing bank base lending rate 14 per cent from October 8, 1990.

Three-month interbank was unchanged at 13 1/4-13 1/2 per cent, and 12-month money was steady at 12 1/4-12 1/2 per cent.

Short sterling futures finished little changed on Liffe. The March contract edged slightly higher at 87.17, and fell to a low of 87.03. This was slightly above the next technical support level of 86.95, but then rebounded to close at 87.13 compared with 87.14 previously.

The supply of day-to-day credit was fairly comfortable on the London money market, but the Bank of England did not appear to supply enough help to take out the full underlying shortage. A shortage of £500m was forecast and the authorities gave assistance of £285m.

Before lunch the Bank of England bought £161m bills outright by way of 15 1/2% Treasury bills in band 2 at 13 1/2 per cent and £255m bank bills in band 2 at 13 1/4 per cent. In the afternoon another £12m bank bills were purchased in band 2 at 13 1/4 per cent. Late assistance of around £10m was also provided.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £145m, with exchequer transactions absorbing £120m. These outweighed a fall in the note circulation leaving £63m to liquidity and bank balances above target of £135m.

In Paris the Bank of France left its money market intervention rate at 9 1/4 per cent and its five to 10-day repurchase rate at 10 per cent when adding liquidity at a securities repurchase tender.

In Amsterdam the Dutch Central Bank cut its rate on special advances to the domestic money market to 8.80 from 8.90 per cent. This applies to seven-day advances, replacing an expiring five-day facility today.

In Frankfurt call money was unchanged at 8.50 per cent. Banks made ample use of their 8.50 per cent Lombard borrowing facilities to build up reserves against the possible danger of higher rates later in the month.

FINANCIAL FUTURES AND OPTIONS

LIFFE LONG GILT FUTURES OPTIONS

Strike	Call	Put
100	1.00	1.00
100	1.00	1.00
100	1.00	1.00
100	1.00	1.00
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100	1.00	1.00
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LIFFE EUROSTAMP OPTIONS

Strike	Call	Put
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LIFFE EUROSTAMP OPTIONS

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LIFFE US TREASURY BOND FUTURES OPTIONS

Strike	Call	Put
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Bank Limited	14 1/2	Royal Bk of Scotland	14 1/2
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rano gave a hint that he is to do battle with his week: "I take offense at the promises made to the powerful interest groups by the Solidarity Action Movement (AS) party has only a share of seats in Congress, and he seeks alliances with Democrats, with a strong rural base, and a diverse export-oriented sector."

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CANADA

Index	Stock	High	Low	Close	Change	Index	Stock	High	Low	Close	Change	Index	Stock	High	Low	Close	Change
<b>TORONTO</b>																	
<b>Closing prices January 7</b>																	
9900 AGP	117 1/2	115 1/2	115 1/2	115 1/2		1200 MOS A	\$16 1/2	15 1/2	15 1/2			2000 Overat	90 1/2	89 1/2	89 1/2	20 + 1	
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## No FT ? No problem in Japan

Keeping up with the news when you travel to the Far East used to be something of a challenge. The world seldom stands still. These days, in fact, just a few hours can be enough to change history for ever. Happily for FT readers, staying in touch is now no longer a problem in Japan.

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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

**4pm prices January 7**[illegible]

**Continued on Page 37**




**NASDAQ NATIONAL MARKET**[illegible]

4pm prices  
January 7

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## AMERICA

## Banking shares resilient to New England collapse

## Wall Street

FEAR THAT war in the Gulf is unavoidable, in spite of the planned meeting between Mr James Baker and Mr Tariq Aziz in Geneva this week, took its toll of US equity prices, which moved sharply lower yesterday in light trading, writes Karen Zagor in New York.

The Dow Jones Industrial Average blue chip indicator closed down 43.32 at 2,522.77, following the 63-point drop seen last week. On the big board, declining issues outpaced rises by 1,218 to 949 after New York SE volume of 180.6m shares. The Standard & Poor's 500 weakened 5.56 to 315.44, while the American Stock Exchange composite was off 2.67 at 301.18.

The renewal of hostile stances by Iraq and the US proved good for the oil market, where February's crude oil contract climbed \$2.75 to \$27.65 a barrel on the New York Mercantile Exchange. The news, however, shook the bond market, where the treasury's benchmark 30-year bond dropped 1 1/4 to 104 1/4, yielding 8.32 per cent.

In the stock market, traders said the rise in crude oil prices and weak bond prices gained 4 1/2 to 5 1/2%, Intel slipped 4% to \$38 1/2 and MCI Communications lost 4% to \$19 1/2. Lotus dropped 3 1/2 to \$18 1/2 after the issue was downgraded by an analyst at Shearson Lehman Brothers.

**Canada**  
INCREASING worries over the Gulf situation caused most sectors in the Toronto market to lose ground, but sharply boosted the golds group and left the oil index with a modest improvement.

The composite index lost 15.6 to 3,201.0 and declines led advances by 330 to 242 after the volume of 20.4m shares, against last Friday's 16.3m. The gold shares index advanced 2.96 per cent as the bullion price jumped \$8.75 an ounce to \$394 in New York.

Bank issues showed resilience yesterday, moving only modestly lower in the face of news that federal regulators had taken over operations at Bank of New England, which yesterday filed for liquidation under Chapter 7 of the federal bankruptcy code.

Among other banks, Citicorp slipped 3/4 to \$13, Chase Manhattan was off 1/4 at \$10 1/4, Manufacturers Hanover moved \$1 1/2 lower to \$30 1/2 and Chemical Bank lost 1/2 to \$24 1/2. Among New England banks, Shawmut National shed 3/4 to \$4 1/2 and Fleet/Norstar shed 1/2 to \$10 1/2.

In over-the-counter trading, BayBank, which has its headquarters in Boston, lost 1/4 to \$12 1/2, while State Street Boston declined 1/4 to \$32 1/2.

Philip Morris was one of the most active issues of the day, losing 3/4 to \$46 1/2. Trading was also heavy in AT&T, which eased 1/4 to \$29 1/2, and in Toys R Us, off 1/4 at \$23 1/2. Once again, the secondary market followed listed issues lower yesterday, with the Nasdaq composite reading 7.00 to 360.24. Apple Computer closed unchanged at \$43 1/4. The company introduced a new family of high-speed products yesterday.

## EUROPE

## Leading bourses approach post-Kuwait invasion lows

SENIOR BOURSES moved back down towards their post-Kuwait lows yesterday, early closing markets waiting for Wall Street to open lower - and late closers reflecting the Dow's early weakness, writes Our Markets Staff.

The FT-SE Eurotrack 100 index opened 14.77 lower at 932.47, extending its fall to 21.76 by the official close and 21.37, or 2.3 per cent, to 935.57 in the post-bourse.

Market strategists foresee a sharp rally in equities once the Gulf crisis has been resolved; but the short-term mood is one of severe caution. Mr Roger Palmer of Kleinwort Benson, for example, says that upside potential is distinctly limited, and that the downside risks have become significantly greater in recent days.

Kleinwort questions the belief that fund managers, with above-average levels of liquidity, are impatient to go back into equities. Mr Palmer points out that funds with high liquidity are outperforming in the league tables as equity markets decline; he recommends the time being to use FRANKFURT dropped 2.7

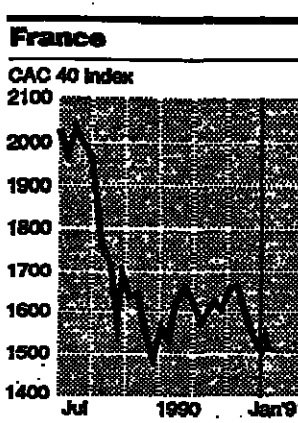
per cent, the DAX index closing 37.91 lower at 1,533.16 after a 13.77 drop to 583.24 in the FAZ at mid-session. Volume fell back again, from DM3.5bn in Friday's technical correction to DM2.7bn.

Bellco comments by Iraqi President Saddam Hussein were blamed for the latest drop, which extended into the bond market where the Bundesbank's average bond yield rose 5 basis points to 9.12 per cent.

Mr Adrian Phillips, head of European research at Kleinwort, noted that the market had chosen to ignore a strong recovery in the dollar, the weakness of which had been a threat to German corporate earnings.

One of the few shares to gain was Rheinmetall, the Berlin-based engineer with defence technology interests, which rose DM7 to DM284. Mr Phillips noted that last week's defence story was IWEA, which fell DM7.50 yesterday to DM278.

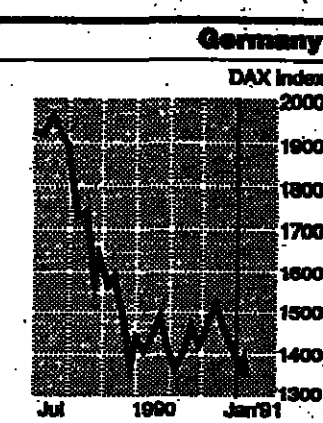
PARIS retreated following last week's modest gains. The CAC 40 index closed 38.70 or 2.5 per cent down at 1,591.57, after recovering from a day's low of 1,501.26. The index is now only



1.5 per cent above its 1990 low. One of the day's principal features was selling by UK investors of Elf Aquitaine, which lost FF12.40 or 4.8 per cent to FF255.90 in the most active trading of the day. The feeling was that Elf's chemical business would weigh on profits, regardless of the direction of the oil price, said one analyst. Of the total bourse turnover of FF783bn by the official close, Elf accounted for FF384m.

Peugeot was another heavy faller, losing FF20.90 or 4.1 per cent to FF466.10 with 98,550 shares exchanged. Mr Jacques Calvet, its chairman, said that the carmaker's cash position had deteriorated last year, with net debt rising to between FF6bn and FF8bn from FF2.5bn in 1989. He reiterated his forecast of a slight fall in 1990 net profits.

Among other losers, Suez dropped FF12.90 or 4.6 per cent to FF265.10 and Alcatel-Alsthom shed FF14 to FF333. AMSTERDAM ended near the day's lows in trading dominated by professionals and



options-related activity. The CDS Tendency Index fell 1.7 to 78.3 in volume of about FF135m after FF140m on Friday.

KLM, which said that its provisional loss factor fell to 86.7 per cent in December 1990 from 71.1 per cent in November, lost 50 cents to FF20.50. There was also talk that KLM had ended its co-operation with Frans Maas, reviving speculation that it would sell its 35 per cent stake in the transport company. Frans Maas was steady at FF75.50.

DAF, the truck manufacturer, fell FF1.30 or 6.9 per cent to FF17.50 following the new lease on Friday that its 1990 losses before charges would be FF150m. Some analysts expected the company to lose \$ further FF120m before charges in the first half of 1991.

Options in Philips were traded heavily. One traded 14,000 lots, both buying and selling calls and puts for dates between 1993 and 1995. The stock closed 10 cents easier at FF20.50.

ZUCCH fell in very thin trade, the Credit Suisse index jumped 3.5 per cent, saw the 15-share index drop 22.5 to 2,322.50 in turnover of TL58m, down from TL58m.

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## ASIA PACIFIC

## Worries over Gulf crisis depress Nikkei in slack trade

## Tokyo

CONCERN OVER the Gulf crisis pushed Tokyo lower in very quiet trading yesterday. Volume shrank to 170m shares, the lowest since October 27, 1986, writes Emilio Terazono in Tokyo.

Reports of Iraqi President Saddam Hussein's hostile speech on Sunday depressed stock prices, and the Nikkei average closed down 332.61 at 23,736.57, slightly above the day's low of 23,733.59. The average opened at the session's high of 24,038.59.

Losses outnumbered gains by 654 to 233, with 162 issues unchanged. The Topix index of all first section stocks fell 17 points to 1,723.92, and in London trading, the FTSE/Nikkei 50 index slipped 9.08 to 1,301.06.

Traders in Tokyo said the downturn in the market could have been worse, if some investors had not still been expecting

a peaceful solution to the situation in the Gulf. Mr Kamran Khokhar at Jardine Fleming Securities said there was no bet on the domestic investors' minds but, if the mood were to change, equities could face heavy selling.

Large-capital issues and utilities led ground, with Nippon Steel shedding Y4 to Y455 and Tokyo Electric Power Y10 to Y3,790.

Chiyoda, a plant engineer with an oil refinery in Iraq, was down Y70 to Y1,660. Other oil-related shares also declined. Game makers continued to fall, as the sector was considered to be over-priced. Sega Enterprises lost Y1,200 to Y17,100 and Nintendo Y1,200 to Y17,100 in Osaka. Concern over heavy margin positions in Nintendo, following the heavy index slip, was also a factor, also depressed the issue.

Gunze, a leading underwear maker, dipped Y4 to an all-time low of Y711. While the com-

pany expects good profits from its brisk sales, concern over fund-raising for its capital investment programme depressed the issue.

The automobile sector was one of the few bright areas, Toyota gaining Y10 to Y1,760 and Honda Y10 to Y1,260. US car sales for 1990, announced on Friday, indicated that total car sales had reached 31.8 per cent. Toyota's sales rose by 21 per cent and Honda's 9.2 per cent.

Some export-oriented precision equipment issues rose on the stronger dollar. Komex put on Y10 to Y940 and Canon added Y20 to Y1,290.

Smaller stocks weakened, and the indices for the second and over-the-counter sections fell to their lowest levels since the start of last year. Individual investors, who were active buyers of small issues last July, have been selling their holdings. The low liquidity of small issues has exaggerated

their price fluctuations. In Osaka, the OSE average reached 181.99 to 24,730.61 on thin volume of 10.9m shares. Interest faded in issues that securities houses have been promoting as "environment caring". Chugai Ro, a leading industrial furnace maker popular last year owing to its device that produces bricks from ashes of burnt sewage sludge, retreated Y20 to Y1,040.

**Roundup**  
ATTENTION IN Pacific Rim markets remained firmly focused on the Middle East yesterday, with most declining in thin and nervous trading.

TAIWAN fell 6 per cent on profit-taking after the market's rise on Saturday. The weighted index lost 265.50 to 4,191.07 in trading worth T\$38.1bn, after Saturday's T\$48.4bn.

SEOUL's depression about the Gulf triggered profit-taking, and the composite index

shed 21.80, or 3.1 per cent, to 676.65. Turnover totalled Won160bn, compared with Won195bn in Saturday's half-day trading.

Sentiment was further harmed by the suspension of Keunha Textile and Kunja Industries, the sweater-maker. Keunha had fallen Won90 to Won9,000 and Kunja had lost Won100 to Won1,100 in unusually active trading over the last couple of sessions.

BANGKOK declined across the board in light volume. The SET index dropped 14.52, or 2.4 per cent, to 555.55. MAHSA's composite index lost 10.80 to 601.97, reflecting Gulf fears and rising domestic interest rates. Turnover shrank to 49.9m pesos from 81.4m pesos.

AUSTRALIA started higher in a technical reaction to the market's fall on Friday to its lowest level in almost three years, but the All Ordinaries index ended a net 2.1 lower at 1,339.5. Overall turnover came

to A\$135m, after Friday's A\$122m. Lead Lease, one of last year's best performers, weakened 55 cents to A\$3.70.

HONG KONG lost ground in thin trading. The Hang Seng index slipped 21.20 to 3,025.41 in turnover of HK\$395m, similar to Friday's HK\$397m. SINO-PACIFIC was easier, with the Straits Times Industrial index down 5.87 to 1,174.70. Turnover fell to S\$52m from S\$65.7m.

BOMBAY remained cautious on the Gulf situation, but a technical recovery left the BSE index 38.42 better at 1,010.77 after last week's 66-point drop.

**SOUTH AFRICA**  
GOLD shares were boosted by a rise in the bullion price to about \$391. The all-share index rose 61 to 1,513 while the overall index added 13 to 7,722. De Beers eased 40 cents to R53.85 before the results from its Central Selling Organisation.

## New year opens on a cautious note

## MARKETS IN PERSPECTIVE

	% change in local currency v			% change in	% change in	
				US \$	US \$	
	1 Week	4 Weeks	1 Year	Start of 1991	Start of 1991	
Austria	-2.08	-7.65	-18.52	-2.09	-2.77	-0.30
Belgium	-0.74	-4.91	-27.77	-0.74	-1.03	-0.30
Denmark	-2.71	-6.02	-18.15	-2.71	-3.10	-2.92
Finland	-3.51	-5.62	-32.25	-3.51	-3.40	-3.22
France	+1.03	-7.64	-25.29	+1.03	+0.40	+0.58
Germany	-0.13	-7.52	-22.94	-0.13	-1.02	-0.85
Ireland	-3.48	-4.91	-34.75	-3.14	-3.29	-3.11
Italy	+0.63	-4.76	-28.53	+1.32	+0.75	+0.53
Netherlands	+0.10	-0.37	-18.29	+0.10	-0.51	-0.62
Norway	-3.15	-7.59	-16.91	-3.15	-3.49	-3.31
Spain	-0.35	-7.08	-28.11	-0.35	-0.43	-0.25
Sweden	-2.70	-8.63	-28.75	-2.70	-3.10	-2.92
Switzerland	-0.42	-1.20	-24.82	-0.42	-1.14	-0.95
UK	-1.54	-2.86	-14.86	-0.90	-0.90	-0.71
EUROPE	-0.73	-4.58	-20.40	-0.40	-0.75	-0.58
Australia	-3.83	-7.49	-25.82	-3.83	-2.83	-2.65
Hong Kong	-0.28	-4.61	+3.36	+0.80	+0.57	+0.76
Japan	+0.59	+0.75	-39.77	+0.59	+0.81	+0.59
Malaysia	-1.33	+3.83	-12.37	-2.55	-2.94	-2.77
New Zealand	+0.10	-5.06	-41.37	+0.10	+0.48	+0.62
Singapore	+0.82	-1.11	-21.36	+0.82	+0.38	+0.57
Canada	-0.77	-0.64	-16.31	-1.37	-0.83	-0.65
USA	-2.27	-1.98	-9.91	-2.68	-2.86	-2.88
Mexico	-0.76	-5.22	-82.90	-0.83	-1.07	-0.89
South Africa	-0.36	-0.12	-12.06	-0.36	-0.19	-0.02
WORLD INDEX	-0.96	-1.83	-24.69	-0.93	-0.98	-0.81

1 Based on January 1991 data. Copyright: The Financial Times Limited, Goldman, Sachs & Co., and Company Affiliated Securities Ltd

## By Antonia Sharpe

## WORLD STOCK MARKETS

started the year on a cautious note as the January 15 United Nations' deadline for Iraq to quit Kuwait approached. The new year festivities kept volume low, and this accentuated the falls in many markets. The FT-Asiatic World Index in London, which opened at the session's high of 9,085.92, ended the first trading week of 1991 with a fall of 0.9 per cent, dragged lower by the United States. Excluding the US, the index was only 0.1 per cent easier.

Wall Street, open every day last week except for New Year's Day, lost 2.3 per cent on growing fears that the US economy is heading for a long recession. Poor data on auto and retail sales depressed equities, while a smaller than expected fall in non-farm payrolls dashed hopes of an early easing in monetary policy.

Australia was the week's worst performer, in spite of a firm golds sector, losing 3.6 per cent as the market fell to its lowest level since February 1988. Analysts expect the mar-

ket to have a tough first quarter, as the interim reporting period is expected to produce poor first-half figures, bleak statements from company chairmen and reports of another round of dividend cuts.

In Europe, Ireland led the declines with a drop of 3.5 per cent on the week. Davy's, the Dublin-based brokers, says that poor economic prospects for the US and the UK, Ireland's main trading partners, as well as a slowdown in the domestic economy, will hold back the stock market. Official data showing a slowdown in indirect taxation - indicating less than buoyant retail sales - and a growing trend among institutions to switch out of overseas equities into Irish gilts also depressed share prices.

Scandinavia retreated in thin trading, partly in reaction to the end-of-the-year window-dressing activities. A rise in Swedish inflation to 13 per cent over the next two months from 11 per cent for November, as VAT is implemented on all services from taxi cabs to construction work, makes a recovery rather remote.

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## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY JANUARY 7 1991										TUESDAY JANUARY 8 1991										DOLLAR INDEX			
	US Dollar Index	Day's Change %	Pound Sterling	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Day's Change %	Pound Sterling	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	12/89/91 High	12/89/91 Low	Year ago (approx)					
Figures in parentheses show number of lines of stock																								
Australia (75)	114.06	-0.7	98.73	98.53	98.58	97.94	-0.2	7.81	114.92	-0.8	98.12	98.14	98.98	98.10	158.21	114.06	135.52		155.52					
Austria (19)	104.48	-3.1	142.50	139.35	145.98	147.07	-1.8	1.96	101.53	-4.8	143.37	143.37	149.57	142.78	285.53	178.57	210.84		210.84					
Belgium (60)	128.93	-3.1	96.73	108.63	101.13	96.76	-1.4	5.91	131.03	-10.47	111.89	102.59	100.17	160.02	128.67	159.17		159.17	159.17					
Canada (116)	128.48	-0.6	99.94	110.97	102.38	107.28	-0.5	3.74	129.19	-9.06	110.32	101.15	107.77	153.61	121.24	152.46		152.46	152.46					
Denmark (52)	219.55	-0.5	170.78	188.65	174.82	176.03	-1.0	1.70	225.63	-17.37	182.85	176.82	177.84	277.62	219.55	249.77		249.77	249.77					
Finland (22)	94.87	-3.0	97.50	81.55	75.58	75.38	-3.3	4.13	99.82	-75.54	83.25	78.15	75.88	182.29	94.87	137.20		137.20	137.20					
France (115)	127.96	-3.4	99.54	110.53	101.55	104.43	-1.7	3.93	132.51	-10.61	113.16	103.75	105.22	188.85	124.96	155.40		155.40	155.40					
Germany (88)	106.48	-4.0	82.81	91.97	84.82	84.82	-2.4	2.68	110.95	-85.08	94.78	86.87	86.87	144.83	101.38	129.58		129.58	129.58					
Hong Kong (49)	122.03	0.8	94.28	107.40	97.23	122.16	-0.5	6.45	122.72	94.10	100.00	96.08	96.08	122.81	147.49	112.24		112.24	118.51					
Ireland (16)	140.66	-2.3	106.34	121.42	111.99	113.44	-0.5	4.56	143.85	-110.30	122.85	112.63	114.00	195.57	138.04	186.69		186.69	186.69					
Italy (83)	77.78	-1.8	80.50	87.18	81.37	86.92	+0.1	3.85	78.04	-80.61	87.50	81.28	86.84	109.26	75.73	101.88		101.88	101.88					
Japan (453)	125.17	-1.9	98.12	107.28	98.49	108.74	-0.8	0.80	128.21	-102.21	98.67	97.61	107.28	166.58	108.71	183.71		183.71	183.71					
Malaysia (54)	204.10	-1.1	158.78	178.29	162.61	213.81	-0.6	3.15	208.27	-10.27	158.77	176.15	151.00	216.05	203.08	182.26		182.26	182.26					
Netherlands (41)	281.89	+0.4	452.47	502.48	403.48	479.38	+0.4	0.05	279.25	+2.27	454.44	484.35	424.35	524.53	281.89	342.33		342.33	342.33					
New Zealand (11)	129.85	-2.5	101.00	112.18	103.48	102.44	-0.8	5.24	133.14	-102.03	113.70	104.25	103.22	140.83	127.58	144.06		144.06	144.06					
Portugal (12)	43.62	-0.1	33.93	37.68	34.75	39.19	-0.1	8.84	43.88	-33.50	37.37	32.40	32.40	55.25	76.36	42.62		42.62	42.62					
Singapore (25)	139.17	-2.7	124.14	136.17	126.17	126.17	-0.1	3.27	140.17	-12.82	136.17	126.17	126.17	182.36	139.17	164.44		164.44	164.44					
Singapore (25)	139.17	-2.7	124.14	136.17	126.17	126.17	-0.1	3.27	140.17	-12.82	136.17	126.17	126.17	182.36	139.17	164.44		164.44	164.44					
South Africa (80)	182.89	-0.1	142.11	157.80	145.55	136.69	-0.9	3.97	182.89	-140.22	138.18	143.17	133.72	251.28	182.89	201.47		201.47	201.47					
Spain (41)	158.65	-0.8	115.81	126.17	118.17	126.17	-0.1	5.58	158.65	-102.33	118.17	126.17	126.17	182.25	158.65	183.85		183.85	183.85					
Switzerland (65)	149.01	-0.7	115.81	126.17	118.17	126.17	-0.1	5.58	149.01	-102.33	118.17	126.17	126.17	182.25	149.01	183.85		183.85	183.85					
Switzerland (65)	85.03	-3.5	88.14	73.46	67.76	88.08	-2.2	0.38	88.08	-67.76	73.46	75.22	69.97	85.03	107.18	96.90		96.90	96.90					
United Kingdom (297)	101.21	-2.0	125.40	128.43	128.43	125.39	-0.8	5.98	104.50	-125.39	140.46	128.78	128.13	176.78	138.87	163.94		163.94	163.94					
USA (827)	127.54	-1.0	110.17	101.82	101.82	101.82	-0.1	3.20	128.48	-10.17	110.80	102.73	102.73	138.95	127.54	148.19		148.19	148.19					
Europe (564)	130.24	-2.6	101.90	112.50	103.77	102.78	-1.1	4.54	133.75	-102.58	114.22	104.73	103.75	138.95	130.24	157.65		157.65	157.65					
USA (827)	127.54	-1.0	110.17	101.82	101.82	101.82	-0.1	3.20	128.48	-10.17	110.80	102.73	102.73	138.95	127.54	148.19		148.19	148.19					
Pacific Basin (650)	122.85	-1.8	96.68	106.12	97.88	106.82	-0.8	2.21	125.17	-95.98	106.86	98.00	107.45	182.78	122.85	167.82		167.82	167.82					
Europe - Pacific (1584)	128.18	-2.2	98.18	108.89	100.54	105.74	-0.9	1.62	129.07	-98.02	110.18	100.73	106.73	174.18	128.18	160.63		160.63	160.63					
North America (104)	122.85	-1.8	96.68	106.12	97.88	106.82	-0.8	2.21	125.17	-95.98	106.86	98.00	107.45	182.78	122.85	167.82		167.82	167.82					
Europe - Pacific (1584)	128.18	-2.2	98.18	108.89	100.54	105.74	-0.9	1.62	129.07	-98.02	110.18	100.73	106.73	174.18	128.18	160.63		160.63	160.63					
North America (104)	122.85	-1.8	96.68	106.12	97.88	106.82	-0.8	2.21	125.17	-95.98	106.86	98.00	107.45	182.78	122.85	167.82		167.82	167.82					
Europe - Pacific (1584)	128.18	-2.2	98.18	108.89	100.54	105.74	-0.9	1.62	129.07	-98.02	110.18	100.73	106.73	174.18	128.18	160.63		160.63	160.63					
North America (104)	122.85	-1.8	96.68	106.12	97.88	106.82	-0.8	2.21	125.17	-95.98	106.86	98.00	107.45	182.78	122.85	167.82		167.82	167.82					
Pacific Ex. UK (847)	111.39	-3.1	88.64	98.28	80.86	81.61	-0.3	3.43	114.98	-87.85	87.85	88.00	101.28	146.72	111.39	137.73		137.73	137.73					
Pacific Ex. UK (847)	111.39	-3.1	88.64	98.28	80.86	81.61	-0.3	3.43	114.98	-87.85	87.85	88.00	101.28	146.72	111.39	137.73		137.73	137.73					
World Ex. US. At (2742)	122.08	-0.1	96.95	108.78	101.28	106.85	-0.9	2.67	123.60	-98.93	110.65	101.63	101.63	157.17	122.08	171.12		171.12	171.12					
World Ex. US. At (2742)	122.08	-0.1	96.95	108.78	101.28	106.85	-0.9	2.67	123.60	-98.93	110.65	101.63	101.63	157.17	122.08	171.12		171.12	171.12					
World Ex. US. At (2742)	122.08	-0.1	96.95	108.78	101.28	106.85	-0.9	2.67	123.60	-98.93	110.65	101.63	101.63	157.17	122.08	171.12		171.12	171.12					
World Ex. US. At (2742)	122.08	-0.1	96.95	108.78	101.28	106.85	-0.9	2.67	123.60	-98.93	110.65	101.63	101.63	157.17	122.08	171.12		171.12	171.12					
World Ex. Japan (1880)	128.27	-2.0	100.24	111.33	102.69	118.54	-1.3	4.24	131.75	-90.73	112.27	102.92	118.12	151.58	128.27	143.31		143.31	143.31					
The World Index (2809)	128.24	-2.0	98.19	108.04	100.58	113.16	-1.2	3.10	128.75	-90.73	109.95	102.84	114.92	162.05	128.24	151.33		151.33	151.33					